

5`Ufa ghi ZY`F ch. `K U`XVfUbX[YZU\ f`]b
: `YbgVi f[`Xi fW\ `YI hfYa Y`8ØffY`°

HfcW_Yb\Y]h`ZØ\fh`ni `6fUbXU`Ufa . `#`K Y]W\Y!: `YbgVi f[
VfUW\ `Y]b` : Yi Yf`Ui g" : Yi Yfk Y\`f`k Ufbh] cf
K U`XVfUbX[YZU\`f`i bX`V]hhY`hi a `K UggYfYfgdUfb]g"

K Y]W\Yž`8Yi hgW\ `UbX`!`

5a `A cbhU[UVYbXž`XYa `+"`5dfj`&\$&) žVfUW\ `Y]b` : Yi Yf`Ui ZY]bYf
: `ÅW\Y`j cb`&\$`E i UXfUha YhYfb`]a `Gh]Zhi b[g`UbX`K Y]W\Y`]b`XYf
GhUXh: `YbgVi f[`Ui g"8]Y`6Yfi ZgZYi Yfk Y\`f`gck]Y`X]Y`ZfY]k]`][Yb
: Yi Yfk Y\`f`Yb`Ui g: `YbgVi f[`i bX`K Y]W\Y`_`cbbhYb`XYb`6fUbX
gW\ bY`""`ÖgW\Yb"8]Y`[YbUi Y`6fUbXi fgUW\Y`]gh`XYfnY]hi b`_`Ufž
`YXcW\`[Y\`Yb` : Yi Yfk Y\`f`i bX`Dc`]nY]`j cb`HfcW_Yb\Y]h`U`g
a Ö[`]W\Yf`i fgUW\Y`Ui g"8]YgY`Ub[Ub\U`hYbXY`8ØffY`\Uh
gdØfVUfY` : c`[Yb`]b`XYf`FY[]cbž`k]Y`**B 8 F**`VYf]W\hYhY"

⇒a `A Äfn`&\$&) `Z]Y`Yb`YX][`]W\`UW\h`@]hYf`B]YXYfgW\`U[`dfc
E i UXfUha YhYfž`k Ug`X]YgYb`A cbUh`ni `Y]bYa `XYf`hfcW_YbghYb`gY]h
6Y[]bb`XYf`K YhhYfUi ZnY]W\bi b[Yb`]a `J\`f`% , %`a UW\h"8Yf
`YhnhY`bYbbYbgk YfhY`B]YXYfgW\`U[]b`GW\`Ygk][!<c`ghY]b`k Uf
5bZUb[`Jbi Uf`&\$&) "'`#`5bVYhfUW\h`XYf`Ub\U`hYbXYb`HfcW_Yb\Y]h
k Ufbh`X]Y`Dc`]nY]`XUj cfž`VfYbbVUfY`CV`Y`_`hY`k]Y`N][UfYhhYb`]b`X]Y
BUhi f`ni `k YfZYb"8Yf`BUhi fgW\i hnVi bX`B56l `U`h`X]Y
6Yj Ö`_`Yfi b[`ni XYa `Ui Z[YZcfXYfhž`K UggYf`ni `gdUfYb"

9f\ Ö\ hY`K U`XVfUbX[YZU\ f`]b`8Yi hgW\ `UbX

8]Y`G]hi Uh]cb`ghY`h`YXcW\`b]W\h`bi f`]b` : `YbgVi f[`Y]b`DfcV`Ya
XUf"6Yf]W\hY`j cb`**b!hj**`k Y]gYb`Ui ZY]bY`Vi bXYgk Y]hY`\c\Y

6fUbX`Ugh`\]b"8Yf8Yi hgWXY`K YhYfX]YbghfB K 8L`Uh'gY]h'5bZUb[
 A Āfn`X]Y`K U`XVfUbX[YZU\`f`fY[]cbU`U`g`cW`Y]b[Yghi Zhž
 VYgcbXYfg`VYhfcZZYb`g]bX`XYf`BcfXYb`i bX`C ghYb`8Yi hgW`UbXgž
 j cf`U`Ya `6fUbXYbVi f["8cfh`k i fXYb`]a `U\`f`&\$&(`ØVYf`&\$
 K U`XVfĀbXY`fY[]ghf]Yfhž`i bX`Ui W`]a `U\`f`&\$&) `g]bX`VYfY]hg`gYW`g
 _Y]bY`6fĀbXY`j YfnY]W`bYh`k cfXYbž`X]Y`]bg[YgUa h`Y]bY: `ĀW`Y
 j cb`Yhk U`Y]bYa `U`VYb`<Y_hUf`VYhfUZYb"

8]Y`Ub\U`hYbXY`HfcW_Yb\Y]h`\Uh`Ui W`XUni `[YZØ\fhž`XUgg`XUg
 DZUbnybk UW`ghi a `j YfnØ[Yfh`k]fX"Dfc[bcgYb`ZØf`XYb`A Āfn
 XYi hYb`XUfUi Z`\]bž`XUgg`Yg`j cfUi gg]W`h`W`_Y]bY`bYbbYbgk YfhYb
 B]YXYfgW`Ā[Y`[YVYb`k]fX"K U`XVfUbXYI dYfhY`F U]a i bX`9b[Y`
 k UfbhYž`XUgg`X]Y`; YZU\`f`j cb`K U`XVfĀbXYb`Ui W`Ui »Yf\U`V`XYf
 Gca a Yfa cbUhY`VYghY`h"J Yf\U`hYbgfY[Y`b`ni f`J Yf\]bXYfi b[`j cb
 K U`XVfĀbXYbž`k]Y`Y]b`F Ui W`j Yfvchi bX`XUg`J Yfvchj cb`cZZYbYa
 : Yi Yfž[Y`hYb`XU\Yf`[Ubn`Ā\`f]["

8YhU]`g	
J cfZU``	6fUbXgh]Zhi b[
I fgUWXY	HfcW_Yb\Y]h
C fh	K Y]WXYž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "bXf"XY • k k k "b!hj "XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY