

GJ 'C VYfUW\ Yfb 'k]``5i gk Åfhgg]Y['[Y[Yb
7U`W]c '@Y]bZY`XYb!9W\ hYfX]b[Yb

GJ 'C VYfUW\ Yfb 'hf]Zh'Ua 'GcbbhU['i a '%' 'l \f'ja 'GdcfhdUf_
; c`XÅW_Yf'Ui Z5i ZghY][Yf'7U`W]c '@Y]bZY`XYb!9W\ hYfX]b[Yb"

8Yf'GJ 'C VYfUW\ Yfb 'k]fX'Ua 'GcbbhU[bUW\ a]hhU[ži a '%' 'l \fž]a
GdcfhdUf_'; c`XÅW_Yf'[Y[Yb'7U`W]c '@Y]bZY`XYb!9W\ hYfX]b[Yb
UbhfYhYb"8]YgYg'Gd]Y``]gh'b]W\ h'bi f'Y]bY': cfhgYhmi b['XYg
K YhhVYk YfVgž'gcbXYfb'Ui W\ 'Y]b'VYXYi hYbXYf'A ca Ybh'ZØf'XYb
5i ZghY][Yfž'XYf'V]g\Yf']b'XYf'GU]gcb '&\$&' #&\$&('bcW\ 'b]W\ h'Ui Z
XYf'; Yk]bbYfgY]hY'ghUbX"BUW\ 'XYa '_Øfn']W\ Yb'Dc_U'g]Y['ØVYf
G7'8i fVUW\ hU'a]h'Y]bYa '_UfYb'' .\$.ZÅ\fh'X]Y'A UbbgW\ UZh] cb
HfU]bYf': UV]Ub'<]a a Y`a]h'Y]bYa 'dcg]hj] Yb'; YZØ\`ni 'X]YgYa
8i Y`"

8Yf'GJ 'C VYfUW\ Yfbž'XYf'U'g': Uj cf]h']b'X]YgY'6Y[Y[bi b['[Y\hž'\Uh
g]W\ ']b'XYf'@[U'V]g\Yf'U'g'ghUf_Yfk]YgYb"8]Y'A UbbgW\ UZh'nY][h
[i hY '@Y]ghi b[Yb'i bX'\cZhž'X]Y'dcg]hj] Y': cfa 'VY]ni VY\U'hYb"8]Yg
]gh'YXcW\ '_Y]b'; fi bX'ZØf', VYfa i hž'k]Y'HfU]bYf'<]a a Y`VYhcbh"
K]f'a ØggYbž'k]Y[Y[Yb'XYb'J ZF'A Ubb\Y]a ž]Y]bY'_cbnYbhf]YfhY
@Y]ghi b['Vf]b[Yb ž'Yf'_Åfh'Yf"GY]bY'K cfhY'i bhYfghfY]W\ Yb'X]Y
Bch'k YbX][_Y]hž[Y[Yb'Y]bYb'a ch]j]YfhYb'; Y[bYfž'k]Y'7U`W]c
@Y]bZY`XYb!9W\ hYfX]b[Ybž'a]h'XYf'f]W\ h][Yb'9]bghY``i b[']b'X]Y
DUfh]Y'ni '[Y\Yb"

7U`W]c '@Y]bZY`XYb!9W\ hYfX]b[Yb.'9]b
a ch]j]YfhYf'5i ZghY][Yf

Cvk c\`7U`W]c '@Y]bZY`XYb!9W\ hYfX]b[Yb']b'X]YgYf'GU]gcb 'bcW\
_Y]b'Gd]Y``[Yk cbbYb'\Uhž'VYXYi hYh'X]Yg'b]W\ hž'XUgg'g]Y'U'g
'Y]W\ hYf'; Y[bYf'ni 'VYhfUW\ hYb'g]bX"8Ug'HYUa 'i bhYf'HfU]bYf

? UfUV]m]_GYn[]b` \Uh`XUg`DchYbn]U`ž`ni` `ØVYffUgW`Ybž
]bgVYgcbXYfY`k`Ybb`a` Ub`X]Y`l` bhYfghØhni` b[`XYf`Y][`YbYb`:` Ubg`]b
6YhfUW`h`n]Y`h`9]b`<Y]a` g]Y[` _ÖbbhY`ZØf`X]Y`A` UbbgW`UZh`b]W`h`bi` f
XUg`GY`Vghj`Yf`hf`Ui`Yb`gh`Åf`_Ybž`gcbXYfb`Ui`W`X`Yb`5bgW`i`gg`Ub
XUg`A`]h`Y`Z`Y`X`XYf`HUVY`Y`Yfa` Ò[`]W`Yb`"

8]Y`gW`k`ÀV]gW`!]hU`]Yb]gW`Y`A` UbbgW`UZh`\Uh`Y]bYb`i`Ub[`Yb`K`Y[
]a`:`i`»`VU``\]bhYf`g]W`ž`gY]h`g]Y`]b`XYf`GU]gcb`%-`-`(#)`Ua
Gd]Y`VYhf]YV`hY]`b]a`a`h`G]Y`k`]ggYbž`XUgg`XYf`:`i`»`VU``
i`bVYfYW`YbVUf`gY]b`_Ubb`i`bX`XUgg`g]Y`U`Y`7`UbW`b`\UVYbž`]b
Y]bYa`<Y]a`gd]Y``[`Y[`Yb`Y]bYb`ghUf`_Yb`];`Y[`bYf`k`]Y`XYb`GJ
C`VYfUW`Yfb`ni`di`b`_hYb``8`Ug`J`Yf`Ub[`Yb`bUW`Y]bYa`YfghYb`G]Y[
XYf`GU]gcb`_ÖbbhY`X]Y`Gd]Y`Yf`bc`W`k`Y]hYf`UbZY`i`Yfb`"

8`Yf`8`fi`W`_`]Y[`h`Ui`Z`C`VYfUW`Yfb`

8`YhU]`g`

6`Ygi`W`Yb`G]Y`i`bg`Ui`Z`b`!U[`"XY`