

Gc 'gW\ ØhnYb 'G]Y 'XYb '5__i '≠fYg
Ga Ufhd\cbYg'j cf'j cfnY]h][Ya
J YfgW\`Y]» °

9fZU\fyb'G]Yžk]Y'G]Y'X]Y '@YVYbgXUi Yf'≠fYg'Ga Ufhd\cbY!
5__i g'Xi fW'cdh]a U'Yg '@UXYb'i bX'DZY[Y'j Yf'Ab[Yfb
_ÖbbYb"H]ddg'i bX'9a dZY\`i b[Yb"

@Yfž'8Yi hgW\`UbX'!'9]bY'ghUV]Y'5__i `Y]ghi b[`]ghYbHgW\Y]XYbX
ZØf'X]Y'Ub[Zf]gh][Y': i b_h]cb`Y]bYg'Ga Ufhd\cbYg"@Ui h'GØX_i f]Yf
_ÖbbYb`Ä`hYfY'Ga Ufhd\cbYg'XUVY]`Äi Z][`DfcV`Ya Y`Ui Zk Y]gYb"
8Yf'H, J`G, 8`fÄh`Bi hmYfb`Y]bXf]b[`]Wž`\fY'5__i g`b]W\h
j c``ghÄbX][`Ybh`UXYb`ni ``UggYbžXU`H]YZYbh`UXi b[Yb`XYb'5__i
Yf\YV`]W`gW`ÄX][Yb`_ÖbbYb"

A cXYfbY'Ga Ufhd\cbYg'bi hmYb`\Ui dhgÄW\`]W`@]h\]i a !€bYb!
5__i gž`X]Y`\]bg]W\h]W`9ZZ]n]Ybn'i bX`@]ghi b[`j YfVYggYfh`k i fXYb"
8]YgY'5__i g'j YfZØ[Yb`\Äi Z][`ØVYf`Y]b`6UhhYf]Ya UbU[Ya Ybh!
GmghYa ž`XUg`gck c`\`, VYf`UXYb`U`g`Ui W`j c``ghÄbX][Yg`9bh`UXYb
j Yf\]bXYfh`8Yf'cdh]a U`Y`@UXYni ghUbX``]Y[h`nk]gW\Yb`' \$`i bX`+\$
DfcnYbhž`k cVY]`Y]b][Y`9i dYfhYb`gc[Uf`Ya dZY\`Ybž`XYb
@UXYni ghUbX`nk]gW\Yb`*) `i bX`+) `DfcnYbh`ni ``U`hYb`"5__i g
gc``hYb`]XYU`Yfk Y]gY`b]W\h`ØVYf`+\$`DfcnYbh`Ui Z[Y`UXYb`k YfXYb/
Yg`]ghfUhgUa ž`ni `k UfhYbž`V]g`XYf`@UXYni ghUbX`g]b`h"

K]W\ h][Y`H]ddg`ni f`5__i dZY[Y

: Øf`Y]bY`gW\cbYbXY`Bi hni b[`XYf'5__i g`gc``hYb`Bi hmYf`j cfg]W\h][
gY]b`i bX`Zc`[YbXY`9a dZY\`i b[Yb`VYUW\hYb.`5__i g`i bhYf`' \$
DfcnYbh`gc``hYb`b]W\h`ZØf`_i fnY`NY]h`bUW\ [Y`UXYb`k YfXYb`"Ni XYa
]gh`Yg`i bj cfhY]`Už`ž`5__i g`j c``ghÄbX][`Ui žni `UXYbž`]bgVYgcbXYfY
k Ybb`g]Y`ni j cf`Y]bYb`b]YXf][Yb`@UXYni ghUbX`\UhhYb"

, VYfbUW hUXi b['gc`hY`YVYbZU`g j Yfa]YXYb`k YfXYb/
 ghUhhXYggYb`k]fX`Ya dZc`Ybž`@UXY[Yf`hY`bUW`j c`gh`AbX][Yf
 @UXi b['ni`YbhZYfbYb"<c`Y`cXYf`Yi hfYa`b]YXf][Y`HYa dYfUhi fYb
 k`À`fYbX`XYg`@UXYj cf[Ub[g`gc`hYb`YVYbZU`g j Yfa]YXYb`k YfXYb"
 6Y]`Ab[YfYf`@U[Yfi b[']gh`Yg`Ya dZY`Ybgbk Yfhž`X]Y`5__i g`U`V
 [Y`UXYb`ni`YbhbY`a Ybž`k Ybb`a Ò[`]W"

Ni g`Ahni`W`k]fX`X]Y`j Yfk YbXi b['j cb`cW`k Yfh][Yb`@UXY`UVY`b
 i bX`Ni VY`Öf`Ya dZc`Ybž`i a`GW`AXYb`ni`j Yf`]bXYfb`"6Y]
 5bnY]W`Yb`Y]bYg`XYZY`_hYb`5__i g`gc`hY`i ba]hhY`VUf`Y]b
 : UW`ÀbX`Yf`Ui Z[Ygi W`h`k YfXYb`"æ`5`[Ya Y]bYb`UVYb`@]h]i a`!
 €bYb!5__i g`Y]bY`VYgW`f`Ab`_hY`@YVYbgXUi Yf`j cb`) \$\$`V]g`&\$\$\$
 @UXYnm`_Ybž`k Ug`X]Y`K]W`h][_Y]h`Y]bYf`fY[Y`a`À»][Yb`K Ufhi b[
 i bhYfghfY]W`hž`k]Y`?`Udgni g`VYhcbh"

8Yf`FYW`bYf`j cb`?`Udgni g`Yf`Ui Vh`Yg`Bi`hnYfbž`]\f`@UXYj Yf`U`hYb
 ni`UbU`mg]YfYb`i bX`Y]bY`GW`Ahni b[`XYf`@YVYbgXUi Yf`]\fYg`5__i g
 j cfni bY`a Yb`"8UVY]k]fX`Yfk`À`bhž`XUgg`@UXYnm`_Yb`Xi fW`XYb
 @UXYni ghUbX`fGhUHY`cZ`7`Uf[Yž`Gc`7`VYY]bZi ggh`k YfXYb/
]XYU`Yfk Y]gY`gc`hY`Y]bY`5i ZUXi b['j cb`V]g`ni`+\$`i`Ub[YghfYVh
 k YfXYb`"9]5i hcg`_ÖbbYb`cZh`Y]bY`6Y[fYbni b[`XYf`a`Ui]a`U`Yb
 @UXi b[`]a`A`YbØ`Ub`k YbXYbž`k`À`fYbX`X]Yg`VY]`B`chYVcc`_g`Ài Z][
 b]W`h`XYf`i`U`]gh"

5i »YfXYa`]gh`ni`VYUW`hYbž`XUgg`@]h]i a`!€bYb!5__i g`b]W`hi bhYf
 &\$`i`fB`Ydh`cZ`8]gW`Uf[Yž`8`c`8`Ybh`UXYb`k YfXYb`gc`hYb`"8]Y
]XYU`Y`HYa dYfUhi f`ZØf`XUg`@UXYb`i bX`X]Y`Bi`hni b[`]Y[h`nk]gW`Yb
 %) `i bX`(`)`; fUX`7`Y`g]i g`"HYa dYfUhi fYb`Ui »Yf`U`V`X]YgYg
 6YfY]W`g`_ÖbbYb`X]Y`@YVYbgXUi Yf`XYg`5__i g`bY[Uh]j
 VYY]bZi ggYb`"@Ub[Y`H]YZYbh`UXi b[Yb`i bX`XUg`@U[Yfb`Ui Z`%\$`i`
 g]bX`YVYbZU`g`gW`AX`]W`ZØf`X]Y`5__i`YVYbgXUi Yf"

8YhU]`g	
J cfZU`	Gcbgh][Yg
C fh	@YYfž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "gi YX_i f]Yf"XY • k k k "_Udgni g"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY