

<]hnY!F Y_c fX`&\$&(. '9i fcd Ug
HYa dYfUhi fYb`ghY][Yb`k Y]hYf
i b[YVfYa gh

8Yf`Gca a Yf`&\$&(`a Uf_]Yfh`Y]bYb`bYi Yb`<]hnYfY_c fX`a]h
Y]bYf`[`cVU`Yb`8i fW`gW`b]hhghYa dYfUhi fž`X]Y`\$ž* - ; fUX
ØVYf`XYa `Bcfa U`k Yfh`Y][h`9bhXYW_Yb`G]Y`X]Y
5i gk]f_i b[Yb`XYg`?`]a Uk UbXY`g"

9]b`bYi Yf`6Yf]W`h`XYg`7cdYfb]W`g!`?`]a Uk UbXY`X]YbghYg`Vf]b[h
U`Ufa]YfYbXY`B`UW`f]W`h`Yb. `8Yf`Gca a Yf`&\$&(`k Uf`XYf`\Y]» YghY
gY]h`6Y[]bb`XYf`5i ZnY]W`bi b[Yb`"K `À`fYbX`Y]b][Y`F`Y[]cbYb
9i fcd Ug]a `5i [i gh`_Ø`YfY`HYa dYfUhi fYb`Yf`YVhYbž`gW`Y]bh`XYf
?`]a Uk UbXY`i bUi Z`U`hgUa `j cfUbni gW`fY]hYbž`k cVY]`X]Y`[`cVU`Yb
HYa dYfUhi fYb`XfUgh]gW`ghY][Yb`"8]Y`?YfbXUhYb`X]YgYf`9f`YVi b[
VY`Y[Ybž`XUgg`XYf`Gca a Yf`&\$&(`a]h`Y]bYf`[`cVU`Yb
8i fW`gW`b]hhghYa dYfUhi f`j cb`\$ž* - ; fUX`ØVYf`XYb
F`YZYfYbnk YfhYb`XYf`X`fY`%`-`-`%`V]g`&\$&\$`U["`"

8]Y`8UhYbž`X]Y`XYb`7cdYfb]W`g!8]Ybgh`ghØhnYbž`ghUa a Yb`Ui g
Y]bYf`i a ZUggYbXYb`GUa a `i b[]cb`A`]`]UfXYb`j cb`A`Yggi b[Ybž
X]Y`GUhY`hYbž`GW`]ZYž: `i [nYi [Y`i bX`K`YhYfghU]cbYb`Ui g`XYf
[Ubnyb`K`Y`h`YfZUggYb`"8]Yg`[]Vh`XYf`5i ggU[Y`ni f`[`cVU`Yb
9fk `Àfa i b[`Y]bY`VYgcbXYfY` ; Yk]W`hi b[`i bX`Y]bYb
k]ggYbgW`Už`i]W`Zi bX]YfhYb`<]bhYf[fi bX"

9i fcd Ug`k `Àfa ghYf`Gca a Yf`

6YgcbXYfg`VYa Yf`_Ybgk Yfh`]ghž`XUgg`Ui W` `9i fcdU`j cb`XYf`<]hnY
VYhfc`ZYb`k Uf`" <]Yf`k i fXY`YVYbZU`g`XYf`k `Àfa ghY`Gca a Yf`gY]h
6Y[]bb`XYf`5i ZnY]W`bi b[Yb`j YfnY]W`bYhž`a]h
8i fW`gW`b]hhghYa dYfUhi fYbž`X]Y`i a `%ž) (; fUX`ØVYf`XYa

NY]hfUi a j cb %- - %V]g'&\$&\$`U[Yb""8]Y'8 UhYb`VY`Y[Yb`Y]bY
U`Ufa]YfYbXY`HYbXYbn.'8Yf'5i [i gh'XYg`Ui ZYbXYb`đ\`fYg
YffY]W`hY`Y]bY`8i fW`gW`b]hhghYa dYfUhi f'j cb`%* ž &; fUX`7Y`g]i gž
k Ug`%ž) %; fUX`ØVYf`XYa j cf]bXi ghf]Y`Yb`B]j YUi ``]Y[h"

6YXYb`_]W`]gh`Ui W`ž`XUgg`X]Y`HYa dYfUhi fa Uf`_Y`j cb`%ž) `; fUX`]b
%&`XYf``Yh`hYb`%' `A cbUhY`ØVYfgW`f]hhYb`k i fXY""8]Yg`\Uh
k Y]hfY]W`YbXY`5i gk]f`_i b[Yb`Ui Z`X]Y`[`cVU`Yb`?`]a Un]Y`Y`"CVk c\`
XUg`DUf]gYf`5V`_ca a Yb`bcW`b]W`h`U`g`j YfZY`\`h`[]hž`ZcfXYfh`X]Y
U`hi Y``Y`HYa dYfUhi fYb`hk]W`_i b[j Yfgh`Åf`hY`A U» bU`a Yb`ni f
6Y`_Åa dZ` b[`XYg`?`]a Uk UbXY`g"

GW`k]Yf][_Y]hYb`VY]`XYf`9]b`U`hi b[`XYf ?`]a Un]Y`Y

8 Ug`Ui ZYbXY`đ\`f`b]a a h`Yfb`Yi h`?i fg`Ui Z`Y]bYb`FY`_cfX.`8]Y
Xi fW`gW`b]h`]W`Y`[`cVU`Y`HYa dYfUhi fUbca U`]Y`gY]h`đ\`fYgVY[]bb
VYhf`Å[h`\$ž+`; fUX`ØVYf`XYa `8i fW`gW`b]h`X`Yg`FYZYfYbnnY]hfUi a g
j cb`%- - %V]g'&\$&\$ž`Y]b`K Yfhž`XYf`]b`XYf`; YgW`]W`hY`XYf
A Yggi b[Yb`bcW`b]Y`gc`\`cW`k Uf`"I a `YXcW`Y]b`FY`_cfX`U`f`]a
bY[Uh]j Yb`G]bbY`ni j Yfa Y]XYbž`a ØgghY`X]Y`5V`k Y]W`i b[`ZØf`X]Y
j YfV`Y]VYbXYb`A cbUhY`i a `a]bXYghYbg`\$ž` `; fUX`g]b`_Yb` `Y]bY
<YfUi gZcfXYfi b[ž`XYfYb`9fZØ`i b[`]b`XYf`J Yf[Ub[Yb`Y]h
i ba Ò[`]W`gW`Yb"

8]Y`ghY``j YfhfYhYbXY`8]fY`_hcf]b`XYg`7cdYfb]W`g!
?`]a Uk UbXY`X]YbghYgž`GUa Ubh`U`6i f[Yggž`\YVh`X]Y`8f]b[`]W`_Y]h
XYf`G]hi Uh]cb`\Yf] cf`"@Ui h`]fYb`5i ggU[Yb`Yf`YVhY`X]Y`9fXY`]a
j Yf[Ub[YbYb`đ\`f`b]W`h`bi f`XYb`\Y]» YghYb`đ`b]ž`gcbXYfb`Ui W`
XYb`\Y]» YghYb`5i [i ghi b`X`XYb`\Y]» YghYb`VcfYU`Yb`Gca a Yf"
8]YgY`<]h`Yb`hk]W`_i b[`V]f[h`X]Y`K U`fgW`Y]b`]W`_Y]hž`XUgg`&\$&(
XUg`k`Åfa ghY`đ\`f`U``Yf`NY]hYb`k]fX"

9i fcdU`nY][h`ni XYa `fY[]cbU`Y`I bhYfgW`]YXY`VY]`XYb
HYa dYfUhi fYb`"K`Å`fYbX`XYf`FYgh`XYg`?cbh]bYb`hg`UbZ`Ab[`]W`
i bhYf`Y]bYa `<]h`YghfYgg`Y]XYhž`[UV`Yg`Ui W`_U`hY`F`ØW`_`Åb[Yž
]bgVYgcbXYfY`]b`XYb`bcfX`k Ygh]W`Yb`HY]`Yb`k]Y`≠`UbXž`XYa
J YfY]b][hYb`?`Øb][fY]W`i bX`≡`UbXž`k c`X]Y`HYa dYfUhi fYb`i bhYf

XYa '8i fWgWb]h'V`]YVYb"

⊖g[YgUa h'nY][h'XYf'6Yf]W'h'j' cb'7cdYfb]W g'Y]bY
VYgcf[b]gYffY[YbXY'9bhk]W_`i b['ZØf'XYb'?`]a Uk UbXY`Ui Zž'X]Y
b]W'h'] [bcf]Yfh'k YfXYb'_Ubb"'8]Y'YI hfYa Yb'HYa dYfUhi fYb'i bX
X]Y'J]Y`nU\`Ub'HYa dYfUhi ffY_cfXYb']b'XYb`YhnhYb'A cbUhYb
k YfZYb'Yfbgh\UZhY': fU[Yb'ØVYf'X]Y'_ØbZh][Y'?`]a U!'i bX
l a k Y'hdc`]h]_`Ui Zž'k Å\fybX'XYf'8fi W_`k ÅWghž'A U» bU\`a Yb'ni f
9]bXÅa a i b['XYf'9fk Åfa i b['ni 'Yf[fY]ZYb"

8YhU]`g

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["XY