

GWX fUb_Yb`C ZZYb°`Gcf[Y`i a`G]WXYf\Y]h
Ub`C`XYbVi f[Yf`6U\bØVYf[Àb[Yb

NØ[Y`]b`C`XYbVi f[`Xi fWZU\fyb`[YØZZbYhY`GWX fUb_Yb"
6Øf[Yf`ZcfXYfb`A U»bU\ a Yb`ni f`G]WXYf\Y]h`Ub
6U\bØVYf[Àb[Yb"

C`XYbVi f[ž`8Yi hgW`UbX`!

≠`C`XYbVi f[`_Ua`Yg`ni`Y]bYf`VYgcf[b]gYffY[YbXYb`G]hi Uh]cbž`U`g
NØ[Y`Ub`nk Y]`VYgW fUb`hYb`6U\bØVYf[Àb[Yb`hfc`hn`[YØZZbYhYf
GWX fUb_Yb`Xi fWZU\fyb`"@Ui h`BK N`C b`]bY`YfY][bYhY`g]W`Ua
6U\bØVYf[Ub[`5a`GhUXhfUbX`Y]b`VYgcbXYfg`[YZÀ\f`]WXYf
JcfZU`ž`U`g`Y]b`Ni [`XYf`BcfXk YghVU\b`Ua`GcbbhU[a cf[Yb`a`]h
ØVYf`%\$\$`_a`#`XYb`[YØZZbYhYb` , VYf[Ub[`dUgg]YfhY`"9]bY
5i hcZU\fyf]b`_cbbhY`fYW`hnY]h[`VfYa`gYb`i bX`]bZcfa`]YfhY`X]Y
Dc`]nY]"`8]YgY`\Uh]bnk`]gWYb`9fa`]hhi b[Yb`Y]b[Y`Y]hYhi bX
hYW`b]gWY`5i ZnY]W`bi b[Yb`[Yg]WXYfh"

9]b`k Y]hYfYf`JcfZU`Ua`6U\bØVYf[Ub[`<Ya`a`Y`gVÀ_Yf
?UbU`k Y[`_ØbbhY`fY[Y`_cbZcfa`[Yk YgYb`gY]bž`XU`\]Yf`Y]b`Ni [`XYf`8Yi hgWYb`6U\b`i a`%&.)`' `I` \f`VY][`YØZZbYhYf`<U`VgW fUb_Y
dUgg]YfhY`"8]Y`6i bXYgdc`]nY]]bgdY_h]cb`6UX`6Ybh\Y]a`VYghÀh][hY
Y]bYb`8YZY_h`Ub`X]YgYa`6U\bØVYf[Ub[ž`XYf`XUni`ZØ\fhž`XUgg`X]Y
GWX fUb_Y`b]W`h`gW`]Y» hž`k Ybb`g]W`Y]b`Ni [`bÀ\Yfh`C Vk`c`\`NØ[Y
6U\bØVYf[Àb[Y`a`]h[YØZZbYhYb`GWX fUb_Yb`dUgg]YfYb`XØfZYbž
a`ØggYb`g]Y`]b`gc`W`Yb` :`À`Yb`Ub`U`hYbž`5W`hi b[gdZ]ZY`UV[YVYb
i bX`]b`GWX f]hh[YgW`k`]bX][`_Y]h`Y]bZU\fyb"

F YU_h]cbYb`Ui`Z`X]Y`JcfZÀ`Y

8]Y`G]hi Uh]cb`fi Zh`6Ygcf[b]g`]b`XYf`6Yj Ò`_Yfi b[`Yfj cf"
 C VYfVØf[Yfa Y]ghYf`Øf[Yb`?fc[a Ubb`ZcfXYfhY`X]Y`8Yi hgWXY
 6U\b`ni`a Y`f`J YfUbhk cfhi b[`Ui Zi bX`i bhYfghf]Wxž`XUgg
 a YbgWx`]WXYg`J YfgU[Yb`]b`X]YgYb` : Ä`Yb`Y]bY`F c`Y`gd]Y`hY`"5i Wx
 X]Y`GD8`]a`GhUXhbcfXYb`Äi » YfhY`g]Wx`VYgcf[h`ØVYf`X]Y
 [YZÄ`f`]WXY`@U[Y`i bX`ZcfXYfhY`gcZcfh][Y`A U» bU`a Yb`"8]Y`78I !
 : fU`_h]cb`UhhY`VYfY]hg`Y]bYb`8f]b[`]Wx`_Y]hgUbhfU[`ZØf`X]Y
 5i ggWx`ØggY`[YghY`h`"9fbgh`8]W`_Yfa Ubbž`J cfg]hnYbXYf`XYg
 6Øf[Yfj YfY]bg`C ZYbYfX]Y`ž`nY][hY`g]Wx`YbhhÄi gWx`h`ØVYf`X]Y
 J YfUbhk cfhi b[g`cg][_Y]h`XYf`6U\b`i bX`XYb`J YfhfUi Ybgj Yf`i gh
 XYf`6Øf[Yf"

⇒a`k Y]hYfYb`?cbhYI h`]gh`ni`Yfk Ä\bYbž`XUgg`I bZÄ`Y`Ub
 6U\b`ØVYf[Äb[Yb`]a`XYi hgWXYb`GhfU» Ybj Yf`_Y`f`j Yf[`Y]Wx`gk Y]gY
 gY`hYbž`UVYf`Äi Z][`gWx`k Yfk]Y[YbX`g]bX`" @Ui h`8 J F`[UV`Yg`&\$%*
]b`8Yi hgWx`UbX`- -)`I bZÄ`Y`Ub`gWx`YbYb[`Y]Wx`Yb
 6U\b`ØVYf[Äb[Yb`a`]h`DYfgcbYbgWx`UXYbž`XUfi bhYf`(*`HchY`i bX
 %" *`+`J Yf`YhnhY`"GWx`i hna U» bU`a Yb`k]Y`hYWx`b]gWx`Y`G]WXYfi b[Yb
 gc`Yb`X]Y`G]WXYf`Y]h`Ub`6U\b`ØVYf[Äb[Yb`Yf`Ä`Ø`Ybž`XU`I bZÄ`Y`
 Äi Z][`Xi fWx`FY[Y`a`]ggUWx`hi b[`i bX`a Ub[Y`Ä`UZhY
 G]Wx`hj Yf`Ä`hb]ggY`j Yfi fgUWx`h`k YfXYb"

8YhU]`g	
J cfZU``	J Yf`_Y`f`gi bZU``
I fgUWx`Y	HYWx`b]gWx`Yf`8YZ`_hž`A YbgWx`]WXYg`J YfgU[Yb
C fh	C`XYbVi f[ž`8Yi hgWx`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "bk ncb`]bY"XY • k k k "Xj f"XY

6Ygi WxYb`G]Y`i bg`Ui Z.`b!U["XY