

K UggYfXfi W_dfcV`Ya Y`]b`B Yi ghUXh.
6Y\YVi b[`bUW\`5fVY]hYb`Ua
< cW\ VY\`À`hYf

⊕`B Yi ghUXh#K B`i bX`GhÒfbghY]b`_ca a h`Yg`j cfØVYf[Y\YbX
ni`8fi W_j Yf`i gh`]a `K UggYfbYhnž`VYX]b[h`Xi fW\`5fVY]hYb`Ua
< cW\ VY\`À`hYf"

5_hi Y``Y`< YfUi gZcfXYfi b[Yb`]b`XYf
K UggYfj Yfgcf[i b[`XYf`; Ya Y]bXYb
B Yi ghUXh#K B`i bX`GhÒfbghY]b

8]Y`Hf]b_k UggYfj Yfgcf[i b[`]b`B Yi ghUXh#K B`ž`F Y]gYfXcfZi bX
HY]`Yb`j cb`GhÒfbghY]b`ghY\`h`a ca YbhUb`j cf`< YfUi gZcfXYfi b[Ybž
X]Y`X]Y`@VYbgei U`]h`À`h`XYf`5bk c`b`Yf`VYY]bZi ggYb"⊕`Y`hnYf`NY]h
_Ua`Yg`ni`Y]bYa`8fi W_j Yf`i gh`]a `K UggYfbYhnž`k Ug`j]Y`Y
< Ui g\U`hY`VYhfcZZYb`\Uh`i bX`i: fU[Yb`ni f`Ni j Yf`Àgg][_Y]h`XYf
⊕`ž`Ughfi _hi f`Ui žk]fžh"

I bj cf\Yf[YgY\YbY`? ca d`]_Uh]cbYb`VY]
5fVY]hYb`Ua`< cW\ VY\`À`hYf

5a`A]hkh cW`k i fXY`X]Y`DfcV`Ya Uh]_`Xi fW\`5fVY]hYb`Ua
< cW\ VY\`À`hYf`j Yfi fgUW`h"6Øf[Yfa Y]ghYf`GYVUgh]Ub`i;]Yf]b[
Yf`Ài hYfhž`XUgg`X]Y`K UggYfj Yfgcf[i b[`ZØf`X]Y`VYhfcZZYbYb
; Ya Y]bXYb`ØVYf`nk Y]`< Ui dhY]hi b[Yb`YfZc`[h"6Y]`XYf
I a gW`U`hi b[`Ui ZY]bYb`bYi Yb`< cW\ VY\`À`hYf`_Ua`Yg`ni`Y]bYa
i bYfk UfhYhYb`8fi W_UVZU`ž`k Ug`b]W`h]a`J cfUi g`Ubh]n]d]Yfh
k YfXYb`_cbbhY" B cfa U`Yfk Y]gY`\`À`hY`X]YgYf`J cf[Ub[
fY]Vi b[g`cg`UV`Ui Zyb`gc`Yb ž`gc`i;]Yf]b["

9fk UfhYhY 'J YfVYggYfi b[Yb 'i bX 'a Ò[`]W\Y
F ØW_gW\`À[Y

8]Y`GhUXhj Yfk U`hi b[` \Uh'ni [Yg]W\Yfhž`XUgg`X]Y`DfcV`Ya Y`V]g`ni a
ZfØ\Yb`B UW\ a]hU[`VY\cVYb`k YfXYb`gc``hYb``8YbbcW\`k Y]gh`XYf
6Øf[Yfa Y]ghYf`XUfUi Z`\]bž`XUgg`Ua `8cbbYfghU[`UV`Yhk U`+`I `f
YfbYi hi a [YghY``h`k YfXYb`a i gg``5i Z[fi bX`XYf`V]g\Yf][Yb
9fZU\fi b[Yb`VYghY`h`X]Y`A Ò[`]W\`_Y]hž`XUgg`Yg`Ui W\`VY]`X]YgYf
A U»bU\ a Y`ni `k Y]hYfYb`8fi W_gW\k Ub_i b[Yb`_ca a Yb`_ØbbhYž
VYj cf`X]Y`K UggYfj Yfgcf[i b[`k]YXYf`ghUV]`g]Yfh`k]fX``;]Yf]b[`[]Vh
`YXcW\`9bhk Ufbi b[ž`XUgg`bUW\`XYf`I a ghY``i b[`X]Y
K UggYfj Yfgcf[i b[`ØVYf`XYb`bYi Yb`<cW\VY\`À`hYf`ni `%\$`\$`DfcnYbh
g]W\Yf[YghY``h`gY]b`gc``hY"

K]W\ h][_Y]h`XYf`K UggYfj Yfgcf[i b[`ZØf`X]Y
; Ya Y]bgW\ UZh

8]Y`G]W\YfghY``i b[`Y]bYf`ghUV]`Yb`K UggYfj Yfgcf[i b[`]gh`ZØf`X]Y
@VYVbgei U`h`h`h]b`XYf`FY []cb`j cb`\ØW\ghYf`6YXYi hi b["
Hf]b_k UggYf`]gh`Y]b`YVYbgk]W\ h][Yf`6YghUbXhY]`XYf`bZfUghfi _hi f"
8]Y`U_hi Y``Yb`DfcV`Ya Y`k YfZYb`b]W\h`bi f': fU[Yb`ni f
Ni j Yf`Àgg][_Y]h`XYf`hYW\ b]gW\Yb`5b`U[Yb`Ui Z`gcbXYfb`Ui W\`ni f
J cfVYfY]hi b[`i bX`?ca a i b[_Uh]cb`XYf`6Y\ØfXYb`]b
?f]gYbg]hi Uh]cbYb``8Ug`J YfhfUi Yb`XYf`6Øf[Yf`]b`X]Y`ÖZZYbh]W\Y
J Yfgcf[i b[`Àb[h`ghUf`_j cb`XYf`HfUbgdUfYbn`i bX`XYf
GW\ bY``][_Y]h`XYf`6YgY]h][i b[`gc`W\Yf`DfcV`Ya Y`UV"

Ni gUa a YbZUggi b[`i bX`5i gV`]W_

8]Y`G]hi Uh]cb`]b`BYi ghUXh`# B`i bX`GhØfbghY]b`j YfXYi h`]W\h`X]Y
<YfUi gZcfXYfi b[Ybž`XYbYb`g]W\`X]Y`K UggYfj Yfgcf[i b[
[Y[YbØVYfg]Y\h``6Øf[Yf`g]bX`XUni `Ui Z[Yfi ZYbž`g]W\`ØVYf`U_hi Y``Y
9bhk]W_`i b[Yb`Ui Z`XYa `@Ui ZYbXYb`ni ` \U`hYbž`i a `VYgha Ò[`]W\
Ui ZYj Ybhi Y``Y`9]bgW\ fÀb_i b[Yb`fYU[]YfYb`ni `_ØbbYb``8]Y
GhUXhj Yfk U`hi b[`UfVY]hYh`XUfUbž`X]Y`DfcV`Ya Y`nØ[][`ni `VY\YVYb
i bX`X]Y`; Yk À`f`Y]ghi b[`Y]bYf`ghUV]`Yb`K UggYfj Yfgcf[i b[`ni
cdh]a]YfYbž`i a `_ØbZh][Y`6YY]bhf`ÀW\ h][i b[Yb`ni `j Yfa Y]XYb"

B 5;

8 YhU]g

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'b!U["XY