

< UbX[fUbUhY`]a`5i hc. `A Ubb`i bhYf
J YfXUW h`XYf`ZU`gW Yb`5bgW i`X][i b[°

9]b`A Ubb`a Y`XYh`ZÄ`gW`]W`Y]bY`< UbX[fUbUhY`]a`5i hc
gY]bYf`9I !: fYi bX]b`"9fa`]h`i b[Yb`nY][Yb`B UW ghY`i b[`i bX
ZU`gW Y`J YfXÄW h][i b["



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6UmYfbž`8Yi hgW`UbX`!`9]b`g_UbXU`ÖgYf`J cfZU`YfY][bYhY`g]W ž
U`g`Y]b`" +!`Ä`f][Yf`A Ubb`Y]bY`< UbX[fUbUhY`]b`gY]bYa`5i hc`VY]
XYf`Dc`nY]`a Y`XYhY`"9f`VY`Ui dhYhY`ž`gY]bY`9I !: fYi bX]b`Ä`hY`X]Y
[YZÄ`f`]W Y`K UZZY`Xcfhd`Uhn]Yfhž`i a`i`b`ni`VY`UghYb`"8cW`X]Y
6Y`ÖfXYb`Äi » YfhYb`gW bY`Nk Y]ZY`Ub`gY]bYf`J Yfg]cb`XYf
9fY][b]ggY`"9fa`]h`i b[Yb`Yf[UVYbž`XUgg`XYf`A Ubb`]b`XYf
J Yf[Ub[Yb`Y]h`VYfY]hg`a Y`fYfYb`9I !DUfhbYf]bbYb`bUW [YghY`h
`UhhY`"6Y]`Y]bYf`8i fW gi W i b[`gY]bYf`K c`bi b[`k i fXY`Y]bY
J]Y`nU`"j cb`< UbXmg`g]W Yf[YghY`hž`k Ug`X]Y`J YfXUW hga`ca`YbhY
k Y]hYf`Yf`Ä`fhYhY`" ð`XYf`: c`[Y`k i fXY`Y]b`< UZhVYZ`" [Y[Yb`]\b
Yf`UggYbž`i bX`Yf`VYZ]bXYh`g]W`gY]h`i: fY]hU[`]b`i bhYfgi W i b[g`UZh`
`a`k YfXYb`X]Y`gW k Yfk]Y[YbXYb`J cfk`ØfZY`XYf`ZU`gW Yb
J YfXÄW h][i b[`i bX`XYf`B UW ghY`i b[`i [Ya`UW hž`k]Y`**DBD**

VYf]W hYh"

8]Y'fYW h]W Yb': c`[Yb'gc`W Yf`ZU`gW Yf`5bgW i`X][i b[Yb`_ÖbbYb
k Y]hfY]W YbX`i bX`[fUj`]YfYbX`gY]b"@Ui h'z`%*(`Gh`6`]gh`X]Y
ZU`gW Y`J YfX`ÄW h][i b[`U`g`VYk`i gghY`cXYf`ZU`f`Ägg][Y
6Y`U`i dhi b[`Y]bYf`b]W h'ghUhh[YZi`bXYbYb`GhfUZhUh`XYZ]b]Yfh`"8Yf
A Ubb`]b`X]YgYa`i: U``_ÖbbhY`Y]bYf': fY]`Y]hgghfUZY`j`cb`V]g`ni`ZÖbZ
`J`fYb`cXYf`Y]bYf': Y`XghfUZY`[Y[Yb`ØVYfghY`Yb`"8]Yg`]gh`b]W h`bi`f
Ui`ZX]Y`gW k`YfY`XYf`ZU`gW Yb`J YfX`ÄW h][i b[`ni`fØW`ni`ZÖ`fYbž
gcbXYfb`Ui`W`Ui`ZX`Yb`l`a`ghUbXž`XUgg`VY]`Ui`ZYbXYb
9fa`]hhi`b[`gj`YfZU`fYb`X]Y`GhfUZYb`Yf`Ö`h`k`YfXYb`_ÖbbYbž`k`]Y`Ui`Z
Ub k U`h"XY`Yf`_`Äfh`k`]fX"

8]Y`5i`gk`]f`_i`b[`Yb`ZØf`6Y`hfc`ZZY`bY

9]bY`ZU`gW Y`J YfX`ÄW h][i b[`U`h`b]W h`bi`f`ghfUZF`YW h]W Yž
gcbXYfb`Ui`W`Yf`YV`]W Y`[YgY`gW UZh]W Y`?`cbgYei`YbnYb`"8Yf
J`c`fk`i`fZY]bYf`i`bVY[`fØbXYhYb`GhfUZhUh`VYY]bhf`ÄW h][h`XUg`@YVYb
XYg`ZÄ`gW`]W`J YfX`ÄW h][Yb`Yf`YV`]W`"8]Y`dgmW`]gW Y`6Y`Ughi`b[
Xi`fW`X]Y`?`cbZfc`bhUh]cb`a`]h`6Y`ÖfXYb`i`bX`a`Ö[`]W Yfk`Y]gY`Ui`W
a`]h`XYa`i`5fVY]hgd`Uhn`_Ubb`Yb`cfa`gY]b`"C`Zn`_ca`a`h`Yg`ni`Y]bYf
GW`ÄX][i b[`XYg`gcn]U`Yb`5bgY`Ybg`XYg`6Y`hfc`ZZY`bYbž`gY`Vgh`k`Ybb
X]Y`J`c`fk`ØfZY`g]W`U`g`i`bVY[`fØbXYh`Yf`Ui`gghY`Yb`"NU`Y`fY]W Y
6Y`hfc`ZZY`bY`gY`Yb`g]W`Ui`W`a`]h`VYfi`Z]W Yb`?`cbgYei`YbnYb
_cbZfc`bh]Yfhž`i`bhYf`UbXYfYa`i`?`ØbX][i b[Yb`cXYf
Gi`gdYbX]Yfi`b[Ybž`k`]Y`Ui`Z**Ub k U`h"XY`XUf[`Y`Y[`h`k`]fX"**

8]Y'fYW h]W Yb`C`dh]cbYb`ZØf`DYfgcbYbž`X]Y`ZÄ`gW`]W Yfk`Y]gY
VYgW i`X][h`k`YfXYbž`g]bX`j`]Y`gW`]W h]["A`Ub`U`h`X]Y`A`Ö[`]W`_Y]hž
n]j`]fYW h]W Y`5bgdfØW Y`Ui`Z`GW`UXYbgYfgUhn`gck`]Y
GW`a`YfnYbg[Y`X`[Y`hYbX`ni`a`UW`Yb`"`b`XYf`FY[Y`k`]fX`Ui`W`Ui`Z
X]Y`l`bgW i`X`gj`Yfa`i`hi`b[`]b[Yk`]YgYbž`k`Yg`U`V`X]Y`gcf[ZÄ`h][Y
DfØZi`b[`j`cb`5bgW i`X][i b[Yb`i`bYf`Ägg`]W`]gh"

DfÄj`Ybh]cb`i`bX`GW`i`hna`U»`bU`a`Yb

DfÄj`Ybh]Y`A`U»`bU`a`Yb`[Y[Yb`ZU`gW Y`5bgW i`X][i b[Yb`g]bX
YggYbn]Y`"8`Uni`n`Ä`h`X]Y`8`c`_i`a`YbhUh]cb`U`Yf`fY`Yj`UbhYb

ðZcfa Uh]cbYb'i bX'6Yk Y]gYžgck]Y'XUg: Ø\fYb'j cb'; YgdfÅWYb
]a a Yf'']b'5bk YgYb\Y]h'8f]hYf"5i W'↑f]gh]gWYf'F Uh_Ubb'']b
 ?cbZ]_hg]hi Uh]cbYb'[] YVchYb'gY]b": Øf'X]Y'6YgW'i 'X][hYb'']gh'Yg
 k]W'h][ž'VYgcbYb'ni 'fYU[]YfYb'i bX'g]W'']b]W'h]j cb'Ya ch]cbU'Yb
 FYU_h]cbYb'Y]hYb'ni 'UggYb"'8]Y'fYW'h]W'Yb'?cbgYei YbnYb'ZØf
 HÅhYf'g]bX'_Uf.'G]Y'a ØggYb'a]h'; Y'X!'cXYf': fY]\Y]hgghfUZYb
 fYW'Yb'i bX'_ØbbYb'Xi fW'']\fY'ZU'gW'Yb'5bgW'i 'X][i b[Yb'Ui W
 gcn]U'Yb'i bX'VYfi Z]W'Yb'J YfhfUi Ybgj Yf'i gh'Yf'Y]XYb"

ð'X]YgYa 'gdYn]Z]gW'Yb': U''j YfXYi h]W'h'X]Y'G]hi Uh]cb'XYg
 ' +! Å\ f][Yb'A UbbYg'b]W'h'bi f'X]Y': U''ghf]W_Y'ZU'gW'Yf
 J YfXÅW'h][i b[Ybž'gcbXYfb'Ui W'X]Y' [fUj]YfYbXYb'fYW'h]W'Yb
 i bX'gcn]U'Yb': c'[Yb'gck c'\ 'ZØf'HÅhYf'U'g'Ui W'ZØf'CdZYf"'9g'V'Y]Vh
 UVni k UfhYbž'k]Y'g]W'X'Yf': U''k Y]hYfYb'hk]W_Y'b'k]fX'i bX'k Y'W'Y
 fYW'h]W'Yb'GW'f]hYb' [Y[Yb']\b'Y]b[Y'Y]hY'h'k YfXYb"

8 YhU]`g	
J c fZU``	ZU'gW'Y'J YfXÅW'h][i b[
C fh	6UmYfbž'8Yi hgW'U'X
: YghbU\ a Yb	%
E i Y''Yb	<ul style="list-style-type: none"> • k k k "dbd"XY • k k k "Ubk U`h"XY • k k k "Ubk U`h"XY

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["XY