B UWX VUfgWX UZhg\ ]`ZY . `=b Zc g`i b X
I b hY fghØhni b [`ZØf`DZY [YVYXØfZh][Y

9fZU\ fYb`G]Yž`k]Y`B UWX VUfgWX UZhg\ ]`ZY]b`XYf
DZY [Yj Yfg]WX Yfi b [`Zi b\_h]cb]Yfh" `=b Zcfa Uh]cbgj YfUbgH`hi b [ Ua `("GYdhYa VYf`a `8F?!6Y [Y [bi b [gnYbhfi a "

=a `FU\ a Yb`XYf`DZY [ Yj Yfg]WX Yfi b [ ` [Yk]bbh`XUg`H\Ya U
B UWX VUfgWX UZhg\ ]`ZY`ni bY\ a YbX`Ub`6YXYi hi b ["J]Y`Y`A YbgWX Yb
g]bX`g]WX `b]WX h`VYk i gghž`XUgg`g]Y`Xi fWX`X]YgY`I b hY fghØhni b [gck c\`dZY [ YVYXØfZh][ Yb`B UWX VUfb`U`g`Ui WX`g]WX`gY`Vgh
Yf\YV`]WX`Ybh`UghYb`_ØbbYb"8Yf`9bhUghi b [ gVYhfU [ `j cb`%&) `9i fc
a cbUh]WX ž`XYb`X]Y`DZY [ Yj Yfg]WX Yfi b [ `ZØf`gc`WX Y
8]YbghY]ghi b [Yb`VYfY]hg hY`hž`]ghY]b`k]WX h][Yg`Z]bUbn]Y`Yg
<`]Zga ]hhY`ZØf`U`Y`6YhY`][hYb"

<Y`ZYb`G]Y`Y]bYa`B UWX VUfb`fY [ Y`a`Å» ][ `gY]`Yg`VY]a`9]b_Ui ZYb
cXYf`VY]`5fnhVYgi WX Yb3`J ]Y`Y]WX h`i b hY fghØhni Yb`G]Y`Y]bYb
6Y`UbbhYb`VY]`6Y\`ØfXYb [Åb [Yb3`K Ybb`Už`XUbb`g]bX`G]Y`HY`
Y]bYf`k Yfh] c`Yb`; Ya Y]bgWX UZhg\ ]`ZY"8]Y`=b]h]Uh]j Y`ni f`: ØfXYfi b [ j cb`B UWX VUfgWX UZhg\ ]`ZY`V]YhYh`b]WX h`bi f`dfU\_h]gWX Y`<`]ZYž
gcbXYfb`Ui WX`X]Y`A`Ò [`]WX`_Y]hž`Z]bUbn]Y`Y`9bhUghi b [ Yb`ni
Yf\U`hYb"8 ]Y`Yb][Yž`X]Y`<`]ZY`Y]ghYbž`\_ØbbYb`g]WX`i a
5i Zk UbXgYb hgWX`ÅX][ i b [ Yb`VYa`Ø\Ybž`X]Y`j cb`XYf
DZY [Yj Yfg]WX Yfi b [`YfghUhhYh`k YfXYbž`k Ug`Y]bYb`ni gÅhn`]WX Yb
5bfY]n`XUfghY`hž`g]WX`U_h]j`ni`Yb [U [ ]YfYb"

=b Zc g`ZØf`I b hY fghØhni b [ggi WX YbXY`i b X
< Y`ZYbXY

I a`ZØf`X]YgY`9fghUhi b [ Yb`]b`: fU [ Y`ni`\_ca`a Ybž`a ØggYb
<Y`ZYbXY`VYgh]a`a hY`J cfUi ggYhni b [Yb`YfZØ`Yb"9]b`DZY [Y_i fg

cXYf`X]Y`6Ygh`h[ i b[ `XYg`?Ybbhb]ggYg`ØVYf`X]Y
`bZcfa Uh]cbgUb[ YVchY`XYf`F Y[ ]cbU`VØfcg`ZØf`5`hYfz`DZY[Y`i bX
8Ya Ybn`g]bX`YfZcfXYf`]W`"8]YgY`GWf]hhY`g]bX`bchk YbX][ži a
g]W`Yfni ghY`Ybž`XUgg`X]Y`E i U`]h`h`XYf`<]ZYb`XYb`5bZcfXYfi b[Yb
XYf`DZY[ Yj Yfg]W`Yfi b[`Yb`hgd]W`hi bX`X]Y`6YhfYi Yf`]a`l a [Ub[
a`]h`dZY[YVYXØfZh][Yb`DYfgcbYb`[i h`]bZcfa`]Yfhg]bX"

5a`A`]hkc`W`ž`XYb`("GYdhYa VYfž`Z]bXYh`]a`8F?!
6Y[Y[bi b[gnYbhf`i a`]b`XYf`6U`bghfU»Y`))`Y]bY
`bZcfa Uh]cbgj YfUbghU`hi b[`ni a`H`Ya U`B`UW`VUfgW`UZhg`]ZY
ghUhh`"8]YgY`VY[ ]bbhi a`%+`l`f`i bX`V]YhYh`X]Y`dYfZY`hY`D`UhhZcfa
ZØf`U`Y`ž`X]Y`g]W`ØVYf`X]Y`A`Ò[ `]W`\_Y]hYb`i bX
F`U`a`YbVYX]b[ i b[ Yb`]bZcfa`]YfYb`a`ØW`hYb`"æ`F`U`a`Yb`X]YgYg
J`cfhfU[ g`k`YfXYb`[fi bX`Y[ YbXY`bZcfa Uh]cbYb`j`cf[YghY`hi bX
YfZcfXYf`]W`Y`i`bhYf`U[ Yb`VYfY]h[Y`Y[ h`"8UfØVYf`]bUi`g`VYghY`h
X]Y`;`Y`Y[ Yb`Y]hž`]bX]j`]Xi`Y`Y`:`fU[Yb`ni`_`ÀfYbž`k`Ug`XYb
F`Uhg`i`W`YbXYb`VYgcbXYfg`Y`ZYb`_Ubbž`]fY`5b`]Y[ Yb`ni
_cb`fYh]g]YfYb`i bX`dfU`]gbU`Y`@Øgi b[Yb`ni`Z]bXYb"

8]Y`5ba`Y`Xi b[ Yb`ZØf`X]Y`J`YfUbghU`hi b[`gc`hYb`j`cfUV`VY]`Gi`gUbb
F]VYfh`YfZc`[Ybž`hY`YZcb]gW`i`bhYf`\$&%(`#&%"`-!`)`cXYf`j`]U`9!
A`U]`Ub`gi`gUbb`"f]VYfh4`Xf`!a`Yhha`Ubb`"XY`"9g`]gh`k`]W`h][ ž`g]W`
fYW`hnY]h][`Y]bYb`D`Uhn`ni`g]W`Yfbž`i a`X]Y`[YVchYbYb
`bZcfa Uh]cbYb`cdh]a`U`bi`hnYb`ni`\_`ØbbYb`"8]Y`J`YfUbghU`hi b[
f]W`hYh`g]W`Ub`U`Y`b`hYfYgg]YfhYb`i`gck`c`U`b`X]Y`Yb][Ybž`X]Y
gY`Vgh`i`bhYfghØhni b[ `VYbØh][Ybž`U`g`Ui`W`Ub`A`YbgW`Ybž`X]Y
VYfY]h]g]bXž`<]ZY`Ubni`V]YhYb"

8]Y`J`Yfa`]hhi b[ `j`cb`bZcfa Uh]cbYb`]gh`Y]b`Yb`hgW`Y]XYbXYf
GWf]hž`i a`X]Y`j`cf`U`b`XYbYb`A`Ò[ `]W`\_Y]hYb`ni`f
B`UW`VUfgW`UZhg`]ZY`VYggYf`ni`bi`hnYb`";`YfUXY`]b`NY]hYbž`]b
XYbYb`XYf`XYa`c[ fUZ]gW`Y`K`UbXY`i`bX`X]Y`B`chk`YbX][`\_Y]h]`cb
DZY[Y`]a`a`Yf`k`]W`h][Yf`k`YfXYbž`V]YhYh`X]YgY`5fh`XYf`<]ZY`Y]bY
k`Yfh]`c`Y`A`Ò[ `]W`\_Y]hž`XYb`gcn]U`Yb`Ni`gUa`a`Yb`U`h`ni`ZØfXYfb
i`bX`[`Y]W`nY]h][`X]Y`;`Ygi`bX`Y]hi`bX`XUg`K`c`VYZ]bXYb`XYf
6Yhfc`ZY`bYb`ni`i`bhYfghØhnYb"

Ni`gUa`a`YbZUggYbX`Àggh]g]W`gU[ Ybž`XUgg`X]Y

≠Zcfa Uh]cbgj YfUbghU`hi b[ `Y]bY`[ fc» Ufh][ Y'; Y`Y[Yb\Y]h'gck c\`
ZØf'dZY[YVYXØfZh][Y`DYfgcbYb`U`g`Ui W`ZØf'dchYbh]Y``Y`<Y`ZYf
V]YhYhž'i a `a Y\`ØVYf`X]Y`[YgYh`]W`j cf[YgY\YbYb`9bh`Ughi b[Yb
ni `YfZU\`fYb"8]Y': ØfXYfi b[`XYf`B UW`VUfgW`UZhg\`ZY`]gh`Y]b
GW`f]hž`XYf`gck c\`XUg`@YVYb`XYf`dZY[ YVYXØfZh][ Yb`A YbgW`Yb
j YfVYggYfž`U`g`Ui W`XYb`<Y`ZYfb`A c[ `]W`\_Y]hYb`YfØZbYhž`g]W
U_hj] `]b`]\`fYf'; Ya Y]bgW`UZh`ni `Yb[U[ ]YfYb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY