

B]YXYf`U[Y`ZØf`6fYXghYXhYf`HGJ .
B Yfj Yb_]hnY` `[Y[Yb`9]XYf`< UfXY`°

5bU`mgY`XYf`< UbXVU`gd]Y`Y`]b`BcfXZf]Yg`UbX`Ua`' &+"`>Jbi Uf
&\$&) . `B]YXYf`U[Yb`ZØf`6fYXghYXhYf`HGJ`i`bX`HGJ`BcfX
<Uff]g`YY"

BcfXZf]Yg`UbX`ž`8`Yi`hgW`UbX`!`!`b`XYf`< UbXVU`!`FY[]cbU`][U
a`i`ggY`XYf`6fYXghYXhYf`HGJ`Y`]bY`B]YXYf`U[Y`[Y[Yb`X]Y`< G;
9]XYf`< UfXY` \]bbY` \ a` Yb`"HfU]bYf`C`UZ`F`c` [[Y`nY][hY`g]W`hfc`hn`XYg
9f[YVb]ggYg`b]W`h`i`bni`Zf]YXYb`a`]h`XYf`@Y]ghi`b[`gY]bYf
A`UbbgW`UZh`6YgcbXYfg`X]Y`XYZYbg]j`Y`@Y]ghi`b[ž`j`cf`U`Ya`]a
l`a` [Ub[`a`]h`XYa`]ghUf`_Yb` ;` ÅghYfØW`fUi`a` ž`k`i`fXY`dcg]h]j
\Yfj`cf[Y`c`VYb`"8`Yb`bc`W`ZØ`fhYb`ni`]j`Y`Y`6U`j`Yf`i`ghY`]a`]5b[f]ZZ
ni` ;` Y[Yb`hcf]A` Ò[`]W`_Y]hYb`ZØf`X]Y` ;` ÅghY"

9]b`Yb`hgW`Y]XYbXYf`A`ca`Yb`h]b`XYf`DUfh]Y`k`Uf`Y]bY`gW`k`UW`Y
D`UgY`XYf`6fYX]gž`X]Y`b`UW`XYf`< U`VnY]h`Y]bgY`hnhY`i`b`X`W]fW`nY` \ b
A`]bi`hYb`UbX`Ui`Y`fhY`"B`UW`XYa`]Ui`g[Y[`]W`YbYb`Gh`UbX`j`cb`%,` .%,
]b`XYf`" - "A`]bi`hY`U[]Y`fhY`X`Ug`HY`Ua`]\Y`_h]gW`ž`k`Ug`i`bb`Øh][Y
6U`j`Yf`i`ghY`ni`f`i`c`[Y` \ UhhY`" !`b`X]YgYf`NY]h`gY`hnhY`g]W`9]XYf
<UfXY`Xi`fW`Y]bYb`%,` !@Ui`Z`j`cfYb`hgW`Y]XYbX`UV"

Gd]Y`j`Yf`Ui`Z`i`bX`GW`ØggY`U_h]cbYb

8]Y`DUfh]Y`k`Uf`j`cb`6Y[]bb`Ub`j`cb` \ c` \ Ya`]HYa`dc`[Ydf`Å[h`5bbU
@ØXXYbg`Yfn]Y`hY`]b`XYf`) "A`]bi`hY`X`Ug`" .%ž`i`b`X`X]Y`6fYXghYXhYf
A`UbbgW`UZh` \ UhhY`]b`XYf`Y`fghYb`< U`VnY]h`a`]h`Y]b][Yb`Ghc`W`ZY` \ Y`fb
ni`]_`Äa`dZYb`ž`X]Y`j`cb`9]XYf`< UfXY`VYghfUZh`k`i`fXYb`f(.+`]b`XYf`%) "
A`]bi`hY`L`"9]bY`ghUf`_Y`8`YW`_i`b[ž`Y]bgW`]Y»`]W`XYf`Hcf` \ ØhYf]b
5b`hcb]U`DUi`gYb`ž`j`Yf` \]bXYfhY`Y]bYb` \ Ò`YfYb`F`ØW`ghUbX`ZØf`X]Y
6fYX]g"

