

5`_c\c``]a :`i [nYi [.`8]YgY`F Y[Y`b
gc``hYb`U``Y`DUggU[]YfY`_YbbYb`°

9fZU\ fYb`G]Yžk Ufi a`XUg`A]hVf]b[Yb`j cb`5`_c\c``]a
: `i [nYi [j YfVchYb`]gh`i bX`k Y`WXY`F]g]_Yb`ZØf`DUggU[]YfY
VYghY\Yb"



F Ya gnY]hi b[ž`8Yi hgW\`UbX`! :`i [fY]gYb`g]bX`ZØf`j]Y`Y
A YbgW\Yb`Y]b`U`hÄ[`]W\Yg`9f`YVb]gž`i bX`k Ä\ fYbX`XYg: `i [Yg
bY][Yb`DUggU[]YfY`cZn`XUni ž`U`_c\c`]gW\Y`; YhfÄb`_Y`_cbgi a]YfYb`
8YbbcW\ []Vh`Yg`ghfYb[Y`F Y[Y`b`VYnØ[`]W\`XYg`A]hVf]b[Ybg`i bX
?cbgi a g`j cb`5`_c\c``Ub`6cfXž`X]Y`j cb`j YfgW\]YXYbYb`5]f`]bYg
Z`gh[Y`Y[h`k YfXYb`"F Ya gnY]hi b[`VYf]W\hYhž`XUgg`X]YgYf`?cbgi a
j cb`gY`Vgh`a]h[YVfUW\hYa`5`_c\c``]b`DUggU[]YfZi [nYi [Yb
[fi bXgÄh`]W\`j YfVchYb`]gh"

DUggU[]YfYž`X]Y`\fY`Y][YbYb`U`_c\c`]gW\Yb`; YhfÄb`_Y
XUVY`\UVYbž`_ØbbhYb`gca]h]b`Y]bYb`fYW\h]W\Yb`?cbZ]_h[YfUhYbž
XU`5]f`]bYg`k]Y`9UgmYhž`9i fck]b[gž`@` Zh\UbgU`i bX`F mUbU]f`_UfY
6YZØfXYfi b[gVYX]b[i b[Yb`Ui`ZghY`Yb`"9UgmYh`Yf`Ui`Vh`YX][`]W\

XYb' ?cbgi a 'j cb'5`_c\c`žXYf'ØVYf']\fYb'9Uh'8f]b_"G\cd!GYfj]W
Ub'6cfX'Yfk cfVYb'k i fXY"8Yf'<Ui dh[fi bX'ZØf'X]YgYg'J YfVch`Y[h
]b'XYf'G]WYf\Y]hž'XU'X]Y'7fYk 'XYb' ?cbgi a 'j cb'gY`Vgh
a]h[YVfUW hYa '5`_c\c`b]W h'ØVYfk UWYb' _Ubb"

F]g]_Yb`i bX`?cbgYei YbnYb

5`_c\c`g]YfhY'DUggU[]YfY' _ØbbYb'gck c\`ZØf'g]W'gY`Vgh'U'g'Ui W
ZØf'UbXYfY'[YZ\`f]W'k YfXYb" GhUf' _VYhfi b_YbY': 'i [[ĀghY
ghY`Yb`Y]b`F]g]_c`VY]'XYf'G]WYf\Y]h]a` : 'i [nYi ['XUf"8Yf'5fh]_Y`
Yfk Ā\bhž'XUgg'Y]bY`i a`Y]hi b['XYg': 'i [Yg'k Y[Yb`Y]bYg
U`_c\c`g]YfhYb'DUggU[]Yfg'Yi hfYa`_cghgd]Y`['gY]b' _Ubbž'a]h
dchYbn]Y`Yb' ?cghYb`V]g'ni` '%\$"\$\$\$'9i fc"Ni XYa` _ØbbYb'5]f`]bYg
YbhgW]YXYbž'U`_c\c`g]YfhYb'DUggU[]YfYb' _ØbZh['X]Y
6YZØfXYfi b['ni`j`Yfk Y][Yfb"

≈a` :Ubi Uf'&\$&) j Yf`_U[hY`F mUbU]f`Y]bYb'U`_c\c`g]YfhYb
DUggU[]Yf`Ui Z%) "\$\$\$'9i fc'GW UXYbYfgUhn'Ui Z[fi bX`Y]bYf
Ui »Yfd`Uba Ā»][Yb'@UbXi b["'Gc`WY`A U» bU\ a`Yb`nY][Yb`X]Y
9fbgh\UZh][_Y]hž'a]h'XYf'5]f`]bYg'XUg'H\Ya U'5`_c\c`Ub'6cfX
VY\UbXYb'"8]Y'Dc`nY]'_Ubb`]b`j`YfgW]YXYbYb'@ĀbXYfb
U`_c\c`g]YfhYb` : 'i [[ĀghYb'gc[Uf'; YZĀb[b]gghfUZYb'Ui ZYf`Y[Yb"

8]Y`[Ygi bX\Y]h`]WYb`5i gk]f_i b[Yb`j cb 5`_c\c`]b`XYf'< Ø\Y

Ni gĀhn`]W'ni`XYb'fYW h]WYb' ?cbgYei YbnYb' _ØbbYb'Ui W
[Ygi bX\Y]h`]WY`F]g]_Yb'a]h'XYa` ?cbgi a 'j cb'5`_c\c`]a
: 'i [nYi ['j`YfVi bXYb'gY]b'"9]bY`Ghi X]Y`XYg'8Yi hgWYb`NYbhfi a g
ZØf'@ Zh'i bX`FUi a ZU\fh'fB@F Ē\Uh[YnY][hž'XUgg'a cXYfUhY
A Yb[Yb'5`_c\c`XYb'GUI YfghcZZ[Y\U'h]a`6`i hfYXi n]YfYb
_ØbbYb'"BØW hYfbY`DfcVUbXYb`\UhYb`Y]bYb'GUI YfghcZZ[Y\U'h
j cb'fi bX', , i ž'k Ā\fYbX'U`_c\c`g]YfhYb'DfcVUbXYb`X]YgYf'VY]
_bUdd'ØVYf',) i`U["'Bcfa U`Yfk Y]gY`]Y[h'X]YgYf'K Yfhink]gWYb
-) 'i bX'-- i "

8]Y`5i gk]f_i b[Yb`XYg'5`_c\c`g]bX`XUVY]'VYgcbXYfg

VYgcf[b]gYffY[YbX'ZØf'À'hYfY'i bX'_fUb_Y'A YbgWXYbž'X]Y
a Ò[`]WXYfk Y]gY`Y]b` \Ò\YfYg'F]g]_c'ZØf'<mdcl Åa]Yž'U`gc`ni `k Yb][
Gui YfgbcZ']a `6`i hž`UVYb""8UfØVYf`\]bUi g`VYf]WXYhYb`X]Y
DfcVUbXYbž'X]Y`5`_c`c``_cbgi a]YfhYbž'ØVYf`Y]bY`j Yfa]bXYfhY
GW`UZei U`]h`hž`k Yb][Yf`h]YZb`GW`UZi bX`j Yf_ØfnhY`F 9A !D\UgYb"
8]Y`Xi fW`gW`b]h`]WXY`<YfnZfYei Ybn`U`_c`c`]g]YfhYb`DfcVUbXYb
Yfk]Yg`g]WXY`VYbZU`g`U`g`VYa Yf_Yb`gk Yfhž`a]h`Y]bYa `5bgh]Y[`Ui Z
Xi fW`gW`b]h`]WXY` , , `GW`À[Y`dfc`A]bi hYž`k Ug`ØVYf`XYa `Fi `Ydi `g
[Ygi bXYf`9fk UW`gYbYf`]Y[h"

Æg[YgUa h`V`Y]Vh`ZYghni `U`hYbž'XUgg`XUg`H\Ya U`5`_c`c``]a
: `i [nYi [`Ui g`j YfgWXY]XYbYb`DYfgdY_h]j Yb`VYhfUWXYhYh`k YfXYb
a i gg`K `À`fYbX`5]f`]bYg`ghfYb[Y`J`c`fgW`f]ZhYb`Yf`UggYbž'i a `X]Y
G]WXYf\Y]h`ni `[UfUbh]YfYbž']gh`Yg`Ui W`k]WXYh][ž`X]Y
[Ygi bX\Y]h`]WXYb`F]g]_Yb`ni `j YfghY\Ybž'X]Y`a]h`XYa `?cbgi a `j cb
5`_c`c``Ub`6cfX`j YfVi bXYb`g]bX`"K Y]hYfY`Ghi X]Yb`g]bX
YfZcfXYf`]WXYž'i a `a Y`f`ØVYf`X]Y`gdYn]Y`Yb`F]g]_Yb`ZØf`J]Y`Z]Y[Yf
gck]Y`À`hYfY'i bX'_fUb_Y'A YbgWXYb`ni `YfZU`fYb""5857`k Y]gh
ni XYa `XUfUi Z`\]bž'XUgg`X]YgY`ÆZcfa Uh]cbYb`b]WXYh`X]Y`Àfnh`]WXY
6YfUhi b[`YfgYhnYb`_ØbbYb"

8YhU]`g	
C fh	F Ya gnY]hi b[ž`8Yi hgWXY`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fYa gnY]hi b["XY • k k k "UXUWXY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY