

&(('Ā b[Y '@YgYf'Ui g'; UbXYf_YgYY'ZY]Yfb
XYb'YfZc`[fY]WXYb '@YgYgca a Yf

&(('?'bXYf']b'; UbXYf_YgYY'i bX'6cc_\c`nVYf[``UgYb'&' (+
6ØWXYf']a '@YgYgca a Yf'i bX'Yf\]Y'hYb'XUZØf'i f_i bXYb'i bX
; YgWXYb_Y"

; Ya Y]bgW UZh'ZØfXYfh '@YgYZfYi XY']b
; UbXYf_YgYY

≠XYf'; Ya Y]bXY; UbXYf_YgYY'i bX'XYf'bU\Y[Y`Y[YbYb
5i »YbghY`Y'6cc_\c`nVYf[`nY][hY'g]W`k Å\fybX'XYf
Gca a YfZYf]Yb'Y]b'VYa Yf_Ybgk YfhYf'5bgh]Y['Ub '@YgY]bhYfYggY
i bhYf'?]bXYfb"9]b'VYgcbXYfYg'Dfc'Y_hž'[YbUbbh' A Y]b
@YgYgca a Yf ž'a ch]j]YfhY'X]Y'HY]'bY\ a Yf'Ui ZY]bXfi W_gj c`Y
K Y]gY"

@YgYgca a Yf'U`g`6]'Xi b[g]b]h]Uh]j Y

6Y]a '5VgW`i ggZYgh'X]YgYf'≠]h]Uh]j j YfUbghU`hi b['Yf\]Y'hYb'X]Y
&(('?'bXYfž'XUfi bhYf', %:ž b[Yb'i bX:'%*' 'A ÅXWXYb']a '5'hYf'] cb
UW'hV]g%' 'ž\fybž'b]W'h'bi f'; YgWXYb_Yž'gcbXYfb'Ui W
NYfh]Z]_UhYž'X]Y']\fy'HY]'bU\ a Y'VYghÅh][hYb"'A Y]_Y'GUU`ZY'X'j cb
XYf'; Ya Y]bXYj Yfk U`hi b['\cV'\Yfj cfž'XUgg'X]Y'hY]'bY\ a YbXYb
?]bXYf']b'X]YgYb'Gca a YfZYf]Yb'YfghUi b']WXY'&' (+'6ØWXYf
j YfgW`Ub[Yb "'>XYg'?]bX'k Uf'XUni 'Ub[Y\U'hYbž'Y]bY'_i fnY
6i W'VYgdFYW'i b['gck]Y'Y]bY'6YgWfY]Vi b['XYf'<Ui dhZ][i f
Ubni ZYfh][Ybž'k Ug'XUni 'VY]hfi [ž]\fy '@YgY_ca dYhYbn'ni 'ghÅf_Yb"

9]b'; Yk]bb'ZØf'X]Y'; Ya Y]bgW UZh

8Yf'9fZc`[`XYg'Dfc`Y_hYg`]Y[h]b`XYf: ÒfXYfi b[`XYf
@YgYZÀ\][_Y]hYb`i bX`XYf`?fYUhj] jhÀh`XYf`?]bXYf"8i fW`XUg`@YgYb
j cb`6ØW`Yfb`i bX`XUg`GW`fY]VYb`j cb`F`YnYbg]cbYb`YfbhYb`g]Yž
g]W`]bhYbg]j Yf`a`]h`; YgW`]W`hYb`Ui gY]bUbXYfni gYhnYb`i bX`]\fY
J c fghY`i b[g_fUZh`ni `bi`hnYb"8]YgY`≠]h]Uhj] Y`hfÀ[h`b]W`h`bi`f`ni
Y]bYf`J`YfVYggYfi b[`XYf`gd`fUW`]W`Yb`: À\][_Y]hYb`VY]ž`gc`bXYfb
ZÒfXYfh`YVYbgc`XUg`gc`n]U`Y`A`]hY]bUbXYfž`XU`X]Y`?`]bXYf`]b`XYf
A`YbgU`Ua`GhY]bUW`Yf`Ui`W`gd]Y`Yf]gW`Y`GhUh]cbYb`Xi`fW`Ui`ZYb
_c`bbhYb"

9]bXYi h][Y`N]Y`gYhni b[

8Ug`ØVYf[YcfXbYhY`N]Y`XYg` @YgYgca`a`Yf`k`Uf`Ygž`X]Y`?]bXYf
XUni`ni`a`chj] YfYbž`g]W`]bhYbg]j Yf`Ui`ZXUg`@YgYb`ni
cbnYbhf]YfYb`i bX`GdU`»`XUVY]`ni` \UVYb"8Ug`dcg]hj] Y`: YYXVUW
XYf`HY]`bY`a`Yf`gck`]Y`X]Y`c`Y`5bnU`\`[Y`YgYbYf`6ØW`Yf`XYi`hYb
XUfUi`Z`\]bž`XUgg`X]Y`≠]h]Uhj] Y`Y]b`j`c`Yf`9fZc`[`k`Uf`i`bX`XUg
≠hYfYggY`Ub`@]hYfUhi`f`]b`XYf`b`ÀW`ghYb`; YbYfUh]cb`bUW`\U`h][
[Ygh`f`_h`k`i`fXY"

Ni _i bZhgUi gV`]W_

Dfc`Y_hY`k`]Y`XYf` @YgYgca`a`Yf`g]bX`Yb`hgW`Y]XYbXž`i`a`X]Y
@YgY`_i`h`i`f`]b`XYf`?`ca`a`i`bY`ni`ZÒfXYfb`i`bX`?]bXYfb`ZfØ`nY]h][`X]Y
: fYi`XY`Ua`@YgYb`b`À`Yfni`Vf]b[Yb"8Gc`W`Y`Dfc[fUa`a`Y`_Ò`bbhYb`]b
XYf`Ni`_i`bZ`h`Ui`g[YVUi`h`i`bX`a`Ò[`]W`Yfk`Y]gY`Ui`W`Ui`Z`UbXYfY
5`hYfg[fi`ddYb`Ui`g[Yk`Y]hYh`k`YfXYbž`i`a`Y]bY`VfY]hY`@YgYZfYi`XY`]b
XYf[YgUa`hYb`; Ya`Y]bXY`ni`YffY]W`Yb"8]Y`; Ya`Y]bXYVØW`YfY]
nY][h`XUa`]hž`k`]Y`k`]W`h][`6`]Xi`b[`i`bX`@YgYZÒfXYfi`b[`ZØf`Y]bY
_fYUh]j`Y`i`bX`YfZU`fYbY`ž`[YbX`g]bX"

8YhU]`g

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`b!U["XY