B UWX`Y]bYf`5i gnY]h`_Aa dZHyb`g]W`X]Y`6fYX]g`ni fØW`_]bg`Gd]Y`"
 ?]fU`?`ÒghYf`[`]W`]b`XYf`&%"`A]bi hY`ni a` , , `Ui gž`i bX`G]bU`?`ÒghYf`
 VfUWX`hY`XUg`HYUa`]b`XYf`&` "A]bi hY`k]YXYf`a]h`- , ,]b`: Ø\fi b["
 6]g`ni f` - "A]bi hY`V`]YV`X]Y`DUfh]Y`Ui g[Y[`]W`Yb`"5i W`bUWX`XYa`
 F`ØW`ghUbX`j`cb`%-`.&`*`]b`XYf`) &`"A]bi hY`Yfn]Y`hY`6fYXghYXhj`]Yf`
 HcfY`]b`: c`[Y`i bX`j`Yf`_ØfnhY`Ui Z`&` .&`*`]b`XYf`) , "A]bi hY`"8cW`]a`
 YbhgW`Y]XYbXYb`A`ca`Ybh`Yf\`Ø`hY`9]XYf`<`UfXY`XYb`5VghUbX`
 YfbYi`h`"

8 Ug`b`ÅW`ghY`Gd]Y`XYf`6fYXghYXhYf`Z]bXYh`Ua` `GUa` ghU[` [Y[Yb`X]Y`
 Nk`Y]h`][`UfYgYfj`Y`XYf`<`@6i`W` \c`n`\$,`!F`cgYb[`YfhYb`ghUhz`
 Ub[`YgYhnh`ZØf`%*`.'`\$`I` \f`"8]Y`5i`ZghY`i`b[`XYg`6fYXghYXhYf`HGJ`
 i`a`ZUgghY`i`bhYf`UbXYfYa` `A`Uf]U`9`YbXhž`5bhc`b]U`DUi`gYb`i`bX`X]Y`
 HcfghW`ØhnYb`G]bU`i`bX`?`]fU`?`ÒghYf`"

⇒a` [`]Y]W`nY]h][`ghUhz]bXYbXYb`A`UhW`a`i`gghY`Ui`W`XYf`HGJ`B`cfX`
 <`Uff]g`YY`Y]bY`B]YXYf`U[`Y` \]bbY`a`Ybž`U`g`g]Y` [Y[Yb`XYb`Hi`G`
 @]bhZcfh`a`]h`&(`.&`,`j`Yf`cfYb`"8]Yg`VYXYi`hYhž`XUgg`X]Y`B`cfX`ZfUi`Yb`
 gY]h`8YnYa`VYf`&\$`\$+`b]W`h`a`Y` \f` [Y[Yb`@]bhZcfh` [Yk`]bbYb`
 _cbbhYb`"5bk`YgYbXY`Ni`gW`Ui`YfnU` \`U[`VY]`&%"`"

8 Yf`HGJ`B`cfX`<`Uff]g`YY`VY[`Ubb`j`]Y`j`YfgdfYW`YbX`i`bX`ZØ`fhY`ni`
 6Y[`]bb`a`]h`V]g`ni`ZØb`Z`HcfYb`fØ\$.)`bUWX`%)`A`]bi`hYb`i`bX` []b[`
 a`]h`%*`.%(`]b`X]Y`<`U`VnY]h`"B`UWX`XYa` `K`YW`gY`[`]W`]b`@]bhZcfh`
 U`YfX]b[`g`gW`bY`Ui`g`i`bX`ØVYfb`U`a` `X]Y`: Ø\fi b[`]b`XYf`" `*`
 A]bi hY`"6Y`]Y]bYa` `GhUbX`j`cb`&`,`.&\$`]b`XYf`) , "A]bi hY`gU`Y`g`
 YbhgW`Y]XYbX`ZØf`X]Y`;`ÀghY`Ui`g`"Hfchn`Y]bYf`5i`Z`c`U[`X`a`i`gghY`
 g]W`XYf`HGJ`Y`XcW` [YgW`U[`Yb` [YVYb`"5_hi`Y`ghY`h`<`Uff]g`YY`
 a`]h`&`.`*`Di`b`hYb`Ui`Z`F`Ub[`Y`Z`i`bX` \Uh`bUW`k`]Y`j`cf`_Y]bYb`
 GU]gc`bg]Y[` "⇒f`b`ÅW`ghY`g`Gd]Y`ghY`h`Ua` `GUa` ghU[` [Y[Yb`XYb`
 HUVY`Yb`YhnhYb`HJ`6`K`i`ddYfhU`Ub`"

8 YhU]`g	
J`c`f`ZU` ``	Gd`c`f`h`
C`f`h`	B`c`f`X`Zf]Yg`UbXž`8Yi`hgW`U`b`X`
E`i`Y`Y`b`	<ul style="list-style-type: none"> • k k k "g\n"XY • k k k "hbggdcfhg"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY