

GhUXY`F cWx Y`U]g. < cZZbi b[`]a 5Vgh]Y[g_Ua dZ`bUWx `5i gk Åfhgg]Y[°

GhUXY`F cWx Y`U]g]g]Wx Yfh]g]Wx `Ua %- "5df]"&\$&) `a]h]Y]bYa
G]Y[`[Y[Yb`BUbhYffY`bYi Y`<cZZbi b[`]a `?Ua dZi a `XYb
?`UggYbYf\U`h"

GhUXYž: fUb_fY]Wx `!`GhUXY`F cWx Y`U]g`Uh`Xi fWx `Y]bYb`k]Wx h[Yb
G]Y[`[Y[Yb`BUbhYffY` - &`bYi Y`<cZZbi b[`]a `FYbbYb`i a `XYb
?`UggYbYf\U`h]b`XYf`6YhW]W9`hY`"BUWx `Y]bYf`gWx k YfYb`D\UgY`a]h
gWx g`B]YXYf`U[Yb`]b: c`[Y[Y`Ub[`XYa `HYUa `Ua %- "5df]"&\$&)
XYf`Yf`ÖgYbXY`*, !) - !G]Y["8Ua]h`\Uh`X]Y`A UbbgWx UZh`X]Y
A Ö[`]Wx _Y]hž`j]Yf`Gd]Y`Y`j cf`GU]gcbYbXY`XYb`YhnhYb`D`Uhn`ni
j Yf`UggYbž`XYf`XYfnY]h]j cb`@Y`DcfhY`VYgYhnh]ghž`XUg`ni `Yhnh
[Y[Yb`BUbWmj Yf`cf"

A]h`X]YgYa `9fZc`[`Uh`GhUXY`F cWx Y`U]g`XYb`5VghUbX`ni `@Y`DcfhY`
Ui Znky]G]Y[Y`j Yff]b[Yfh`I a `X]Y`5Vgh]Y[gncbY`ni `j Yfa Y]XYbž
VYbÖh[h`XUg`HYUa `a]bXYghYbg`nk Y]`k Y]hYfY`G]Y[Y`]b`XYb
_ca a YbXYb`Gd]Y`Ybž`gcZYfb`@Y`DcfhY`_Y]bY`k Y]hYfYb
9fZc`[gYf`YVb]ggY`Uh"8]Y`bÅWx ghYb`j]Yf`; Y[bYfž`X]Y`i a `X]Y`D`Um
cZgi bX`D`Um]bg`_Åa dZYbž`g]bX`GhfUgVci f[ž`A cbUWcž`GhEi Ybh]b
i bX`@Y`A Ubg"

Gd]Y`Y`i bX`Gd]Y`Yf`Y]ghi b[Yb

⇒ `Gd]Y`[Y[Yb`BUbhYffY` - &`nY][hY`GhUXY`F cWx Y`U]g`Y]bY`ghUf`_Y
@Y]ghi b[`]b`XYf`nk Y]hYb`<Å`ZhY`"CVk c`\`g]Y`ni f`<U`VnY]h`a]h` - !' &
ni fØW`_U[Ybž`_cbbhY`XUg`HYUa `g]Wx `]a `Xf]hhYb`J]YfhY`
YbhgWx Y]XYbX`ghY][Yfb`i bX`ØVYfbU`a `a]h`) ' !) `X]Y: Ø\fi b["
5b[YZØ\fh]j cb`ž Vf]Y`6Y`cž`XYf`%*`Di b_hY`i bX`+`FYVci bXg
Yfn]Y`hYž`gck]Y`A]Wx UY`7U]Wx Xcž`XYf`- `FYVci bXg`VY]ghYi YfhYž

g]W\YfhY`g]W`XUg`HYUa`XYb`9bXghUbX"A Uh\Åc`@YfUm`Ài » YfhY
 bUW`XYa`Gd]Y`ž`XUgg`XYf`G]Y[`Y]bY`6Y`c`bi b[`ZØf`X]Y`\UfhY
 5fVY]h`U`Yf`Gd]Y`Yf`gY]i bX`bYi Y`<cZZbi b[`ZØf`X]Y`j YfV`Y]VYbXYb
 DUfh]Yb`[`]Vh"

8]YgY`GU]gcb`]gh`ZØf`GhUXY`F`c`W`Y`U]g`j`cb`Y`bhg`W`Y]XYbXYf
 6YXYi hi b[ž`XU`XUg`HYUa`bi b`]a`F`Y`bb`Y`b`i`a`XYb`?`UggYbYf`U`h
 V`Y]Vhž`k`jY`Gi`X`Ci`Ygh`VYf]W`hYhY"

Ni gÀhn`]W`ni`XYb`@Y]ghi b[Yb`Ui`Z`XYa`DUf`_`Yhh`\Uh`GhUXY
 F`c`W`Y`U]g`]b`XYf`Ui`ZYbXYb`GU]gcb`Ui`W`Y`W`hY`XYZYbg]j`Y`Gh`Àf`_`Y
 [`YnY][`hž`k`jY`Yg`]b`Y]bYf`5bU`mgY`XYf`HYUa`Y]ghi b[Yb`Ui`Z`XYf
 cZZ]n]Y`Yb`GY]hY`j`cb`GhUXY`F`c`W`Y`U]g`\Yfj`cf[`Y`c`VYb`k`i`fXY"8`Ug
 HYUa`\Uh]b`X]YgYf`GU]gcb`]b`&`*`Gd]Y`Yb`k`Yb][`Yf`U`g`)`\$\$`Di`b`_`hY
 Ugg]Yfh`i`bX`nY][`hY]bY`VYa`Yf``Ybgk`YfhY`J`YfhY]X][`i`b[`a`]h`bi`f
 %`+`ni`<`Ui`gY`ni`[`Y`UggYbYb`Di`b`_`hYb"

8]Y`XYZYbg]j`Yb`GhUh]gh]_`Yb`VY`Y[`Yb`ž`XUgg`GhUXY`F`c`W`Y`U]g`X]Y
 VYghY`J`YfhY]X][`i`b[`]a`Hcd`%(`VYg]hnh" `đ`X]WUÇ`7`Ub`W`f]Yhž`XYf
 \`Ài`Z][`ghY`Gd]Y`Yf`]a`?`UXYfž`\Uh`a`U»[`YV`]W`ni`f`HYUa`Y]ghi b[
 VY][`YhfU[`Yb`i`bX`]gh`gck`c`\`XYf`VYghY`GW`f`Yf`U`g`Ui`W`i`bhYf`XYb
 Hcd!`HUW`_`Yfb`XYg`HYUa`gž`k`jY`ghUXYfc`W`Y`U]g`"W`a`VYf]W`hYhY"

8YhU]`g	
J`c`f`ZU``	G`c`b`g`h][`Y`g
C`f`h	G`h`U`X`Y`ž`:``f`U`b`_`f`Y]W`
E`i`Y``Y`b	<ul style="list-style-type: none"> • k k k "gi Xci Ygh"Zf • k k k "ghUXYfcW`Y`U]g"W`a

6Ygi W`Yb`G]Y`i`bg`Ui`Z`b!U[`"XY