

Hca Ug`7j UbWUfU. `K ]YXYf`F ]g]\_c  
J Yf`Yhni b[ `j cf`HYghgd]Y``VY]: cfhi bU  
G]hhUfX

Hca Ug`7j UbWUfU`\_ÖbbhY`YfbYi hj Yf`Yhnh`Ui gZU`Ybž  
bUWXXYa `Yf`XUg`HfU]b]b[ `VY]`6cfi gg]U`A ÖbWXYb[ `UXVUWX  
j cfnY]h][ `UVVfUWX "

J Yf`Yhni b[ gVYX]b[ hY`l bg]WX Yf`Y]hYb`VY]  
6cfi gg]U`A ÖbWXYb[ `UXVUWX

8]Y`J cfVYfY]hi b[ Yb`ZØf`X]Y`VYj cfghY`YbXY`6i bXYg`][ U!GU]gcb  
`Ui ZYb`VY]`6cfi gg]U`A ÖbWXYb[ `UXVUWX `Ui Z`<cWXhci fYbž`XcWX`Y]b  
bYi Yf`J Yf`Yhni b[ gZU`gcfc[ h`ZØf`6Ygcf[ b]g]a `HYUa ""Hca Ug  
7j UbWUfUž`XYf`&` !`Ä`f][ Y`5b[ fY]ZYfž`gU`g]WX`[ Ynk i b[ Ybž`XUg  
HfU]b]b[ `Ua `8]YbghU[ `j cfnY]h][ `ni `VYYbXYb"A ]h`Y]bYa  
VUbXU[ ]YfhYb`b]b\_Yb`?bÖWXY`j Yf`Y» `Yf`[ Ya Y]bgUa `a ]h  
D\mg]ch\YfUdYi h`Fcb`F`c`c`ZZ`XUg: Y`X"

8]Y` : c`[ Yb`XYf`J Yf`Yhni b[

8]Y`[ YbUi Y`l fgUWX`Y`XYf`J Yf`Yhni b[ `]gh`V]g\Yf`i b`\_Ufž`YXcWX  
\_ÖbbhY`7j UbWUfU`]b`Y]bYf`YbhgWX`Y]XYbXYb`D\UgY`XYf  
J cfVYfY]hi b[ `YfbYi h`Ui gZU`Yb""8Yf`Gd]Y`Yf`U`hY`VYfY]hg`]b`XYf  
j Yf[ Ub[ YbYb`GU]gcb`a ]hj YfgWX`YXYbYb`\_ÖfdYf`]WX`Yb

6YgWk YfXYb'ni ' \_Åa dZYbž'X]Y ]\ b'XUfUb '\ ]bXYfhYbž' \_cbghUbh  
@Y]ghi b[ Yb'UVni ' ]YZYfb''9f'UVgc'j ]YfhY'YX][ ' ]Wk', +, 'A ]bi hYb' ]b  
XYf'@[ Už'k Ug'Ui ZY]bYb'Yf\YV' ]WkYb' F ØW\_ [ Ub[ 'gY]bYf'9]bgUhnY]h  
\ ]bk Y]gh"

F ØW\_V` ]W\_ 'Ui Z'X]Y ``YhnhY 'GU]gcb

GY]bY '@Y]ghi b[ Yb' ]b'XYf'j Yf[ Ub[ YbYb'Gd]Y'nY]h'k UfYb'hfchn  
j ]Y'j YfgdfYWkYbXYa 'GhUfh'YbhhÅi gWkYbX''6YfY]hg]a 'YfghYb'Gd]Y`ž  
Y]bYa 'gdUbbYbXYb' (. ( [ Y[ Yb'5i [ gVi f[ ž'Yfn]Y'hY'Yf'nk Y]'HcfY"  
8cWk'gWkcb' ]b'XYf'YfghYb' ]\fYg\Å`ZhY '&\$&( 'nk Ub[ ' ]\b'Y]b  
6ÅbXYff]gg]a 'Gdfi b[ [ Y'Yb\_ 'ZØf'ZUgh'XfY]'A cbUhY' ]b'X]Y  
Nk Ub[ gdUi gY''GY]b''YhnhYg'@[ Uhc'f'Yfn]Y'hY'7j UbWUfU'Ua ' '%\$"  
Bcj Ya VYf'&\$&' [ Y[ Yb'K c'ZgVi f[ ž'Y]b'k Y]hYfYf'< ]bk Y]g'Ui Z'X]Y  
j Yf'Yhni b[ gVYX]b[ hYb' ]b' hYfVfYWk' b[ Ybž'X]Y'gY]bY'? Uff]YfY  
V]g\Yf' [ YdfÅ[ h'\UVYb"

; Ya Y]bgWk UZh` ]Wk Y' ]b hYfghØhni b[ 'VY]  
J Yf`Yhni b[ Yb

8]Y' ]b[ Yk ]gg\Y]h'ØVYf'7j UbWUfUg': ]hbYgg'\Uh'b]Wk'h'bi f  
5i gk ]f\_ ]b[ Yb'Ui Z']\b'dYfgØb` ]Wkž'gcbXYfb'Ui Wk'Ui Z'XUg' [ YgUa hY  
HYUa ž'XUg'g]Wk'Ui Z'XYb'bÅWkghYb'HYgh'Ua '8cbbYfghU[ ' [ Y[ Yb  
: cfhi bU'G]hhUfX'j cfVYfY]hYh''9g'k ]fX'Yfk UfhYhž'XUgg'X]Y  
Gd]Y`Yf\_c``Y[ Yb'i bX'XUg'HfU]bYfhYUa ' ]\fY'j c``Y' ]b hYfghØhni b[ 'ZØf  
XYb'↑ b[ Yb'HgWkYWkYb'nY][ Ybž'i a ' ]\a ' ]b'X]YgYf'gWk YfYb'NY]h  
ni f'GY]hY'ni 'ghY\Yb''8]Y'J Yf'Yhni b[ gdfcV`Ya Uh]\_ ]b hYfghfY]Wk h  
X]Y'Bchk YbX][ \_Y]h'Y]bYg'gc` ]XYb'a YX]n]b]gWkYb'i bX  
d\mg]ch\YfUdYi h]gWkYb'HYUa gž'i a 'X]Y'Gd]Y`Yf'gWk bY`gha Ø[ ' ]Wk  
k ]YXYf'Z]h'ni 'VY\_ca a Yb"

9]b`6`]W\_`Ui Z`>Ub`C`gWk ck g\_m

Ni gÀhn`]W`ni`XYb`Gcf[ Yb`i a`7j UbWfU`\_ÒbbhY`Ui Wk`9fgUhn!  
?YYdYf`>Ub`C`gWk ck g\_mUi g`XYa`? UXYf`j cb`6cfi gg]U  
A ÒbWkYb[ `UXVUWk`Ui ggWkY]XYb``8Yf`&&!>À\`f][ Y`ghY`h`Ui h  
6Yf]Wk hYb`j cf`Y]bYf`@Y]\Y`ni a`b]YXYf`ÀbX]gWkYb`Nk Y]h`][ ]ghYb`8Y  
; fUUZgWkUd``8]Yg`k ØfXY`]\b`]b`Y]bY`FY]\Y`j cb`Øb[ YfYb`Gd]Y`Yfb  
Y]bfY]\Ybž`X]Y`g]Wk`j cfØVYf[ Y\YbX`]b`b]YXf][ YfY`@][ Yb  
cf]Ybh]YfYbž`i a`Gd]Y`dfUI ]g`ni`gUa`a`Y`b``C`gWk ck g\_m\_ÒbbhY  
XUVY]j cb`XYb`9fZU\fi b[ Yb`gY]bYg`J cf[ Àb[ Yfg`A cf]hn`B]Wk`Ug  
dfcZ]h]YfYbž`XYf`]b`XYf`GU]gcb`&\$&&#&'`À\b`]WkY`GWk f]hY  
i bhYfbU\`a`"

: Un]h.`9]bY`Y`fUi gZcfXYfbXY`NY]h`ZØf  
; `UXVUWk

8]Y`\_ca`a`YbXYb`K`cWkYb`k`YfXYb`ZØf`6cfi gg]U`A`ÒbWkYb[ `UXVUWk  
YbhgWkY]XYbX`gY]bž`i a`]\`fY`:`cfa`i`bX`A`UbbgWk`UZhghfU`hY`[ ]Y`Ui`Z  
XYb`Di`b\_h`ni`Vf]b[ Yb``J`Yf`Y`hni`b[ Yb`k`]Y`X]Y`j cb`7j`UbWfU  
Vf]b[ Yb`X]Y`gdcfh]WkYb`5a`V]h]cbYb`Xi`fWkY]bUbXYfž`k`À\`fYbX`X]Y  
BYi`Ui`gf]Wk`hi`b[ `XYg`?`UXYfg`Xi`fWk`a`Ò[ `]WkY`5V[ Àb[ Y`XYf`Gd]Y`Yf  
YVYbZU`g`Yb`hgWkY]XYbX`ZØf`XYb`gdcfh]WkYb`9fZc`[ `gY]b`k`]fX``X]Y  
I`bhYfghØ`hni`b[ `XYg`HYUa`g`i`bX`XYf`HFU]bYfVUb`\_`V`Y]Vh`]b`X]Y`gYf  
NY]h]j`cb`\`ÒWk`ghYf`6YXYi`hi`b[ ž`i`a`X]Y`A`ch]j`Uh]cb`i`bX`XYb  
Ni`gUa`a`Yb\`U`hni`ghÀ`f`\_`Yb`"

·`B`5`;

6Ygi WYb'G]Y'i bg'Ui Z'b!U[ "XY