

GYVUgh]Ub`>JWŁV. 7ca YVUW_!<cZZbi b[Yb VY]a : 7G`bUWŁ`?fYi nVUbXf]gg

GYVUgh]Ub`>JWŁV`cZhiUi ZY]b`7ca YVUW_`VY]a`%": 7
GUUfVfØW_Yb""B UWŁ`?fYi nVUbXf]gg`]gh`Yf`k`]YXYf`]a`HfU]b]b[
i bX`gi WŁh`Y]bY`bYi Y`7`UbWŁ"

B UWŁ`Y]bYf`Ub[k`]Yf][Yb`FY\UV`]hUh]cbgnY]hj`cb`bYi b`A`cbUhYb
V`]W_h`GYVUgh]Ub`>JWŁV`cdh]a`]gh]gWŁ`Ui ZY]b`7ca YVUW_]b`XYf
: i »VU`k`Y`h`8Yf`%`Å`f][Y`GhØfa`Yfž`XYf`j`cf`A`cbUhYb`a`]h`Y]bYa
gWŁ`k`YfYb`?fYi nVUbXf]gg`]a`fYWŁ`hYb`?b]Y`Ui »Yf`; YZYWŁ`h`[YgYhnh
k`i`fXYž`]gh`bi`b`Z]h`[Ybi`[ži`a`k`]YXYf`Ui ZXYa`D`Uhn`ni`hfU]b]YfYb`
>JWŁV`ž`XYf`gY]h`C`_hc`VYf`&\$&&`b]WŁ`h`a`Y`f`]a`9]bgUhn`k`Ufž`\Uh`\Ufh
[YUfVY]hYhž`i`a`ni`fØW_ni`_Y`fYb`ž`i`bX`\Uh`VYfY]hg`Y]b][Y
: cfhgWŁ`f]hhY`Yfn]Y`h"

GY]bY`FY\UV`]hUh]cb`\Uh`]a`b]WŁ`h`bi`f`d`mg]gWŁ`ž`gcbXYfb`Ui`WŁ
a`Yb`hU`]a`a`YbgY`F`ØW_gWŁ`Å`[Y`UVj`Yf`Ub[`h`8`Ug`?`b]Y`fYU[`]Yfh
b]WŁ`h`ž`gU[`hY`>JWŁV`]b`Y]bYa`>hYfj`]Yk`a`]h`XYf`GUUfVfØW_Yf
NY]hi`b[`"8]YgY`5i`ggU[`Y`]gh`ZØf`Y]bYb`GdcfhYf`Y]bY`XYf`VYghYb
B UWŁ`f]WŁ`hYb`ž`XU`g]Y`Ui ZY]bY`j`c`gh`Å`bX][`Y`; YbYgi`b[`\]bXYi`hYh`
8Yf`Gdcfh`Yf`\Uh`_Y]bYb`; fi`bX`ni`f`5b[`ghž`j`c`gh`Å`bX][`]bg
A`UbbgWŁ`UZhghfU]b]b[`ni`fØW_ni`_Y`fYb`"K`]f`UfVY]hYb`U_hi`Y`Ub
5VghcddVYk`Y[`i`b[`Yb`i`bX`XUfUi`g`k`]YXYf`; Ug`[`YVYb`ž`Yf`_`Å`fhY`Yf`
8Ug`; YZØ`\`ž`g]WŁ`k`]YXYf`]b`[`i`hYf`; cfa`ni`VYZ]bXYb`ž`a`chj`]Yfh`]b
Ybcfa`ž`k`Ug`]b`gY]bYa`HfU]b]b[`g]WŁ`Yf`]WŁ`j`cb`J`cfhY`]gh"

8]Y`F`ØW`_`Y`f`ni`f`A`UbbgWŁ`UZh

8Yf`Y`Ya`U`][`Y`Gd]Y`Yf`XYg`%": 7`GUUfVfØW_Yb`]gh`ZYgh
Yb`hgWŁ`cgYb`ž`k`Å`fYbX`XYg`HfU]b]b[`g`ni`fØW_ni`gWŁ`U[`Yb`"WŁ
\UVY`b]WŁ`h`ink`Y`]WŁ`fY`[`YgWŁ`i`ZhYhž`i`a`XUbb`]b`XYb`F`i`\YghUbX`ni

[Y\Yb žVYhcbh'šWŁV"8Yf': 7'GUUFVfØW_Yb'V`Y]Vh'XUVY]`gY]b
YfghYf'5bgdfYWŁdUfhbYfž'Ui WŁ'k Ybb'gY]b'J YfhfU['ni a '9bXY'XYf
'YhnhYb'GU]gcb'`b]WŁh'j Yf'Àb[Yfh'k i fXY" ÆWŁ'UVY'b]Y`Y]bYb'<Y\`
XfUi g[Ya UWŁh ž'a Y]bh'Yf'k Y]hYf'i bX'VYhcbhž'k]Y'k]WŁh][']\a
X]YgYf'J YfY]b']gh"

ÆhYfbY'; YgdfÀWŁY'g]bX'V]g'Ub['YXcWŁ'b]WŁh']b'G]WŁh"
GdcfhX]fY_hcf'šØf[Yb'@ []b[Yf'\UhhY'VYfY]hg]a 'š b]`Ub[Ya Yf_hž
XUgg'X]Y'; Ygi bX\Y]h'j cb'šWŁV'Yhnh'cVYfghY'Df]cf]hÀh'\UVY"
Gc`hY'XUg'XYf': U`gY]bž'k YfXYb'k]f'XUfØVYf'gdYfWŁYb ž'gU[hY
@ []b[Yf'"8]Yg'nY][hž'XUgg'XYf'J YfY]b'šWŁV'a]h'; YXi `X
i bhYfghØhnYb'a ØWŁhYž'k Ug]b'XYf'K Y'h'XYg'DfcZ]gdcfhg'b]WŁh
]a a Yf'gY'Vghj YfghÀbX'WŁ']gh'"9]b'7ca YVUW_VY]`gY]bYa 'U`hYb
?`i V`_ØbbhY'ZØf'šWŁV'gck c\`Ya ch]cbU`U'g'Ui WŁ'dfcZYgg]cbY`
k Yfhj c`k YfXYb"

NY]h'ZØf'Y]bY'9bhgWŁY]Xi b [

K Ug'X]Y'NY]h'ZØf'šWŁV'VYhf]Zhž'gWŁY]bh'Yf'Yg'fi '\]['Ub[Y\Yb'ni
'UggYb" B UWŁ'gc`Ub[Yf'NY]h'_ca a h'Yg'Ui ZY]b'dUUF'K cWŁYb
b]WŁh'Ub ž]gh'Yf'ØVYfnYi [h'"5i » YfXYa '_ØbbhY'Yfž'U'g'j YfY]bg`cgYf
Gd]Y'Yfž'Ui WŁ'bUWŁ'XYa 'cZ]n]Y`Yb'9bXY'XYf'HfUbgZYfdYf]cXY'Ua
&"GYdhYa VYf'Y]bYb'J YfhfU['i bhYfnY]WŁbYb"8 Ug'[]Vh'\a 'a Y\ f
Gd]Y'fUi a ži a 'g]WŁYfni ghY`Ybž'XUgg'Yf']b'XYf'VYghYb'J YfZUggi b []
ghž'VYj cf'Yf'Y]bYb'bYi Yb'J YfhfU['i bhYfgWŁfY]Vh"

8YfnY]h'Yf'YX][h'šWŁV'Ui WŁ'gY]bY'U_UXYa]gWŁYb'; YgWŁÀZhY'i bX
\Uh'XYb'6UWŁY'cf']b'Gdcfha UbU[Ya Ybh'UV[YgWŁ'cggYb'"9f
UfVY]hYh'bi b'Ub'Y]bYa 'A UghYf']b'?ca a i b]_Uh]cbga UbU[Ya Ybh"
8]YgY'6U'UbWŁ'nk]gWŁYb'Gdcfhi bX'6]`Xi b ['_Ubb'gWŁbY`ni f
<YfUi gZcfXYfi b['k YfXYbž'XU'X]Y'NY]h'XYg'DfcZ]gdcfhg']f[YbXk Ubb
YbXYb'k]fX" B UhØf'WŁ'k Y]»]WŁž'XUgg'a Y]bY'NY]h'U'g'DfcZ]
]f[YbXk Ubb'YbXYh ž'fYZY_h]Yfh'Yf'i bX']gh['Y]WŁnY]h]['ZYgh
YbhgWŁ'cggYbž'XUg'6YghY'Ui g'XYf'j YfV`Y]VYbXYb'NY]h
\YfUi gni \c`Yb"

8]Y'7\UbWŁ'Ui ZY]b'7ca YVUW_]a 'DfcZ]Zi » VU` []`h'b]WŁh'bi f'ZØf
šWŁV'U'g'k]WŁh][Yb'dYfgØb`]WŁYb'GWŁf]hž'gcbXYfb'Ui WŁ'U'g'Y]b

Ui Za i bhYfbXYg'G][bU`Z0f'GdcfhYfz'X]Y'a]h'À\b`]WXYb
JYf'Yhni b[Yb'_Àa dZYb"'\JWcV'nY][hžXUgg'8]gn]d`]bž'; YXi`X'i bX
;`Ui VY'Ub`X]Y'Y][YbY'GhÀf_Y'X]Y'GWX'0ggY`g]bXž'i a`X]Y'F0W__Y\ f
]bg_U_hj]Y'GdcfhYVYb`k]YXYf'a 0[`]W`ni`a UWXYb"

9]b`dYfg0b`]WXYg`7ca YVUW_

GYVUgh]Ub`'\JWcVg'G]hi Uh]cb`]gh'Y]b`Y]bXfi W_gj c`Yg'6Y]gd]Y`XUZ0fž
k]Y'k]W[h][`a YbhU'Y'GhÀf_Y'i bX'F0W_\U'h'gY]h\Yf`]bg'Gd]Y`
_ca a Yb"K Ybb`U`Yg`bUW`D`Ub`Ài Zhž`_0bbhY`gY]b`7ca YVUW_
b]W`h`bi`f`Z0f`]\bž'gcbXYfb`Ui W`Z0f`XYb`%": 7`GUUfVf0W_Yb
f]W`hi`b[gk Y]gYbX`gY]b"'\JWcV`_0bbhY`XYf'A UbbgW`UZh[fc» Yb
5i Zk]bX`[YVYb`i bX`gY]bY`U\ fY`Ub[Y`9fZU\fi b[`]b`X]Y
b]YXYf`ÀbX]gW`Y`@[U`Y]bVf]b[Yb"9g`V`Y]Vh`UVni k UfhYbžk]Y`g]W
X]Y`b`ÀW`ghYb`K cW`Yb`Z0f`]\b`Ybhk]W_Y`bž'i bX`cV`k]f`]\b`VU`X
k]YXYf`Ui ZX`Ya`D`Uhn`gY`Yb`k YfXYb"

8]Y`F0W__Y\ f`ni`f`A UbbgW`UZh.`D\mg]gW`Y i`bX`dgmW`]gW`Y`<YfUi`gZcfXYfi`b[Yb

8]Y'; YbYgi b[`bUW`Y]bYf'gW`k YfYb`JYf'Yhni b[`]gh`b]W`h`bi`f`Y]bY
d\mg]gW`Y`<YfUi`gZcfXYfi b[ž'gcbXYfb`Ui W`Y]bY`dgmW`]gW`Y"
GdcfhYf'k]Y`GYVUgh]Ub`'\JWcV`a`0ggYb`b]W`h`bi`f`]\f`_0fdYf`]W`Yg
K c`\VYZ]bXYbž'gcbXYfb`Ui W`]\fY`a YbhU'Y'GhÀf_Y`k]YXYf
Ui ZVUi Yb" C Zh]gh'Yg`XYf`DgmW`c`c[Y`Y]bYg`J YfY]bgž`XYf`XUVY]
\]Zhž`Y`b[ghY`i bX`6YXYb`_Yb`ni`0VYfk]bXYbž`]bgVYgcbXYfY`bUW
Y]bYf'gc`gW`k YfYb`JYf'Yhni b[`k]Y`Y]bYa`?fYi nVUbXf]gg"@Ui h
Y]bYf`Ghi X]Y`XYf`5a Yf]WU`b`xi fbU`c`Z`Gdcfhg`A YX]W]bY`[YVYb
) \$!* \$`i`XYf`5h`Y`hYb`Ubž`XUgg`g]Y`k`À`fYbX`]\fYf`F`Y\UV`]hUh]cb
a]h`Y`b[ghY`b`0VYf`]\fY`gdcfh`]W`Y`Ni`_i bZh`_Àa dZYb"8]YgY
: U`hc`fYb`VYY]bZi`ggYb`b]W`h`bi`f`X]Y`F0W__Y\ f`ni`a`Gdcfhž
gcbXYfb`Ui W`X]Y`@Y]ghi b[gZ`À][`_Y]h`Ui Z`Àb[YfY`G]W`h"

\JWcV`gY`Vgh`VYhc`b`hž`XUgg`Yf`g]W`Y`[i`h`Z0\`h`i`bX`_Y]bY`5b[gh`\Uhž
]bg`A UbbgW`UZhghfU]b]b[`ni`f0W`ni`_Y\ fYb"8Yb`bcW`V`Y]Vh`X]Y
a YbhU'Y`?ca`dcbYbhY`b]W`h`i`bYfk`À`b`hž`i`bX`Yg`]gh`Y`bhgW`Y]XYbXž
XUgg`\JWcV`VY]`gY]bYf`F0W__Y\ f`]b`X]Y`K`Y`h`_Àa dZY`i`bhYfgh0hni`b[

Yf\À`h"

Gdcfha UbU[Ya Ybh'U`g`? Uff]YfYU`hYfbUh]j Y

A]h'XYa `5VgW\`i gg'gY]bYg'6UW\Y`cfg']b`Gdcfha UbU[Ya Ybhi bX
XYa `U_hi Y`Yb`A UghYfghi X]i a `]b`?ca a i b]_Uh]cbga UbU[Ya Ybh
j YfZc`[h'GYVUgh]Ub`đWc`V`Y]bY`g]bbj c``Y`? Uff]YfYU`hYfbUh]j Y`Z0f`X]Y
NY]h`bUW\`gY]bYf`U_h]j Yb`@Ui ZVU`b``8Yf`6YfY]W\

Gdcfha UbU[Ya Ybhi a ZUggh?Ybbhb]ggY`]b`XYf`J Yfk U`hi b[`j cb
Gdcfhcf[Ub]gUh]cbYbž`A Uf_Yh]b[ghfUhY[]Yb`i bX

9j Ybha UbU[Ya Ybhž`X]Y`Z0f`U_hi Y`Y`cXYf`ni _0bZh][Y`GdcfhYf`j cb
[fc»Ya `K Yfh'g]bX``8]Yg`]gh`Y]b`VY`]YVhYf`? Uff]YfYk Y[`Z0f`j]Y`Y
5h`YhYbž`X]Y`b]W\h`bi f`]\fY`9fZU`fi b[Yb`]a `Gdcfhž`gcbXYfb`Ui W\
\fY`i a ZUggybXYb`?Ybbhb]ggY`0VYf`X]Y`6fUbW\Y`bi hnYb`a 0W\hYb`

8]Y`?cbj Yf[Ybn`nk]gW\Yb`Gdcfhi bX`K]fhgW\UZh`k]fX`ni bY`a YbX
k]W\h][Yfž`XU`Gdcfh`Yf`i bX`Y]bnY`bY`J YfY]bY`YfbYbž`\fY`A Uf_Yb
ni `ghAf_Yb`i bX`bYi Y`9]bbU`a Yei Y`Yb`ni `YfgW\`]Y»Yb``đWc`Vg
6]`Xi b[`]b`X]YgYa `6YfY]W\`_0bbhY`]\b`]b`Y]bY`[i hY`Dcg]h]cb
Vf]b[Ybž`ZU`g`Yf`g]W\`bUW\`gY]bYf`? Uff]YfY`Z0f`Y]bY`F c``Y`\]bhYf
XYb`?i`]ggYb`]a `Gdcfh`YbhgW\Y]XYb`gc``hY``I bhYfbY`a Yb`k]Y`XUg
`bhYfbUh]cbU`7YbhfY`Zcf`Gdcfhg`Ghi X]Yg`f7`9GŁ`V]YhYb`gdYn]Y`Y
Dfc[fUa a Yž`X]Y`Gdcfh`Yfb`XUVY]`Y`ZYbž`\fYb` , VYf[Ub[`]b`X]Y
6Yfi Zg!`i bX`K]fhgW\UZh`k Y`h`ni `d`UbYb`

8 Yf`Ni ghUbX`XYf`8 f]hh`][U!@UbXgW\UZh

8]Y`8f]hhY`@[U`]b`8Yi hgW\`UbX`]gh`Y]b`gdUbbYbXYg` : Y`Xž`XUg`cZh
U`g`Gdfi b[VfYhh`Z0f`Gd]Y`Yf`Zi b[]Yfhž`X]Y`XYb`K Y[`]b`X]Y`\0`YfYb
@[Yb`gi W\Yb``G]Y`]gh`YXcW\`Ui W\`gY`f`k YhVYk YfVg]bhYbg]j ži bX
X]Y`HYUa `g`g]bX`ghAbX][`Ui Z`XYf`Gi W\Y`bUW\`hU`Ybh]YfhYb`Gd]Y`Yfbž
X]Y`ni a `9fZc`[`XYg`J YfY]bg`VY]hfU[Yb`_0bbYb``@Ui h'XYa

8Yi hgW\Yb` : i »VU`!6i bX`fB : 6Ł`UVYb`g]W\`X]Y`Z]bUbn]Y`Yb
5bZcfXYfi b[Yb`i bX`XYf`8fi W`Ui Z`X]Y`HYUa `g]b`XYb`YhnhYb
đ\`fYb`Yf\0`h``8]Yg`\Uh`Ui W\`5i gk]f_i b[Yb`Ui Z`X]Y`FY`fi h]Yfi b[
j cb`Gd]Y`Yfbž`X]Y`g]W\`]b`Y]bYf`Ä`b`]W\Yb`G]hi Uh]cb`k]Y`đWc`V
VYZ]bXYb`

:]bUbn]Y`Y'9b[dÄggY'i bX'X]Y'Bc h k YbX][_Y]hž'Y]bYb'bUW\U'h][Yb
?UXYf'ni 'V]'XYbž'ghY`h'X]Y'HYUa g'j cf'<YfUi gZcfXYfi b[Yb"'8cW
V'Y]Vh'X]Y'8f]hY'@[U'Ui W'Y]b'Cfh'ZØf']bX]j]Xi Y`Y'; YgW]W'hYb
XYf'FØW_Y'f'i bX'XYg'BYi UbZUb[g' 'Y]bY'DYfgdY_h]j Yž'X]Y
GYVUgh]Ub'ſW'V' [i h_Ybbhi bX'a]h'G]WYf\Y]h'k Y]hYf\]b
j YfZc`[Yb'k]fX"

8YhU]`g

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["XY