

Hfi a d`gYhnh`GhfUZnÖ`Y`Ui Z`? UbUXU j cfØVYf[Y\YbX`Ui g` `k Ug`VYXYi hYh`XUg3

Hfi a d`gYhnh`GhfUZnÖ`Y`Ui Z`_UbUX]gWY`æ dcfhY
j cfØVYf[Y\YbX`Ui gž`k Å\fybX`? UbUXU`A U» bU\`a Yb`[Y[Yb
: YbhUbm`!GWa i [[Y`Yf[fY]Zh"

? UbUXUž`@UbX`!`! G!DfÅg]XYbh`8cbU`X`Hfi a d`\Uh`X]Y`GhfUZnÖ`Y
Ui Z`æ dcfhY`Ui g`? UbUXU`j cfØVYf[Y\YbX`Ui g[YgYhnh`8]YgYf
5i ZgWki Vž`XYf`i a`A]hhYfbUW`h`fC`fhgnY]hĸ`]b`? fUZh`hfUhž`[]`h`ZØf
Y]bYb`A`cbUh`? UbUX]gWYf`DfYa`]Yfa`]b]ghYf`ž`gh]b`Hfi XYUi`i`bX
Hfi a d`VYghÅh][hYb`X]YgY`9bhgWY]Xi b[`ØVYf`X]Y`gcn]U`Yb`A`YX]Yb`
8]Yg`[YgW]Y\`h]a`?`cbhYi`h`Y]bYg`<`UbXY`g`_f]Y[gž`XYf`nk`]gWYb
XYb`i`G5ž`? UbUXUž`A`Yi`]_c`i`bX`7\]bU`Xfc`hYž`k`Å\fybX`Hfi a d
[`Y]W`nY]h][`j`Yfgdf]W`hž`XUg`<`UbXY`gXY]n]h`a`]h`NÖ`Yb`ni
VY_`Åa`dZYb`"BYVYb`? UbUXU`\Uh`Hfi a d`Ui`W`NÖ`Y`Ui Z`æ dcfhY
Ui g`A`Yi`]_c`Ub[Y_ØbX][hž`X]YgY`Y`XcW`bUW`Y]bYa`X]fY`_hYb
; YgdfÅW`a`]h`XYf`a`Yi`]_Ub]gWYb`DfÅg]XYbh]b`7`Ui`X]U`G\Y]bVUi`a
YVYbZU`g`Ui g[YgYhnh"

æ`i`NYbhfi`a`XYf`8]g_i`gg]cb`ghY\Yb`X]Y`A`U»`bU\`a`Yb`ni`f
; fYbng]WYfi`b[`"? UbUXU`k`]fX`Y]bYb`%ž` `A`j`]UfXYb`8c`Uf`f|`+`\$
A`j`]cbYb`9i`fcĸ`hYi`fYb`D`Ub`i`a`gYhnYbž`XYf`bYi`Y`<`i`VgW`fUi`VYfž
HYW`bc`c`[]Y`i`bX`k`Y]hYfYg`DYfgcbU`ni`f`J`YfVYggYfi`b[`XYf
; fYbng]WYfi`b[`i`a`ZUggh`": Ugh`%\$`"\$`\$`?`fÅZhY`g]bX`k`Y]hYf\]b`i`a
9]bgUhmž`i`a`X]Y`; fYbnY`ni`g]WYfbž`i`bX`? UbUXU`j`YfdZ]W`hYh`g]W`ž
[Y[Yb`[fYbnØVYfgW`fY]hYbXY`?`f]a`]bU`]hÅh`j`cfni`[Y\Yb`"8]YgY
æ]h]Uh]j`Y`k`i`fXY`U`g`HY]`Y]bYg`Ni`[YghÅbXb]ggYg`Ub`X]Y`i`G5
]bhYfdYh]Yfhž`VYgcbXYfg`bUW`Hfi a dg`K`U`"

: YbhUbm`i`bX`8`fc`[YbdfcV`Ya`Uh]_

Hfi a d`VYhcbhž`XUgg`X]Y`J YfUbhk`cfhi b[ž`X]Y`G]W\Yf\Y]h`XYf
5a Yf]_UbYf`ni`[Yk`À`f`Y]ghYbž]a`J`cfXYf[fi`bX`ghY\Y"9]b
nYbhfU`Yf`Di`b`_h`gY]bYf`5f[i`a`YbhUh]cb`]gh`XYf` : YbhUm!
GW`a`i`[[Y`ž`XYb`Yf`U`g`<`Ui`dh[fi`bX`ZØf`X]Y`[Yd`Ub`hYb`NØ`Y`Ui`Z
=a`dcfhY`Ui`g`?`UbUXUž`7\]bU`i`bX`A`YI`]_c`Ub`ZØ`fh" `b`Y]bYf
9f`_`Àfi`b[`XYg`K`Y]»`Yb`<`Ui`gYg`k`]fX` : YbhUm`U`g`I`fgUW`Y`Y]bYf
`bUh]cbU`Yb`B`ch`U[Y`V`YnY]W`bYh"9I`dYfhYb`_f]h]g]YfYb`Y`XcW`ž
XUgg`X]Y`F`YU`]h`Àh`_ca`d`YI`Yf`gY]ž`i`bX`Hfi`a`d`ZU`gW`Y`5i`ggU[Yb
ØVYf`X]Y`5i`ga`U»`Y`XYf` : YbhUm!`?`f]gY`a`UW`h"

8]Y`NU`Y`b`gdFYW`Yb`ZØf`g]W` . `b`XYb`J`f`Yb`&\$&&`i`bX`&\$&`[UV
Yg`Yhk`U`%`("\$\$` ,`VYfXcg]g!`HcXYgZ`À`Y`dfc`J`f`ž`Y`XcW`ghUa`a`Yb
k`Yb][Yf`U`g`%` `XYg` : YbhUm!5b[YV`chg]b`XYb`I`G5`Ui`g`?`UbUXU`
DfYa`]Yf`Hfi`XYUi`k`]Yg`XUfUi`Z`\]bž`XUgg`&\$&(`Ub`XYf`B`cfX[fYbnY
bi`f`Yhk`U`(` `DZ`bX` : YbhUm`VYgW`U[bU`a`h`k`i`fXYbž`k`À`f`YbX
A`YI`]_c`ZØf`XYb` ;`fc»`hY]`XYg` : YbhUm`gž`XUg]b`X]Y`I`G5`[Y`Ub[hž
j`YfUbhk`cfh]W`]gh" ;`Y]W`nY]h][`UVYb`a`YI`]_Ub]gW`Y
8fc[Ybcf[Ub]gUh]cbYb`Y]bY`Yb[Y`J`YfV]bXi`b[`ni`f`a`YI`]_Ub]gW`Yb
FY[]Yfi`b[ž`k`Ug`ni`j`Yfgh`À`f`hYb`8i`fW`gYhni`b[ga`U»`bU`a`Yb`i`bhYf
Df`Àg]XYbh]b`G`Y]bVUi`a`[Y`ZØ`fh`\Uh"

F`YU`_h]cbYb`Ui`Z`X]Y`NØ`Y

8]Y`bYi`Yb`NØ`Y`VYhfYZZYb`fi`bX`(`&I`U`Yf`]b`X]Y`I`G5
Y]b[Y`ZØ`fhYb`K`UfYb`i`bX`_ØbbhYb`gck`c`\`ZØf`?`UbUXU`U`g`Ui`W`ZØf
A`YI`]_c`k`Y]hfY]W`YbXY`k`]fhgW`UZh]W`Y` : c`[Yb`\UVYb""2`_cbca`Yb
gW`ÀhnYbž`XUgg`VY]XY`@`AbXYf`&`V]g" `ž`i` `]fYf`K`]fhgW`UZh`Y]ghi`b[
j`Yf]YfYb`_ØbbhYbž`i`bX`]b`XYb`I`G5`k`]fX`Y]b`F`ØW`[Ub[`XYg
6fi`hhc]b`UbXgdfcXi`_hg]j`cb`Yhk`U`\$`ž`i` `Yfk`UfhYh"8]YgY
A`U»`bU`a`Yb`ghY`Yb`]a`K`]XYfgdfi`W`ni`XYb`j`cf`Yf`]a
: fY]\UbXY`gUV`_ca`a`Yb`I`GA`75`j`YfY]bVUfhYb`b]YXf][Yb
Nc`g`ÀhnYb"

Ni`g`Àhn`]W`d`Ub`h`A`YI`]_c`ž`J`Yf[Y`hi`b[gnØ`Y`U`g`F`YU`_h]cb`Ui`Z`X]Y
I`G!`NØ`Y`Y]bni`ZØ`fYb""8]YgY`9bhk`]W`i`b[Yb`_ØbbhYb`b]W`h`bi`f
F`ØW`k`]f`i`b[Yb`Ui`Z`X]Y`A`YI`]_Ub]gW`Y`i`bX`?`UbUX]gW`Y`K`]fhgW`UZh
\UVYbž`gcbXYfb`Ui`W`Ui`Z`XYi`hgW`Y`I`bhYfbY`a`Ybž`X]Y`]b`A`YI`]_c
dfcXi`n]YfYbž`]bgVYgcbXYfY`]b`XYf`5i`hc]bXi`ghf]Y" `Hfi`XYUi

Yf]bbYfhY`XUfUbž`XUgg'? UbUXU`K UfYb`]a`K Yfhj cb`bU\Yni`Y]bYf
 6]`]cb`8c`Uf`]b`X]Y`I G5`YI dcfh]Yfhž`k Ug`VYXYi hYhž`XUgg`X]Y`I G!
 NÒ`Y`_UbUX]gWXY`DfcXi`_hY`i bUhfU_h]j Yf`a UWXYb`_ÒbbhYb"

8 Ug`Ni gUa`a Ybgd]Y`nk]gWXYb`XYb`<UbXY`gUV_ca`a Ybž`XYb
 NÒ`Yb`Ui Z: YbhUbm`i bX`XYb`dc`]h]gWXYb`9bhgWXY]Xi b[Yb`k]fX`X]Y
 k]fhgWUZh]WXYb`6Yn]Y\i b[Yb`nk]gWXYb`X]YgYb`@AbXYfb`k Y]hYf\]b
 VY`UghYb`"Hfi`a`d`_ÒbbhY`X]Y`NÒ`Y`U`g`8fi`W_a`]hhY`]b`gY]bYb
 J Yf\UbX`i b[Yb`bi`hnYbž`i`a`Y`hnh`]WXY`ni`Y]bYa`YbX[Ø`h][Yb
 k]fhgWUZh]WXYb`8YU`a`]h? UbUXU`ni`[Y`Ub[Ybž`k`À\fybX`X]Y
 5i`gk]f_i`b[Yb`XYf`NÒ`Y`bcWXY`b]WXY`h]c`ghAbX][`UVgY\VUf`g]bX"

8YhU]`g	
JcfZU``	Gcbgh][Yg
I fgUWXY	8fc[Yb_f]a]bU`]hAh
Cfh	? UbUXUž`@UbX
GWXYb`]b`	, +\$\$\$\$\$\$\$
EiY`Yb	<ul style="list-style-type: none"> • k k k "a Yf_i f"XY • k k k "bdf"cf[• k k k "nY]h"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY