

6`i h)[Yf`GhfY]h`]b`GU`n[]hhYf.
A YggYfUhhUW_Y`]a`<U`YbXcfZYf
K c\ b[YV]Yh

GhfY]h`]b`GU`n[]hhYf`Yg_U`]Yfh`A Ubb`gWk Yf`j Yf`Yhnh`bUWk
A YggYfUhhUW_Y`]a`<Ui gZi f"Dc`nY`]Yfa`]hhY`h`[Y[Yb`XYb
HÅhYf"

9]b`GhfY]hžXYf`]b`XYf`GhUXh`GU`n[]hhYf`Ui`gVfUWk žYbhk]W_Y`hY`g]Wk
ni`Y]bYa`VYgc f[b]gYffY[YbXYb`J cfZU`žXYf`ZØf`Y]bYb`XYf
?cbhfU\YbhYb`gWk Yfk]Y[YbXY`c`[Yb`UhhY""5a
GUa`ghU[a`]hU[žXYa`&+"`ž`[Yf]YhYb`Y]b`(\$!Å\ f)[Yf`A Ubb`i`bX
Y]b`&+!Å\ f)[Yf`]b`XYf`K c\bi b[`XYg`Å`hYfYb`A UbbYg`]b
<UW_YbVYY_ž`<U`YbXcfZ`]b`Y]bY`YZh[Y`5i`gY]bUbXYfgYhni`b[ž`X]Y
a`]hY]bYa`[Yk`U`hgUa`Yb`5b[f]ZZ`YbXYhY"

B UWk`5b[UVYb`XYf`Dc`nY]`nc[Yb`X]Y`VY]XYb`A`ÀbbYf`]ba`]hhYb
]\fYf`GhfY]h)[_Y]hYb`X]Y`5[[fYgg]cbYb`gc`k`Y]h`Ui`Z`XUgg`XYf
øb[YfY`gWk`]Y»`]Wk`Y]b`A`YggYf`nc[""9f`ghUWk`XYa`(\$!Å\ f)[Yb`]b
XYb`6Ui`Wk`žVYj`cf`Yf`Ui`g`XYf`K`c\bi`b[`Zc`"8]Y`G]hi`Uh]cb
j`YfXYi`h]Wk`hžk`]Y`gWk`bY`?`cbZ]_hY`nk`]gWk`Yb`DYfgcbYb`Yg_U`]YfYb
_ØbbYbž`i`bX`k`]fZi`fU[Yb`ni`f`;`Yk`U`hVYfY]hgWk`UZh`]b`gc`Wk`Yb
GnYbUf]Yb`Ui`Z"

8 Yf`gWk`bY`Y`9]bgUhn`XYf`F`Y`hhi`b[g_f`ÀZhY

GWk`bY`U`Ufa`]YfhY`F`Y`hhi`b[g_f`ÀZhY`hfUZYb`Ua`HUhcfh`Y]b`i`bX
ghY`hYb`ZYghž`XUgg`XYf`(\$!Å\ f)[Y`gWk`k`Yf`j`Yf`Yhnh`k`Uf`8]YgY
I`bhYfghØhni`b[`k`Uf`Yb`hgWk`Y]XYbXž`XU`Yf`V`i`hYhY`i`bX`i`a`[Y\YbX
Åfnh]Wk`Y`J`Yfgcf[i`b[`VYb`Øh][hY`"BUWk`XYf`9fgj`Yfgcf[i`b[
hfUb`gdcfh]YfhYb`X]Y`F`Y`hhi`b[g_f`ÀZhY`XUg`CdZYf`]b`Y]b
bU\Y[Y`Y[YbYg`?`]b]_i`a`"<]Yf`k`i`fXY`Yf`Y]b[Y\YbX`i`bhYfgi`Wk`h

i bX`VY\UbXY`h"

DUFU`Y`ni f`a YX]n]b]gWYb`J Yfgcf[i b[`j Yf`]YZX]Y`Gi WY`bUW
XYa`ZØW]h[Yb`HÅhYf`"8]Y`Dc`]nY]`gYhnhY`U`Yg`XUfUbžXYb
J YfXÅW]h[Yb`Ui gZ]bX][`ni`a UWYb`"8Ub`_XYf`fUgWYb
9fa]hhi b[Yb`_cbbhY`XYf`&+!`Å\ f][Y`]b`Y]bYf`bU\Y[Y`Y[YbYb
DUFU`Y`ghfU» Y`Ui Z[Y[f]ZYb`k YfXYb`"6Y]`gY]bYf` : YghbU\ a Y
ghY`hYb`X]Y`6YUa`hYb`ZYghž`XUgg`Yf`8fc[Yb`_cbgi`a`]Yfh`UhhYž`k Ug
gY]bY`<UbX`i b[Yb`a`Ò[`]WYfk`Y]gY`VYY]bZi`ggh`U`h`Gc`WY
 : U`hcYb`_ØbbhYb`Y]bY`Fc`Y`gd]Y`Ybž`k Ybb`Yg`i`a`X]Y`6Yk`Yfhi`b[
XYf`HUh`[Y`h"

F YW h`]W Y`? cbgYe i YbnYb

B UW`gY]bYf` : YghbU\ a Y`k`i`fXY`XYf`A`Ubb`ni`f`Dc`]nY]]bgdY`_h]cb`]b
@VYbghYXh`[YVfUW`h`"8cfh`a`i`gghY`Yf`Y]bY`6`i`hdfcVY`UV[YVYbž
i`a`XYb`8fc[Yb`_cbgi`a`ni`VYghÅh][Yb`"8]Y`Dc`]nY]`GU`n[]hhYf`U`h
XUfUi`Z`]b`Y]b`GhfUz`YfZU`fYb`k`Y[Yb`[YZÅ`f`]WYf
? ØfdYfj`Yf`Yhni`b[` [Y[Yb`XYb`&+!`Å\ f][Yb`Y]b[Y`Y]hYh`"8]YgY
fYW`h]WYb`GW`f]hhY`g]bX`k`]W]h][ž`i`a`X]Y`ØZYb`h]WY`G]WYf`Y]h`ni
[Yk`Å`f`Y]ghYb`i`bX`dchYbn]Y`Y`HÅhYf`UVni`gW`fYW`Yb"

8 Yf`J`cfZU``]b`GU`n[]hhYf`]gh`b]W`h`bi`f`VYXfØW`YbXž`gcbXYfb`k`]fZh
Ui`W`Y]b`@]W`h`Ui`ZX]Y`Ub`U`hYbXYb`DfcV`Ya`Y`j`cb` ; Yk`U`h`i`bhYf
A`ÅbbYfbž]]bgVYgcbXYfY`]b`ghfYggVY`UXYbYb`G]hi`Uh]cbYb`"9g`V`Y]Vh
ni`c`ZYbž`XUgg`gc`WY`9fY][b]ggY`]a`i`a`ZY`X`XYf`GhfY]h][_Y]hYb
VU`X`XYf`J`Yf[Ub[Yb`Y]h`Ub[Y`ØfYb`"8]Y`i`fgUWYb`ZØf`XYfUfh][Y
 ; Yk`U`h`g]bX`c`Zhj`]Y`gW`]W]h][`i`bX`j`Yf`Y]hYb`ni`f` , VYf`Y[i`b[`ØVYf
a`Ò[`]WY`dfÅj`Yb]j`Y`A`U»`bU`a`Yb"

9]b`6`]W`_`Ui`Z`[YgY`gW`UZh`]W`Y ? cbgYe i YbnYb

J`cfZÅ`Y`k`]Y`X]YgYf`U`VYb`k`Y]hfY]WYbXY`5i`gk`]f`_i`b[Yb`Ui`ZX]Y
 ; YgY`gW`UZh`Nk`Uf`_c`bnYbhf]YfYb`g]W`X]Y`6Yf]W`hYfghU`hhi`b[`i`bX
X]Y`9fa`]hhi`b[Yb`]b`YfghYf`@]b]Y`Ui`ZX]Y`VYhY]] [hYb`DYfgcbYbž
XcW`Ui`W`X]Y` ; Ya`Y]b`gW`UZh`k`]fX`Xi`fW`gc`WY`HUhYb

YfgWkØhYfh"8]Y : fU[Ybž'X]Y']b'XYf'@ Zh`Y[Ybž'ghY`Yb'g]Wk`]b
6Yni [`Ui Z'X]Y'G]WkYf\Y]h'ja `K c\ bVYfY]Wk`i bX`XUg
Ni gUa a Yb`YVYb`XYf`A YbgWkYb"; Y`b[h`Ygž`A YWkUb]ga Yb`ni
Ybhk]W_Y`bž`X]Y'gc`WkY`?cbZ`_hY`gWkcb`ja `J cfZY`X`YbhgWk`ÁfZYb
_ÒbbYb3'8 Ug`]gh`Ygž`k Ug`X]Y'; YgY`gWkUZh`ni a `BUWkXYb_Yb
UbfY[Yb`gc`hY"

9g`VYXUfZY]bYf`[YgUa h[YgY`gWkUZh]WkYb`5bgfYb[i b[ži a `XYf
; Yk U`h`Ui Z`XYb`; fi bX`ni `[Y\Ybž`gck c`\`Xi fWk`6]`Xi b[`Ui Z`U`Yb
9VYbYb`U`g`Ui Wk`Xi fWk`I bhYfghØhni b[`ZØf`6YhfcZYbY``Gc`WkY
A U» bU`a Yb`_ÒbbhYb`XUni `VY]hfU[Ybž`XUgg`k]f`ØVYf`XYb`5_i hZU`
\]bUi gXYb_Yb`i bX`Ub[Zf]gh][Y`@Øgi b[Yb`Ybhk]W_Y`b"

8 YhU]`g`ni f`HUh`i bX`XYb`6YhY]`][hYb

6Y]`XYa `J cfZU``]b`GU`n[]hhYf`\UbXY`h`Yg`g]Wk`i a `Y]bY`[YZÀ\`f`]WkY
?ØfdYfj Yf`Yhni b[ž`X]Y`Xi fWk`Y]b`b]Wk`h`U`h`À[`]WkYg
5[[fYgg]cbgdchYbn]U``[Y_YbbnY]Wk`bYh`]gh"8]Y`VY]XYb`A`ÀbbYfž
XYfYb`≠Ybh]h`Àh`b]Wk`h`j Yf`ÒZYb`h`]Wk`h`k`i fXYž`k UfYb`UbgWkY]bYbX`]b
Y]bYb`\YZh][Yb`GhfY]h`j Yfk]W_Y`hž`XYf`]b`XYf`K c`bi b[`Y]bYg`XYf
6YhY]`][hYb`ghUhhZUbX"NYi [Yb`VYf]Wk`hYhYb`j cb`Ui hghUf_Yb
5i gY]bUbXYfgYhni b[Ybž`X]Y`_i fn`j cf`XYa `5b[f]ZZ`ni `ÀfYb`k UfYbž
k Ug`XUfUi Z`\]bXYi hYhž`XUgg`X]Y`G]hi Uh]cb`a`Ò[`]WkYfk Y]gY`gWkcb
`Àb[Yf`Ub[YgdUbb`h`k Uf"

8Yf`(\$!>À\`f][Yž`XUg`C dZYfž`k`i fXY`a`]h`Y]bYf`Gh]Wk`k`i bXY`]b`XUg
?`]b]_i a `Y]b[Y`]YZYfh"; `ØW`_]WkYfk Y]gY`\UbXY`h`Yg`g]Wk`b]Wk`h`i a
`VYVYbgVYXfc`\]WkY`J Yf`Yhni b[Ybž`U`YfX]b[`g`]gh`Y]bY`Wk]fi f[]gWkY
6Y\UbX`i b[`XYg`6Ui Wk`VYfY]Wk`g`YfZc`fXYf`]Wk`[Yk YgYb"8Yf
a`i`ha`U»`]WkY`H`hYfž`XYf`&+!>À\`f][Yž`]gh`VYfY]hg`k`Y[Yb`ZfØ\YfYf
8Y`]_hY`VY`_Ubbhž`k Ug`X]Y`9fa`]h`i b[Yb`XYf`Dc`]nY]`ni g`Àh`]Wk
YfgWk`k`Yfh"

?cbhYI h`XYf`; Yk U`h_f]a]bU`]h`Àh`]b

8 Yi hgWk`UbX

; Yk U`h_f]a]bU`]h`Àhž`]bgVYgcbXYfY`]b` : cfa`j`cb`A`YggYfUb[f]ZZYbž

\Uh]b`XYb`YmhYb`5\fyb`]b`8Yi hgW\`UbX`Y]bYb
VYgcf[b]gYffY[YbXYb`5bgh]Y[`YfZU\fyb"@"Ui h`Y]bYf`GhUh]gh]_`XYg
6i bXYg_f]a]bU`Ua hg`f6?5L`[UV`Yg]a `5\`f`&\$&%`fi bX`" ") *\$: `À`Y
j cb`[YZ\`f]W\Yf?`ÖfdYfj Yf`Yhni b[`a]h`A YggYfbž`k Ug`Y]bYb
5bgh]Y[`]a `J Yf[`Y]W\`ni `XYb`J cf`U\fyb`XUfghY`h`8]YgY`HYbXYbn
_ÖbbhY`a]hj YfgW\]YXYbYb`gcn]U`Yb`: U`hcfYb`]b`J YfV]bXi b[
[YVfUW`h`k YfXYbž`Y]bgW\`Y»`]W\`Y]bYf`Ni bU\`a Y`j cb`gcn]U`Yf
l b[`Y]W\`Y]hž`GhfYgg`i bX`8fc[Yba]ggVfUi W\`"

8Yf`: U`"]b`GU`n[]hYf`]gh`Y]b`k Y]hYfYg`6Y]gd]Y`ZÖf`X]Y`YfbghYb`i bX
cZh`hfU[]gW\Yb`: c`[Yb`gc`W\Yf`5i gY]bUbXYfgYhni b[Yb`"K `À\fybX
XYf`9fa]hhi b[Yb`k]fX`Ui W\`i bhYfgi W\`hž`cV`8fc[Yb`i bX
5`_c\`c`_cbgi a `Y]bY`F c`Y`]b`X]YgYa `gdYn]Z]gW\Yb`J cfZU`"] Ygd]Y`h
\UVYb"8Yf`J YfX`W\h][Y`\UhhY`ni a `NY]hdi b`_hgY]bYf`: YghbU\`a Y
5bnY]W\Yb`j cb`8fc[Yb`_cbgi a `[YnY][hž`k Ug`X]Y`A Ö[`]W\`_Y]h
Y]bYg`]a di `g]j Yb`J Yf\`U`hYbg`Yf\`Ö`h"

F YU_h]cbYb`i bX`DfÄj Yb]cbggfhUhY[]Yb

8]Y`FYU_h]cbYb`Ui Z`À\`b`]W\Y`J cfZ`Y`g]bX`cZh`VY[`Y]hYhj`cb
ÖZYb`h]W\Yb`8]g_i gg]cbYb`ØVYf`X]Y`B`chk YbX][`Y]hj`cb
A U»bU\`a Yb`ni f`; Yk U`hdfÄj Yb]cb"9l dYfhYb`VYhcbYb`\`Äi Z[`X]Y
K]W\h][`Y]hj`cb`: fØ\`k UfbgmghYa Yb`i bX`j cb`gcn]U`Yf
DfÄj Yb]cbgUfVY]hž`i a `XUg`F]g]_c`j cb`[Yk U`h`Äh][Yb
5i gY]bUbXYfgYhni b[Yb`ni `a]b]a]YfYb"÷]h]Uh]j Ybž`X]Y`Ui Z
5i Z`_Äfi b[`UVn]Y`Ybž`_ÖbbhYb`XUni `VY]hfU[Ybž`X]Y`l fgUW\Yb`ZÖf
; Yk U`h`ni `]XYb]h]Z]n]YfYb`i bX`ni `VY`_Äa dZYb"

÷`GU`n[]hYf`_ÖbbhYb`_c`_U`Y`6Y\`ÖfXYb`Y]bY`i a ZUggYbXY`5bU`mgY
XYf`; YgW\Y\`b]ggY`j cfbY\`a Ybž`i a `YfUi gni Z]bXYbž`cV`k Y]hYfY
dfÄj Yb]j Y`Dfc[fUa`a Y`b`chk YbX][`g]bX"8]Y`Dc`]nY]`i bX`X]Y
GhUXhj Yfk U`hi b[`g]bX`Ui Z[Yfi ZYbž`Yb[`ni gUa`a Ybni UfVY]hYbž`i a
X]Y`G]W\Yf\`Y]h]b`XYb`VYhfcZYbYb`GhUXhhY]`Yb`ni `[Yk `À\`f`Y]ghYb
i bX`i a `À\`b`]W\Y`J cfZ`Y`]b`Ni _i bZh`ni `j Yf\]bXYfb"

6Ygi WYb'G]Y'i bg'Ui Z'b!U["XY