

Gca a YfZYf]Ybdfc[fUa a ']b' l h\`YXY
VY[Y]ghYfh'(' '?]bXYf'a]hj]Y`ZÄ`h][Yb
5_h]cbYb

8Yf': ÖfXYfj YfY]b' ?]bXYf']b' l h\`YXY 'V`]W_h'Ui ZY]b
YfZc`[fY]WYg'Gca a YfZYf]Ybdfc[fUa a 'a]h'(' 'HY]'bY\`a Yfb
i bX'j]Y`ZÄ`h][Yb'5_h]j]hÄhYb'ni fØW_"

8Ug'Gca a YfZYf]Ybdfc[fUa a 'XYg': ÖfXYfj YfY]bg' ?]bXYf']b
l h\`YXY ' `Uh]b'X]YgYa ' ð\`f`Y]bYb`VYa Yf_Ybgk YfhYb'9fZc`[
j YfnY]W`bYh" `A UfWGW`fÖhYfz`XYf`nk Y]hY`J cfg]hnYbXY`XYg`J YfY]bgž
\cV`Yfj cfž`XUgg`X]Y`HY]'bY\`a YfnU\`i bX`XUg
UVk YW`g'i b[gfY]WY`5b[YVch`XYf`J YfUbgH`hi b[Yb`X]Y
9fk Ufhi b[Yb`ØVYfhfcZYb` \UVYb" `6YfY]hg`gY]h`ØVYf`nk Y]
ð\`fnY\`bhYb`cf[Ub]g]Yfh`XYf': ÖfXYfj YfY]b`X]j YfgY`5_h]j]hÄhYb`ZØf
?]bXYf']b`XYf`FY[]cbž`X]Y`b]W`h`bi f`GdU» `a UW`Ybž`gcbXYfb`Ui W`
X]Y`?fYUh]j]hÄh`i bX`HYUa ZÄ\][_Y]h`XYf'?]bXYf`ZØfXYfb"

ðg[YgUa h`ZUbXYb`%(`i bhYfgW`jYX`]W`Y`J YfUbgH`hi b[Yb`ghUhž`Ub
XYbYb'(' '?]bXYf`hY]'bU\`a Yb" `8]YgYg`VfY]hY`GdY`hfi a `Ub
5_h]j]hÄhYb`VY]b\`U`hYhY`i bhYf`UbXYfYa` ?Y[Y`bž`D]nnU`VUW`Yb`i bX
XUg`6UghY`b`j cb`GUbXV]`XYfb" `6YgcbXYfY`< Ø\`Ydi b`hY`k UfYb`X]Y
5i gZØ[Y`ni a `ðXYfdUf_]b`ðXYfVYf[ž`XYf`6Ygi W`XYg
GW`k]a a VUXYg` C`Ubh]g`]b`C`XYbVi f[`gck]Y`FY]hghi bXYb`VY]
: Ua]`Y`GW`U[]b`<U\`bYb`bccd" `8]YgY`5i gZØ[Y`VchYb`XYb
?]bXYfb`b]W`h`bi f`gdUbbYbXY`9f`VYb]ggYž`gcbXYfb`Ui W`X]Y
A Ø[`]W`_Y]hž`bYi Y`: fYi bXgW`UZhYb`ni `gW`]Y» Yb`i bX`gcn]U`Y
: Ä\][_Y]hYb`ni `Ybhk]W`_Y`b"

J]Y`ZÄ`h][Y`5_h]j]hÄhYb`i bX`_fYUh]j Y
Dfc`Y`_hY

9]b`_fYUh]j Yg`Dfc`Y`_hž`XUg`X]Y`?]bXYf`VY[Y]ghYfhYž`k Uf`XYf`6Ui
j cb`đgY`_hYb`chY`g"8]Yg`j Yfa`]hY`hY`]\bYb`b]W`h`bi`f
\UbXk Yf`_]W`Y`: `À\][`_]hYb`ž`gcbXYfb`Ui W`X`Y]b`6Yk`i`ggghY]b`Z0f
X]Y`! a`k`Y`hi`bX`X]Y`K`]W`h][`_]h]j`cb`đgY`_hYb`"5_h]j`]h`hYb`k`]Y
X]YgY`g]bX`Y`bhgW`X]Y`X`Y`b`X`ž`i`a` `X`Ug`đ`hYfYggY`XYf`?]bXYf`Ub
bUhi`fk`]ggY`bgW`X`U`Z]h]W`X`Y`b`H`Y`a` Y`b`ni` `Z0fXYfb`"

8]Y`d`cg]h]j`Y`F`Y`g`c`b`U`b`n`Ui`Z`X`U`g`D`f`c`[`f`U`a`a` `n`Y][`h`X`U`g`9`b`[`U`[`Y`a`Y`b`h`
X`Y`g`J`Y`f`Y]b`g`i`b`X`X]Y`k`Y`f`h`j`c`Y`!`b`h`Y`f`g`h`0`h`ni`b`[`X`Y`f`<`Y`Z`Y`f`" `K`]f
Z`f`Y`i`Y`b`i`b`g`ž`X`U`g`g`k`]f`g`c`j`]Y`Y`<`Y`Z`Y`f`U`h`h`Y`b`ž`V`Y`a`Y`f`_`h`Y`G`W`X`f`0`h`Y`f`"
6`Y`g`c`b`X`Y`f`g`V`Y`a`Y`f`_`Y`b`g`k`Y`f`h`]g`h`ž`X`U`g`g`b`c`W`X`V`Y`]`X`Y`f`
đ`h`f`Y`g`U`i`d`h]j`Y`f`g`U`a`a` `i`b`[`]a` `:`f`0`^`U`^`f`_`U`i`a` `Y`a`U`b`X`V`Y`f`Y]h`k`U`f`ž`
Y]b`Y`:`i`b`_h]c`b`ni` `0`V`Y`f`b`Y`a`Y`b`"8]Y`g`X`Y`i`h`Y`h`U`i`Z`Y]b`k`U`W`X`g`Y`b`X`Y`g`
đ`h`Y`f`Y`g`g`Y`i`b`X`9`b`[`U`[`Y`a`Y`b`h`X`Y`f`7`c`a`a`i`b]h`m`^`]\b`ž`k`U`g`X]Y`Ni`_i`b`Z`h`
k`Y]h`Y`f`Y`f`J`Y`f`U`b`g`h`U`hi`b`[`Y`b`j`]Y`j`Y`f`g`d`f`Y`W`X`Y`b`X`Y`f`g`W`X`Y]b`Y`b` `À`g`g`h`"

6YXYi hi b[`Z0f`X]Y` ; Ya Y]bgW`X`U`Z`h`

8]Y`8`i`f`W`X`Z0`fi`b`[`g`c`W`X`Y`f`D`f`c`[`f`U`a`a`Y`]g`h`b]W`X`h`bi`f`Z0f`X]Y`?]bXYf`
j`cb`[`fc`»`Y`f`6`Y`X`Y`i`hi`b`[`ž`g`c`b`X`Y`f`b`Z0f`X`Y`f`h`Ui`W`X`X`U`g`A`]hY]b`U`b`X`Y`f`]b`
X`Y`f`;`Y`a`Y`]b`X`Y`"8]Y`5_h]j`]h`h`h`Y`b`g`W`X`U`Z`Y`b`Y]b`Y`D`U`h`h`Z`c`f`a`ž`Ui`Z`X`Y`f`
?]bXYf`b`Y`i`Y`: `À\][`_]h`Y`b`Y`f`Y`f`b`Y`b`i`b`X`[` `Y]W`X`n`Y]h][` `G`d`U`»` `^`U`V`Y`b`
_`0`b`b`Y`b`"9`g`]g`h`Y]b`Y`g`W`0`b`Y`;`Y`Y`[`Y`b`^`Y]h`Z0f`9`h`Y`f`b`ž`g]W`X`a`]h`
U`b`X`Y`f`Y`b`Ui`g`X`Y`f`B`U`W`V`U`f`g`W`X`U`Z`h`Ui`g`ni`h`Ui`g`W`X`Y`b`i`b`X`X]Y`i`c`_`U`Y`
;`Y`a`Y`]b`g`W`X`U`Z`h`ni` `gh`A`f`_`Y`b`"

8`U`g`Y`f`Z`c`[`f`Y]W`X`Y`G`c`a`a`Y`f`Z`Y`f]Y`b`d`f`c`[`f`U`a`a` `]b`!`h`^`Y`X`Y`_`0`b`b`h`Y`U`g`
J`c`f`V]`X`Z0f`U`b`X`Y`f`Y`;`Y`a`Y`]b`X`Y`b`X]Y`b`Y`b`ž`X]Y`À`b`^]W`X`Y`5_h]j`]h`h`h`Y`b`
]b`g`@`Y`V`Y`b`fi`Z`Y`b`a` `0`W`X`h`Y`b`"8]Y`J`]Y`Z`U`h`X`Y`f`5`b`[`Y`V`c`h`Y`n`Y][`h`ž`k`]Y`
k`]W`X`h][` `Y`g`]g`h`ž`X`Y`b`?]bXYfb`b]W`X`h`bi`f`G`d`U`»`i`b`X`5`V`k`Y`W`X`g`i`b`[`ni`
V]Y`h`Y`b`ž`g`c`b`X`Y`f`b`Ui`W`X`V]X`Y`b`X`Y`i`b`X`Z0f`X`Y`f`b`X`Y`đ`^`U`h`Y`ni`
]b`h`Y`[`f]Y`f`Y`b`"8]Y`g`Y`g`9`b`[`U`[`Y`a`Y`b`h`h`f`A`[`h`X`U`ni` `V`Y]ž`X]Y`?]bXYf`]b`
]\`f`Y`f`9`b`h`k`]W`_i`b`[`ni` `i`b`h`Y`f`g`h`0`h`n`Y`b`i`b`X`]\`b`Y`b`k`Y`f`h`j`c`Y`
9`f`Z`U`fi`b`[`Y`b`a`]h`Ui`Z`X`Y`b`K`Y`[`ni` `i`[`Y`V`Y`b`"

8`U`g`H`Y`U`a` `X`Y`g`: `0`f`X`Y`f`j`Y`f`Y]b`g`d`U`b`h`V`Y`f`Y]h`g`k`Y]h`Y`f`Y`5_h]c`b`Y`b`ž`i`a`
X`U`g`đ`h`Y`f`Y`g`g`Y`i`b`X`X]Y`6`Y`h`Y][`i`b`[`j`cb`?]bXYfb`i`b`X`: `U`a`]Y`b`ni`
Z0f`X`Y`f`b`"A`]h`Y]b`Y`a` `gh`U`f`_`Y`b`: `c`_i`g`Ui`Z`_f`Y`U`h]j`Y`i`b`X`Y`f`Y`V`b]g`f`Y]W`X`Y`

Dfc [fUa a Y'g]Y\h'X]Y'Ni _i bZh'XYg'J YfY]bg'j]Y'j YfgdfYWX'YbX'Ui g"
8Yf'9fZc` ['XYg'Gca a YfZYf]Ybdfc [fUa a g']gh'Y]b'XYi h]WX'Yg
NY]WX'Yb'XUZØfž'XUgg' [Ya Y]bgWX'UZhi]WX'Y'5bghfYb [i b [Yb': fØWX'hY
hfU [Yb' _ØbbYb'i bX'XUgg'XUg'6YXØfZb]g'bUWX'gc'WX'Yb'5b [YVchYb
]b'XYf'; Ya Y]bXY'k Y]hYf\]b'VYghY'h"

9]b'6`]W_]b'X]Y'Ni _i bZh

8Yf': ØfXYfj YfY]b' ?]bXYf']b' l h\YXY 'k]fX'Ui WX']b'Ni _i bZh
XUfUi ZUVn]Y'Ybž'Y]b'VfY]h [YZÀWX'YfhYg'5b [YVch'Ub'5_h]j]hÅhYb'ni
gWX'UZZYbž'X]Y'X]Y'9bhk]W_ 'i b ['XYf'?]bXYf'i bhYfghØhnYb'"8UVY]
gc''Yb'X]Y'6YXØfZb]ggY'XYf'; Ya Y]bgWX'UZhi'ghYhg']a'5i [Y'VY\U'hYb
k YfXYbž'i a'g]WX'Yfni ghY''Ybž'XUgg'X]Y'Dfc [fUa a Y'UhhfU_h]j 'i bX
ni [Åb [']WX'ZØf'U''Y'g]bX'"8]Y'VYY]bXfi W_YbXY'NU\''Ub
HY]'bY\ a Yfb']b'X]YgYa ' ð\ f''Åggh'XUfUi Z'gWX''Y» Ybž'XUgg'XUg
-bhYfYggY'Ub'gc'WX'Yb'J YfUbghU'hi b [Yb'k Y]hYf\]b'\cWX']gh''9g
V'Y]Vh'gdUbbYbXž'k Y'WX'Y'bYi Yb' ðY'Yb'i bX'Dfc'Y_hY'X]Y
J YfUbhk cfh]WX'Yb'ZØf'X]Y'bÅWX'ghYb' ð\ fY'Ybhk]W_Y'b'k YfXYb"

HY]'bY\ a YfnU\`Yb' i bX'9b [U [Ya Ybh

-b'X]YgYa ' ð\ f'_cbbhYb'X]Y' Cf [Ub]gUhc'fYb'Y]bYb'5bgh]Y ['XYf
HY]'bY\ a YfnU\`Yb']a' J Yf ['Y]WX'ni 'XYb'J cf'U\ fYb'j YfnY]WX'bYb"
8]Y' (' ?]bXYfž'X]Y'Ub'XYa' Dfc [fUa a 'hY]'bU\ a Ybž'g]bX'Y]bY
d cg]h]j Y'9bhk]W_ 'i b [ž'X]Y'Ui WX'Xi fWX'X]Y'Yb [U []YfhY
l bhYfghØhni b ['XYf'`c_U'Yb'; Ya Y]bgWX'UZhi [YZØfXYfh'k i fXY'"8Yf
: ØfXYfj YfY]b' ?]bXYf']b' l h\YXY ' _cbbhY'Ui Z%('J YfUbghU'hi b [Yb
ni fØW_V']W_Ybž'k Ug'nY][hž'XUgg'Yg'Y]b'\c\Yg' -bhYfYggY'Ub
[Ya Y]bgWX'UZhi]WX'Yb'5_h]j]hÅhYb' []Vhž'X]Y'gck c\`GdU» 'a UWX'Yb'U'g
Ui WX''Y\ffY]WX'g]bX"

6YgcbXYfg'VYa Yf_Yb'gk Yfh']gh'XUg'9b [U [Ya Ybh'XYf'<Y'ZYf''Hfchn
UbZÅb [']WX'Yf'GWX'k]Yf][_Y]hYb'VY]'XYf'Gi WX'Y'bUWX': fY]k]'' [Yb
_cbbhY'XYf'J YfY]b'Y]bY'J]Y'nU\''j cb'i bhYfghØhnYbXYb'<ÅbXYb
[Yk]bbYb'"8]Yg'gd]Y [Y'h'XUg'ni bY\ a YbXY'6Yk i gghgY]b'i bX'XYb
K Yfh'k]XYfž'XYb'X]Y''c_U'Y'; Ya Y]bgWX'UZhi]b'X]Y': ØfXYfi b ['j cb
?]bXYfb'i bX'XYfYb': fY]nY]h [YghU'hi b ['gYhnh'"8Yf'5i ghUi gWX
nk]gWX'Yb'XYb'9\ fYbUa h]WX'Yb'i bX'XYb'?]bXYfb'ZØfXYfh'b]WX'h'bi f

X]Y`gcn]U`Yb` : Å\][_Y]hYbž`gcbXYfb`Ui W`X]Y`9bhk]W`i b[`Y]bYg
ghUf_Yb` ; Ya `Y]bgW`UZhg[YZØ`g`"

J]Y`ZU`h`XYf`5`_h]j]hÅhYb`]a
Gca a YfZYf]Ybdfc[fUa a

8]Y`J]Y`gY]h][_Y]hXYf`Ub[YVchYbYb`5`_h]j]hÅhYb`]gh`Y]b`k Y]hYfYf
9fZc`[gZU`hcf`XYg`Gca a YfZYf]Ybdfc[fUa a g`"J cb`_fYUh]j Yb
6UghY`UfVY]hYbž`k]Y`XYa`6Ui`j cb`ægY`hYb`chY`gž`V]g`\\]b`ni
gdcfh]W`Yb`J YfUbghU`hi b[Yb`]a`GW`k]a a VUX`i bX`Ui ZXYa
FY]hYf`cZ`8]Y`VfY]hY`DU`YhhY`gdf]W`h]j YfgW`]YXYbY`æhYfYggYb`Ub
i bX`gcf[h`XUZØfž`XUgg`ZØf`YXYg`?]bX`Yhk Ug`XUVY`]gh`"

ægVYgcbXYfY`XUg`6UW`Yb`j cb`D]nnUg`i bX`X]Y`GW`Uhngi W`Y
ZØfXYfb`b]W`h`bi f`X]Y`HYUa UfVY]hž`gcbXYfb`Ui W`X]Y`?fYUh]j]hÅh
i bX`DfcV`Ya`Øgi b[gZÅ`][_Y]hYb`XYf`?]bXYf`"Gc`W`Y
: fY]nY]hVYgW`ÅZh][i b[Yb`g]bX`b]W`h`bi f`i bhYf`U`hgUa ž`gcbXYfb
hfU[Yb`Ui W`ni f`gcn]U`Yb`i bX`Ya`ch]cbU`Yb`9bhk]W`i b[`VY]"8]Yg
nY][h]g]W`XUfUbž`XUgg`j]Y`Y`?]bXYf`fY[Y`a`Å`][`ni fØW`_Y`fYb`i bX
: fYi bXgW`UZhYb`gW`]Y» Ybž`X]Y`ØVYf`X]Y`J YfUbghU`hi b[Yb`\\]bUi g
VYghY`Yb`V`Y]VYb`"

; Ya `Y]bgW`UZh`i bX`i b hYfghØhni b[

8Yf`9fZc`[`XYg`Dfc[fUa a g`k]fX`Ui W`Xi fW`X]Y`i bhYfghØhni b[
`c`_U`Yf`i bhYfbY`a`Yb`i bX`Df]j UhdYfgcbYb`i bhYfa`Ui Yfh`"J]Y`Y
GdcbgcfYb`hfU[Yb`XUni`VY]ž`XUgg`A UhYf]U`]Yb`ZØf`X]Y`K`cf`g`cdg
VYfY]h[YghY`h`k YfXYb`_ØbbYb`i bX`X]Y`5i`gZØ[Y`YfgW`k]b[`]W`
V`Y]VYb`"8]Y`A`Ø[`]W`_Y]hž`c`bY`Z]bUn]Y`Y`6Uff]YfYb`Ub`XYb
5`_h]j]hÅhYb`hY`]ni bY`a`Ybž`]gh`VYgcbXYfg`k]W`h][ž`i a`Y]bY`VfY]hY
HY`]UVY`ni`[Yk`Å`f`Y]ghYb`"

8Yf` : ØfXYfj YfY]b`Zi b[]Yfh`b]W`h`bi f`U`g`C f[Ub]gUhc`fž`gcbXYfb
Ui W`U`g`5b`]Y[Yb`ZØf`gcn]U`Y` ; YfYW`h][_Y]h]b`XYf` ; Ya `Y]bXYž
]bXYa`Yf`X]Y`7`\\UbW`b[`Y]W`\\Y]hXYf`?]bXYf`ZØfXYfh`"Gc`W`Y
æ]h]Uh]j Yb`a`UW`Yb`XYi`h]W`ž`k]Y`k]W`h][`Yg`]ghž`X]Y`6YXØfZb]ggY
XYf`Øb[YfYb` ; YbYfUh]cb`]a`6`]W`ni`VY`U`hYbž`i bX`k]Y`gY`f`XUg

9b[U[Ya YbhXYf'; Ya Y]bgWUZhini 'Y]bYf'dcg]h] Yb'9bhk]W_i b[
VY]hfA[h"

8i fW'X]Y'YfZc`[fY]WY'8i fW ZØ\fi b['gc`WYf'Dfc[fUa a Y'k]fX
XYi h]Wž'XUgg'Yg'Y]bY'k Yfhj c``Y'F Yggci fW'ZØf'XUg'K c\`Yf[Y\Yb
i bX'X]Y'9bhk]W_i b['XYf'?]bXYf''b' l h\`YXY'XUfghY``hž'X]Y'Ui W'X]Y
bÅW ghYb`đ\ fY'Yf\ U`hYb`V`Y]VYb`gc``hY"

8YhU]`g

6Ygi W'Yb`G]Y'i bg'Ui Z.`b!U["XY