

F Yi h`b [Yb`9U[`Yg. `J cfVYfY]hi b [Yb`Ui Z
XUg`8i Y`` [Y [Yb`Ghi hh [Ufh`GWŁfd]cbg

8]Y`FYi h`b [Yb`9U[`Yg`gd]Y`Yb`Ua`%+`"5i [i gh [Y [Yb`X]Y
Ghi hh [Ufh`GWŁfd]cbg"6Y]XY`HYUa`g`_Àa`dZYb`i`a`k`]WŁh [Y
Di`b`_hY`]b`XYf`FY []cbU`` [U"

5i Z`XYa`K`Y [`ni`a`GU]gcbUVgWŁ`i`gg.

F Yi h`b [Yb`9U[`Yg`j`cf`Yb`hgWŁ`Y]XYbXYb
< Y]a`gd]Y`Yb

GhUbX. `("\$, "&('\$-.) , `i` \f

8]Y`GdUbbi`b [`ghY][`h`ZŁf`X]Y`5b`Àb [Yf`XYg`5a`Yf]WŁb`:`cchVU`g`]b
F Yi h`b [Yb`"B`UWŁ`Y]bYf`gd]Y`ZY]Yb`K`cWŁ`Y`ghY`Yb`ZŁf`X]Y
F Yi h`b [Yb`9U[`Yg`bcWŁ`nk`Y]`k`]WŁh [Y`DUfh]Yb`]b`XYf`FY []cbU`` [U
Ub`"8]YgY`Z]bXYb`VY]XY`Ub`XYf`?`fYi`nY]WŁ`Y`ghUhh`i`bX`g]bX
Yb`hgWŁ`Y]XYbX`ZŁf`X]Y`k`Y]hYfY`GU]gcb"

?`ca`a`YbXYg`Gd]Y`` [Y [Yb`X]Y`GWŁfd]cbg

5a`_ca`a`YbXYb`GUa`ghU[`ž`XYb`%+`"5i [i ghž`Ya`dZUb [Yb`X]Y
F Yi h`b [Yb`9U[`Yg`X]Y`Ghi`hh [Ufh`GWŁfd]cbg"8`Ug`HYUa`Ui`g
Ghi`hh [Ufh`VY`Y [h`XYfnY]h`a`]h`(.`%(`Di`b`_hYb`XYb`Y`hnhYb`D`Uhn`]b`XYf
HUVY`Y`"a` ; Y [YbgUhn`XUni`g]bX`X]Y`9U[`Yg`a`]h`*`.%\$`Di`b`_hYb`Ui`Z
XYa`ZŁb`Z]b`D`Uhn`i`bX`_Àa`dZYb`XUfi`a`ž`]\fYb`D`Uhn`ni`VY`U`i`dhYb
i`bX`g]WŁ`]b`XYb`GWŁ`i`ggk`cWŁ`Yb`XYf`GU]gcb`bcWŁ`Y]ba`U`ni
j`YfVYggYfb"

@Y`hnhYg`< Y]a`gd]Y``XYf`GU]gcb

8 Ug`Gd]Y`[Y[Yb`X]Y`GWcfd]cbg`k]fX`ZØf`X]Y`9U[`Yg`XUg`Y`hnhY
<Y]a`gd]Y`XYf`GU]gcb`gY]b`"8]Y`FYi`h`b[Yf`_cbbhYb`]b`XYb`Y`hnhYb
6Y[Y[bi`b[Yb`b]W`h`]a` a`Yf`ØVYfnYi`[Ybž`]bgVYgcbXYfY`X]Y`YfVY
B]YXYf`U[Y`[Y[Yb`X]Y`6]VYfUW`6YUj`Yfg`\Uh`Gdi`fYb`\]bhYf`UggYb`
8]YgY`B]YXYf`U[Y`g]W`YfhY`XYb`6]VYfUW`6YUj`Yfg`VYfY]hg`j`cfnY]h][
X]Y`A`Y]ghYfgW`UZh`"

K]W`h][_Y]h`XYf`j`YfV`Y]VYbXYb`Gd]Y`Y

8]Y`@Y]ghi`b[Yb`XYf`9U[`Yg`]b`XYb`Y`hnhYb`Gd]Y`Yb`_ØbbYb
k`YgYb`h]W`Yb`9]bZi`gg`Ui`ZX]Y`Ni`_i`bZi`XYg`HYUa`g`\UVYb`"9]b`G]Y[
[Y[Yb`X]Y`GWcfd]cbg`_ØbbhY`b]W`h`bi`f`XYb`?`UggYbYf`U`h`g]W`Yfbž
gcbXYfb`Ui`W`Y]b`dcg]hj`Yg`;`YZØ`\`ZØf`X]Y`b`W`ghY`GU]gcb
gW`UZZYb`"Ni`XYa`_ØbbhY`Yg`ZØf`X]Y`Gd]Y`Yf`Y]bY`7`UbW`
XUfghY`Ybž`g]W`ZØf`a`Ø[`]W`Y`K`Y`W`gY`]b`A`UbbgW`UZhYb`XYf
\Ø`YfYb`@[Yb`ni`Ya`dZY`\`Yb`"

;`Ya`Y]bgW`UZhg[YZØ`\`i`bX`Gdcfh`_i``hi`f`]b
F`Yi`h`]b[Yb`

8]Y`FYi`h`]b[Yf`9U[`Yg`g]bX`b]W`h`bi`f`Y]b`GdcfhYUa`ž`gcbXYfb
Ui`W`Y]b`k`]W`h][Yf`6YghUbXhY]`XYf`c`_U`Yb`;`Ya`Y]bgW`UZh`"8]Y
l`bhYfghØ`hni`b[`XYf`:`Ubg`i`bX`X]Y`6YXYi`hi`b[`XYg`HYUa`g`ZØf`X]Y
FY[]cb`nY][Ybž`k`]Y`5a`Yf]W`b`:`cchVU`]b`FYi`h`]b[Yb`j`YfUb`_Yfh
]gh`"8]Y`Y`hnhYb`Gd]Y`Y`XYf`GU]gcb`k`YfXYb`gca`]h`b]W`h`bi`f
gdcfh]W`Y`<Ø`Ydi`b`_hY`XUfghY`Ybž`gcbXYfb`Ui`W`X]Y`;`Y`Y[Yb`Y]h
V]YhYbž`XYb`HYUa`[Y]ghi`bX`X]Y`c`_U`Y`J`YfVi`bXYb`Y]h`ni`ZY]Yfb`"

5`Y`:`Ubg`k`YfXYb`bi`b`Ui`ZY]bYb`gdUbbYbXYb`GUa`ghU[`c`ZZYbž`Ub
XYa`X]Y`9U[`Yg`U`Yg`[YVYbž`i`a`X]Y`GU]gcb`a`]h`Y]bYa`dcg]hj`Yb
9f`YVb]g`UVni`gW`Y]Y`»`Yb`i`bX`X]Y`Hf]VØbYb`]b`XYf`?`fYi`nY]W`Y`ni`a
6YVYb`ni`Vf]b[Yb`"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY