

GW ØggY]b`F YbXgVi f[.`8 f]hhYf J YfXÅW h][Yf`]b` : fUb_fY]WÅ` [YZUggh°

B UW`GW ØggYb`]b`F YbXgVi f[`Ua`) "A U]`&\$&) `k i fXYb`nk Y]
A ÅbbYf`j Yf`Yhnh"9]b`&%! Å\ f][Yf`]gh`]b` : fUb_fY]WÅ
ZYgh[Ybca`a Yb`k cfXYb"

F YbXgVi f[ž`8 Yi hgWÅ`UbX`!`5a`) "A U]`&\$&) `_Ua` Yg`]b
F YbXgVi f[`ni` Y]bYa` GWi ggk YWÅ gY`ž`VY]`XYa` nk Y]`A ÅbbYf`]a
5`hYf`j cb`&&`i bX`&`*` Å\ fYb`j Yf`Yhnh`k i fXYb`"B UWÅ`YfghYb
9fa`]hh`i b[Yb`XYf`Dc`]nY]`[UV`Yg`_Y]bY`YVYbg[YZÅ`f`]WÅ Yb
J Yf`Yhni`b[Yb`"8]Y`VYhfc ZYbYb`A ÅbbYf`k i fXYb`]b`X]Y`GWÅ`Òb!
?`]b`_`]b`F YbXgVi f[`[YVfUWÅ`hž`k`cVY]`Y]bYf`j cb`]`bYb`VYfY]hg`Ui`g
XYa``? fUb`_Yb`U`i`g`Yb`h`UggYb`k`YfXYb`_`cbbhY`"8]Y`Dc`]nY]`k i fXY
b]WÅ`hj`cb`XYb`J Yf`YhnhYb`U`Ufa`]Yf`hž`i`bX`X]Y`HUh`YfY][`bYh`Y`g]WÅ`]b
XYf`BÅ`Y`XYf`Y`Ya`U`][`Yb`BcV]g`_fi`[`!K`YfZh"

Ni`f`5i`Z`_`Åfi`b[`XYg`J`cfZU`g`k`i`fXYb`Ua``8]YbghU[`a`cf[`Yb`nk`Y]
HUh`YfXÅW`h][`Y`ZYgh[`Ybca`a`Yb`"8Yf`YfghY`J`YfXÅW`h][`Y`]gh`%-
Å\ fY`U`h`i`bX`VYZ]bXYh`g]WÅ`]b`i`bhYf`gi`WÅ`i`b[`g`UZh`"9]b`k`Y]hYfYf
J`YfXÅW`h][`Yfž`Y]b`&%!`Å\ f][`Yfž`k`i`fXY`]b`GhfU»`Vi`f[`ZYgh[`Ybca`a`Yb
i`bX`gc`b`UWÅ`8Yi`hgWÅ`UbX`U`i`g[`Y`]Y`ZYfh`k`YfXYb`"9]b`Xf]hhYf
&%!`Å\ f][`Yf`k`i`fXY`YVYbZU`g`ZYgh[`Ybca`a`Yb`ž`UVYf`gd`ÅhYf`k`]YXYf
ZfY][`Y`UggYb`/`[`Y[`Yb`]`b`k`]fX`k`Y]hYf`]b`Yfa`]hhY`h`"8]Y
9fa`]hh`i`b[`Yb`Yf[`UVYb`ž`XUgg`9]bgWÅ`i`gg`ÒWÅ`Yf`]a`5i`hc`XYf
j`Yf`YhnhYb`A`ÅbbYf`ZYgh[`YghY`h`k`i`fXYb`i`bX`XUg`A`ch]j`XYf`HUh`]a
dYfg`Òb`]WÅ`Yb`i`a`ZY`X`XYf`6YhY][`hYb`j`Yfa`i`hYh`k`]fX`ž`XU`Yg`Y]bY
J`cf[`YgWÅ]WÅ`hY`[`UV"

9fa`]hh`i`b[`Yb`ni`Ub`XYfYb`J`cfZÅ`Yb`

⇒ Ni`gUa`a`Yb`U`b[`a`]h`Å`b`]WÅ`Yb`J`cfZÅ`Yb`U`i`ZYb`]b`F`Y]b`U`b`X!

DZU`n`X]Y`9fa]hhi b[Yb`bUW`XYb`hOX`]W`Yb`GW`ØggYb`Ui`Z`nk`Y`
 Dc`n]ghYb`k`Y]hYf`"5a`" `%"`đbi`Uf`&\$&&k`i`fXYb`Y]bY`&(!`Å`f][`Y`
 Dc`nY]UbK`ÅfhYf]b`i`bX`Y]b`&-!`Å`f][`Yf`C`VYf`_ca`a`]ggUf`VY]`Y]bYf`
 J`Yf`_Y`f`g`_cb`hfc`"Y`YfgW`cggYb`"J`cf`XYf`HUh`\`UhhY`X]Y`Dc`nY]`dYf`
 :`i`b`_`[`Ya`Y`XYhž`XUgg]`b`Y]bYa`":`U`fnYi`[`h`chYg`K`]`X`[`YZ`bXYb`
 k`i`fXY`"6Y]`XYb`9fa]hhi b[Yb`k`i`fXYb`VYfY]hg`nk`Y]`A`ÅbbYf`
 ZYgh[`Ybca`a`Ybž`YXcW`V`Y]VYb`j`]Y`Y`":`fU[`Yb`cZZYb`"

9]b`"`,`!`Å`f][`Yf`J`YfX`ÅW`h][`Yfž`Y]b`K`]`X`Å`b`X`Yf`Ui`g`XYa`
 gUUF`ÅbX]gW`Yb`?`fY]g`BYi`b`_]fW`Ybž`ghY`"hY`g]W`Ua`A`cbhU[`UVYbX`
 XYf`Dc`nY]"`9]b`k`Y]hYfYf`" `&!`Å`f][`Yf`J`YfX`ÅW`h][`Yf`k`i`fXY`
 YVYbZU`g`ZYgh[`Ybca`a`Ybž`gY]b`Ni`gUa`a`Yb`Ub[`a`]h`XYb`
 GW`ØggYb`]gh`YXcW`i`b`_Uf`"6Y]`Y]bYf`8`i`fW`gi`W`i`b`[`_`cbbhYb`
 a`Y`fYfY`K`UZZYb`g]W`Yf[`YghY`"h`k`YfXYb`"8`Yf`f`Y]b`UbX!`dZ`Å`n]gW`Y`
 ðbYba`]b]ghYf`F`c[`Yf`@`k`Ybhn`_`ØbX][`hY`Ubž`X]Y`HUh`j`YfX`ÅW`h][`Yb`
]bhYbg]j`ni`j`YfbY`a`Ybž`k`Å`fYbX`6`i`bXYg`_`Ubn`Yf`C`UZ`GW`c`n`XYb`
 5b[`Y`Å`f][`Yb`XYf`YfgW`cggYbYb`Dc`n]ghYb`gY]b`6Y]`Y]X`Ui`ggdfUW`
 i`bX`X]Y`";`YZU`fYb`XYg`Dc`nY]VYfi`Zg`VYh`cbhY`"

8]YgY`9bhk`]W`_`i`b[`Yb`nY][`Yb`X]Y`Ub`\`U`hYbXYb`<`YfUi`gZc`fXYfi`b[`Yb`
 i`bX`";`YZU`fYbž`XYbYb`X]Y`Dc`nY]_`f`Å`žhY`]b`8`Yi`hgW`UbX`Ui`g[`YgYhnhY`
 g]bXž`k`Å`fYbX`X]Y`9fa]hhi b[Yb`gck`c`\`]b`F`YbXgVi`f[`U`g`Ui`W`]b`
 F`Y]b`UbX!`DZU`n`k`Y]hYf[`YZ`Ø`f`h`k`YfXYb`"

8YhU]`g	
J`c`f`ZU`"	GW`ØggY
I`f`g`UW`Y	dYfg`Øb`]W`Yg`l`a`ZY`X
C`f`h	F`YbXgVi`f[`ž`8`Yi`hgW`UbX
J`Yf`Y`hnhY	&
:`Y`ghb`U`a`Yb	'
E`i`Y`Y`Yb	<ul style="list-style-type: none"> • k k k "bXf"XY • k k k "bYk`g"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`b!`U[`"XY