

# GWk YfYf'I bZU``VY]`K Y]b\Y]a . '6Y]ZU\ fYf bUW '5i ZdfU``j Yf`Yhnh

9]b'gWk YfYf'I bZU``]a 'F\Y]b!BYW\_Uf!?'fY]g. '5i hc'dfU``h'Ui Z  
6' , '[ Y[ Yb'GW]`XYfa Ughž'6Y]ZU\ fYf'j Yf`Yhnhž  
F Yhi b[ g\i VgW fUi VYf' ]a '9]bgUhn"

9]b'gWk YfYf'J Yf\_Y\fgi bZU``\Uh'Ua '8]YbghU[ bUW a ]hhU[ 'ja  
F\Y]b!BYW\_Uf!?'fY]g'Z0f'5i ZfY[ i b[ '[ Ygcf[ h''6Y]'Y]bYa  
Ni gUa a Ybghc»'nk ]gWYb'Y]bYa '5i hc'i bX'Y]bYa 'GW]'XYfa Ugh  
k i fXY'Y]b'&\*!'À\ f][ Yf'6Y]ZU\ fYf'gWk Yf'j Yf`Yhnh''8]YgYf'J cfZU``  
YfY][ bYhY'g]W'Ui ZXYf'6i bXYgghfU»Y'' , ' ]b'K Y]b\Y]a ž'k c'XYf  
5i hcZU\ fYf'Ui g'V]g`Ub[ 'i bVY\_UbbhYb'; f0bXYb'j cb'XYf': U\fvU\ b  
UV\_Ua 'i bX'Ui ZY]bY'J Yf\_Y\fg]bgY``dfU``hY"

8Yf'6Y]ZU\ fYfž'XYf'g]W' [ YfUXY' ]a ' : U\fnYi [ 'VYZubXž'k i fXY'Xi fW  
X]Y'K i W'h'XYg'5i ZdfU``g'Y]b[ Y\_`Ya a h''l a 'gY]bY'F Yhi b[  
\_0a a YfhYb'g]W'X]Y'9]bgUhn\_fÄZhY'XYf': Yi Yfk Y\ f  
gWbY``gha 0[ ' ]W' i bX'UfVY]hYhYb'XUfUbž'\b'Ui g'XYf'a ]gg`]WYb  
@U[ Y'ni 'VYZfY]Yb''K À\ fYbXXYggYb'k i fXY'Y]b  
F Yhi b[ g\i VgW fUi VYf'Ub[ YZcfXYfhž'i a 'XYb'J Yf`YhnhYb  
i a [ Y\YbX' ]b'Y]b'?fUb\_Yb\Ui g'ni 'hfUbgdcfh]YfYb''8Yf  
BchZU``a YX]n]b]gWY'8]Ybgh'j cf'C fh'VYghÄh][ hY'X]Y'GWk YfY'XYf  
J Yf`Yhni b[ Ybž'k Y`WY'Y]bY'gcZcfh][ Y'a YX]n]b]gWY'J Yf'gcf[ i b[  
YfZcfXYfhY"

## 8Yf'I bZU``\Yf[ Ub[

8Yf'J cfZU``VY[ Ubb' [ Y[ Yb'Zf0\Yb'8]YbghU[ bUW a ]hhU[ ž'U`g'XYf  
: U\ fYf'a ]h'XYa '5i hc'Ui ZXYf'6' , 'i bhYfk Y[ g'k Uf''8]Y'I a ghÄbXYž  
X]Y'ni 'X]YgYa 'XfUa Uh]gWYb'I bZU``Z0\ fhYbž'g]bX'YXcW'V]g'Yhnh  
i b\_`Uf''6Yj cf'XUg': U\fnYi [ 'j cb'XYf'GhfU»Y'UV\_Ua ž'[ UV'Yg'\_Y]bY

6Yf]Wk hY`ØVYf`UbXYfY`VYhY`][ hY` : U\fnYi [ Y`cXYf`a` Ò[ `]Wk Y  
5V`Yb`\_i b[ Ybž`X]Y`ni a` `l bZU``[ YZØ\fh`\UVYb`\_ÒbbhYb``8]Y  
9fa` ]hhi b[ `XYf`Dc`nY]`k ]fX`g]Wk`Ui Z`X]Y`?`Àfi b[ `XYf`[ YbUi Yb  
l fgUWk Y`XYg`l bZU``g`\_c`bnYbhf]YfYb`"

8]Y`gWk bY``Y]bgYhnYbXYb`F`Yhhi b[ g`f`À`ZhY`Yfa` Ò[ `]Wk hYb`Ygž`XYb  
Y]b[ Y`\_`Ya` a` hYb`6Y]ZU\`fYf`fUgWk`ni`VY`ZfY]Yb``8]YgY`\_c`c`fX]b]YfhYb  
5bg`hfYb[ i b[ Yb`g]bX`Yb`hgWk`Y]XYbXž`i a` `d`chYbn]Y``  
`YVYbgVYXfc`\]Wk`Y`J`Yf`Yhni b[ Yb`ni`a` ]b]a` ]YfYb``9]bgUhn`Y]hYf`XYf`  
: Yi Yfk Y\`f`VY`hc`bhYb`XYb`fY]Vi b[ g`c`gYb`5V`Ui Z`XYf`  
F`Yhhi b[ gUfVY]hYbž`X]Y`hf`ch`XYf`<`YfUi`gZc`fXYfi b[ Yb`j`c`f`C`fh`nØ[ ]  
Xi`fWk [ YZØ\`fh`k`i`fXYb``8]Y`5bg`hfYb[ i b[ Yb`XYf`F`Yh`Yf`g]bX`Y]b  
Y]bXfi`W`\_g`c``Yg`6Y]gd]Y``ZØ`f`X]Y`9Z]n]Ybn`XYf`B`chZU``X]Yb`ghY`]b  
gc`Wk`\_f]h]gWk`Yb`G]hi`Uh]cbYb`"

: c`[ Yb`i`bX`GdYffi b[ `XYf`6` ,

K`À\`fYbX`XYf`F`Yhhi b[ gUfVY]hYb`i`bX`XYf`UbgWk`Y]YbXYb  
l bZU``Ui`ZbU\`a`Y`k`Uf`X]Y`6` , `nY]hk`Y]gY`\_c`a`d`Yhhi[ YgdYffh``8]YgY  
A`U»`bU\`a`Yb`k`UfYb`b`ch`k`YbX][ ž`i`a``XYb`9]bgUhn`\_f`À`ZhYb`[ YbØ[ YbX  
D`Uhn`i`bX`G]Wk`Yf\`Y]hni`i`[ YVYbž`i`a` `]\`fY`5`fVY]hni`Yf`YX][ Yb`  
5i`hcZU\`fYf`]b`XYf`l`a` [ YVi b[ `a`i`gghYb`a` ]h`GhUi`g`i`bX  
J`YfnØ[ Yfi b[ Yb`fYWk`bYbž`V]g`X]Y`GhfU»Y`gWk`Y]Y»`]Wk`k`]YXYf`ZØf`  
XYb`J`Yf`\_Y\`f`ZfY][ Y[ YVYb`k`YfXYb`\_c`bbhY``"

B`UWk`XYa` `K` ]YXYfYf`Ò`ZbYb`XYf`6`i`bXYgghfU»Y`[ UV`X]Y`Dc`nY]  
VY`\_Ubbhž`XUgg`X]Y`GhfYW`\_Y`bi`b`k` ]YXYf`VY`ZU\`fVUf`]gh`  
;`\_ØW`\_]Wk`Yfk`Y]gY`\_c`b`bhYb`X]Y`9]bgUhn`\_f`À`ZhY`X]Y`l`bZU``ghY``Y`nØ[ ]  
f`À`i`a`Ybž`k`cXi`fWk`X]Y`5i`gk`]f`\_i`b[ Yb`Ui`Z`XYb`J`Yf`\_Y\`f`]b`Y]bYa  
Yfhf`À[ `]Wk`Yb`F`U\`a`Yb`V`]YVYb``Hf`ch`XYf`Yfb`ghYb`l`a`gh`À`bXY  
[ Y`Ub[ `Yg`XYb`6Y\`Ø`fXYbž`XYb`9]bZi`gg`Ui`Z`XYb`h`À[ `]Wk`Yb  
DYbXY`j`Yf`\_Y\`f`ni`a` ]b]a` ]YfYb`"

GWk`k`YfY`J`Yf`Yhni b[ Yb`i`bX`a` Ò[ `]Wk`Y  
?`c`bgYe`i`YbnYb`

8]Y`GWk`k`YfY`XYf`J`Yf`Yhni b[ Yb`XYg`6Y]ZU\`fYfg``À`ggh`XUfUi`Z`

gW`jY» YbžXUgg`X]YgYf`I bZU`gWk Yfk ]Y[ YbXY`?cbgYeI YbnYb  
UVYb`\_ÖbbhY"»bUW`GWk YfY[ fUX`XYf`J Yf`Yhni b[ Yb`k ]fX`g]W  
gck c`XYf`<Y`i b[ gdfcnYgg`XYg`&\*!Ä`f][ Yb`U`g`Ui W`X]Y  
a Ö[ `]WY`fYW`h]WY`J YfUbhk`cfh]W`\_Y]h`XYg` : U`fYfg`\_`ÄfYb  
a ØggYb" `Æ`X]YgYa`Ni gUa`a Yb`Ub[ `]gh`Ui W`ni`Yfk UfhYbž`XUgg  
X]Y`dc`nY`]WYb`9fa`]h`i b[ Yb`VYnØ[ `]W`XYg`I bZU`g`j Yfh]YZh  
k YfXYb"8]Yg`\_ÖbbhY`a Ö[ `]WYfk`Y]gY`Ui W`Y]bY`I bhYfgi W`i b[  
j cb`a`YX]n]b]gWYb`5gdY`hYb`i bX`XYf` : U`fnYi [ hYW`b]\_`bUW`g]W  
n]Y`Ybž`i a`k`Y]hYfY`ÆZcfa`Uh]cbYb`ØVYf`X]Y`I fgUWYb`XYg`I bZU`g  
ni`Yf`Ub[ Yb"

Æg[ YgUa`h`nY][ h`X]YgYf`J cfZU`X]Y` ; YZU`fYb`Ui Zž`X]Y`Ui W  
U`hÄ[ `]WY`5i hcZU`fhYb`a`]h`g]W`Vf]b[ Yb`\_ÖbbYb"9g`[ `]hž  
Ub[ Yg]W`hg`gc`WYf`I bZÄ`Yž]a`a Yf`k UW`gUa`ni`gY]b`i bX`X]Y  
J Yf`\_Y`fYfY[ Y`b`ni`VYUW`hYbž`i a`XUg`F]g]\_c`j cb`gWk YfYb  
J Yf`Yhni b[ Yb`i bX`I bZÄ`Yb`ni`fYXi`n]YfYb"

## 9]b`gW`c`W\_]YfYb`XYg`6Y]gd]Y`ZØf J`Yf`\_Y`fYfY]W`Yf`Y]h

I bZÄ`Y`k ]Y`X]YgYf`Yf]bbYfb`i bg`XUfUbž`XUgg`J Yf`\_Y`fYfY]W`Yf`Y]h  
j cb`\_ÖW`ghYf`6YXYi hi b[ `]gh"9g`k ]fX`]a`a Yf`k ]YXYf`XYi h]W`ž`XUgg  
GY`i bXYbgW`UZž`5V`Yb`i b[ `cXYf`UbXYfY`I fgUWYb`ni`gW`]a`a Yb  
: c`[ Yb`ZØ`fYb`\_ÖbbYb" `Æ`X]YgYa`G]bbY`]gh`Yg`k ]W`h][ ž`XUgg  
gck c` : U`fYf`U`g`Ui W` `ÆgUggYb`ghYhg`Ui Za`Yf`\_gUa`V`Y]VYbž`i a  
g]W`Yf`i bhYfk`Y[ g`ni`gY]b"8]Y`9fa`]h`i b[ Yb`k YfXYb`\_c`ZYb`h]W  
XUni`VY]hfU[ Ybž`XUgg`gc`WY`J cfZÄ`Y`]b`Ni`\_i bZh]Yfa`]YXYb  
k YfXYb`\_ÖbbYb"

## I`fgUWYb`j`cb`J`Yf`\_Y`fYfY]bZÄ`Yb

J Yf`\_Y`fYfY]bZÄ`Y`g]bX`k`Y`hk`Y]h`Y]bY`XYf`\_Äi`Z][ ghYb`I`fgUWYb`ZØf  
J Yf`Yhni b[ Yb`i bX`HcXYgZÄ`Y" `Æ`8Yi hgW`UbX`VY]gd]Y`gk`Y]gY  
k UfYb`Ui`h`XYa`GhUh]gh]gWYb`6i bXYgUa`h]a`\_Ä`f`&\$&&  
]bg[ YgUa`h`Yhk`U`&ž`A`j`]cbYb`J Yf`\_Y`fYfY]bZÄ`Y`ni`j`YfnY]W`bYb"  
<]Yfj`cb`k`UfYb`fi`bX`&(\$\$\$\$`I`bZÄ`Y`a`]h`DYfgcbYbgW`UXYbž`k`Ug  
nY][ hž`k`]Y`k`]W`h][`Yg`]ghž`X]Y`I`fgUWYb`gc`WYf`I`bZÄ`Y`ni

UbU`mg]YfYb" < Āi Z][ Y: U\_hcfYb`g]bX`5V`Yb\_i b[ ž', VYfa ØXi b[ ž  
; YgWk ]bX][ \_Y]hgØVYfgWfY]hi b[ Yb`i bX`gW`YW`hY  
K ]hhYfi b[ gVYX]b[ i b[ Yb"8Yf`U\_hi Y`Y`i bZU``]b`K Y]b\Y]a  
j YfXYi h]Wk`ž`XUgg`cZhi b\_`Uf`]ghž`k Ufi a`Y]b: U\`fYf`j cb`XYf  
: U\`fVU\`b`UV`ca a`h`

9g`]gh`k ]Wk]h][ ž`XUgg`gck c\`J Yf\_Y\`fghY]`bY\`a Yf`U`g`Ui Wk`X]Y  
6Y\`ØfXYb`i bhYfbY\`a Ybž`i a`gc`Wk`hfU[ ]gWkY`9fY][ b]ggY`ni  
j Yf\`]bXYfb"Ni f`J YfVYggYfi b[ `XYf`J Yf\_Y\`fgg]WkYf\`Y]h`gYhnYb  
j ]Y`Y`Gh`AX`hY`Ui Z`A`U» bU\`a Ybž`k ]Y`ni a`6Y]gd]Y`XYb`5i gVUi`j cb  
J Yf\_Y\`fgVYfi \`][ i b[ ga`U» bU\`a Yb`i bX`VYggYfYf`6Y`Yi Wk`hi b[  
Ui ggWk`U[ [ YVYbXYf`?fYi ni b[ Yb"

## B chZU``a U» bU\`a Yb`i bX`F`Y`hhi b[ gY]bg`Ā`hnY

æ`i: U`Y`Y]bYg`J Yf\_Y\`fgi bZU``gž`k ]Y`XYa`i]a`F`Y]b!BYW`Uf!`?fY]gž  
g]bX`gWk`bY`Y`i bX`YZZY`\_h]j Y`B chZU``a U» bU\`a Yb`Yb`hgWkY]XYbX" ð  
8Yi hgWk`UbX`[ ]Vh`Yg`XUZØf`Y]b`[ i h`cf[ Ub]g]YfhYg`Gmg`hYa`"8]Y  
: Yi Yfk`Y\`f`ZØ\`fh`b]Wk`hi`bi f`6Yf[ i b[ gUfVY]hYb`Xi fWk`ž`gcbXYfb  
\_ccfX]b]Yfh`Ui Wk`X]Y`?ca`a`i b[\_Uh]cb`nk ]gWkYb`XYb  
j YfgWk]YXYbYb`F`Y`hhi b[ gX]Yb`ghYb" ð`j ]Y`Yb: Ā`Yb`k YfXYb`ni XYa  
F`Y`hhi b[ g\`i VgWk`fUi VYf`Y]b[ YgYhn`ž`i a`gWk`k Yfj Yf`Y`hn`hY`DYfgcbYb  
gWk`bY``]bg`?fUb`\_Yb\`Ui g`ni`Vf]b[ Yb"

@Ui h`Y]bYf`Ghi X]Y`XYf`i b]j Yfg]h`Ā`h`i`a`g]bX`X]Y

, VYf`YVYbgWk`UbW`b`ZØf`gWk`k Yfj Yf`Y`hn`hY`DYfgcbYbž`X]Y`]bbYf\`U`V  
XYf`Y`fghYb`Ghi bXY`bUWk`XYa`i bZU``VY\`UbXY`h`k YfXYbž`Yf\`YV`]Wk  
Yf\`Ø\`h"8]YgY` [ c`XYbY`Ghi bXY`i bhYfghfY]Wk`h`X]Y`6YXYi hi b[  
Y]bYf`gWk`bY`Yb`B chZU``fYU`\_h]cb"

9g`]gh`Ui Wk`fY`Yj Ub`h`ni`Yfk`Ā\`bYbž`XUgg`j ]Y`Y`F`Y`hhi b[ g\_f`Ā`ZhY  
fY[ Y`a`Ā»][`i[ YgWk`i`h`k YfXYbž`i a`XYb`bYi YghYb`GhUbXUfXg`XYf  
a`YX]n]b]gWkYb`B chZU``j Yfgcf[ i b[ [ YfYWk`h`ni`k`YfXYb" ð  
?ca`V]bUh]cb`a`]h`Y]bYf`YZZ]n]Yb`hYb`9]bgUhn`Y]hi b[ `\_Ø`bbYb`j ]Y`Y  
@YVYb`[ YfY`hn`h`k`YfXYb"

J Yf\_Y\`fgg]Wk`Yf\`Y]h`i bX`

# DfÄj Ybh]c bga U» bU\ a Yb

I a 'X]Y'J Yf\_Y\fgg]W\Yf\Y]h' ]bg[ YgUa h'ni 'Yf\Ö\Ybž'k YfXYb' ]b  
8 Yi hgW\`UbX'j YfgW\]YXYbY'DfÄj Ybh]c bggfhUhY[ ]Yb'j YfZc`[ h"8 ]Y  
Dc` ]nY]Z\fh'fY[ Y`a Ä» ][ 'J Yf\_Y\fg\_c bhfc ``Yb'Xi fW\`  
]bgVYgcbXYfY' ]a '< ]bV` ]W\_`Ui Z; YgW\k ]bX][ \_Y]hgØVYfhfYhi b[ Yb  
i bX': U\fyb' i bhYf'5`\_c\c`Y]bZi gg"? Ua dU[ bYb'ni f'5i Z\_`Äfi b[  
XYf'6Yj Ö`\_Yfi b[ 'ØVYf'X]Y'; YZU\fyb'j cb'5V`Yb\_i b[ 'i bX  
A ØX][ \_Y]h'Ua 'GhYi Yf'g]bX'YVYbZU`g'nYbhfU`"

Ni XYa 'k ]fX'XYf'5i gVUi 'i bX'X]Y'J YfVYggYfi b[ 'XYf'`bZfUghfi \_hi f  
U`g`Y]b'k Y]hYfYf'k ]W\h][ Yf': U\_hcf`Ub[ YgY\Yb"8Uni ' [ Y'hYb'Ui W\`  
XYf'5bVUi 'j cb'Zi b\_h]cb]YfYbXYb'J Yf\_Y\fgnY]W\Yb' i bX'X]Y'DZY[ Y  
j cb': U\fvU\ bYbž'XUa ]h'X]Y'GhfU» Yb'g]W\YfYf'V`Y]VYb`"

8]Y'GW\UZI b[ 'j cb'[ YgW\ØhnhYb'F UXk Y[ Yb']gh'Y]b'k Y]hYfYf  
GW\fh]hž'i a 'U`Y'J Yf\_Y\fghY]`bY\ a Yf'ni 'gW\ØhnhYb"8]Yg\_`ÖbbhY  
\Y`ZYbž'ni \_ØbZh][ Y'i bZÄ`Y'i bX'J Yf'Yhni b[ Yb'ni 'j Yfa Y]XYb"8]Y  
J Yf\_Y\fgg]W\Yf\Y]h'ghY`h'gck c\`ZØf'9]bnY`dYfgcbYb'U`g`Ui W\`ZØf  
X]Y'; YgY`gW\UZh'Y]bY'J YfUbhk cfhi b[ 'XUfž'X]Y'\_cbh]bi ]Yf`]W\  
j YfVYggYfh'k YfXYb'a i gg"

8 YhU]`g

6Ygi W\Yb'G]Y'i bg'Ui Z.'b!U[ "XY