

%%\$ \$ ' >U\ fY '9fghYf'K Y`h_f]Y[. '< ca Vi f[g
j Yf[YggYbY': Y`Xdcgh'i bX`Gcf[Yb

J cf`%%\$ ' >U\ fYb`VY[Ubb`XYf'9fghY`K Y`h_f]Y[ž]bY
i bj c fghY`VUfY`A UhYf]U`gW`UW`h`9fZU\ fYb`G]Yž`k]Y`X]YgYf
?cbZ]_h`X]Y`F Y[]cb`i bX`] \ fY`A YbgW`Yb`df`A[hY"

8 Yf'9fghY`K Y`h_f]Y[ž`XYf`j cf`%%\$ ' >U\ fYb`VY[Ubbž[]`h`U`g`Y]bYg
XYf`Yb`hgW`Y]XYb`XghYb`9fY][b]ggY`XYg`&\$" ' >U\ f\i bXYfhg"8]Y
Vfi hU`Yb`?Àa`dZY`ZØ\fhYb`ni`A]`cbYb`j cb`JYf`i ghYb`i bX`Y]bYf
VY]gd]Y`cgYb`NYfgh`Òfi b["8]YgY` I f_UhUghfcd\Y`XYg`&\$"
>U\ f\i bXYfhg` \Uh`b]W`h`bi`f`X]Y`@`AbXYfž`X]Y`X]fY`_h`]bj`c`j]Yfh
k UfYbž[]Ydf`A[hž`gcbXYfb`Ui`W`h`Y]Z[fY]ZYbXY`5i`gk]f`_i b[Yb`Ui`Z
X]Y`[YgUa`hY'; Ya`Y]bgW`UZh`i bX`XUg`[YgY`gW`UZh]W`Y
6Yk`i`gghgY]b`\]bhYf`UggYb"

8 Yf'9]bZ`i`gg`Ui`Z`X]Y`c`_`U`Y`6Yj`Ò`_`Yfi`b[

6YgcbXYfg]b`XYb`YfghYb`K`cW`Yb`XYg`?f]Y[Yg`k`Uf`X]Y`BYfj`cg]h`h`h
]b`XYf`6Yj`Ò`_`Yfi`b[]b`XYf`F Y[]cb`<ca`Vi`f[]i`bX`?]f`_Y`gd`Øf`VUf"
?Uf"; Yfa`Ubbž`Y]b`NY]mYi [Yb`i`bX`gd`hY`fYf`5`hY`fgd`f`Àg]XYb`h`XYg
YfghYb`gUUF`ÀbX]gW`Yb`@`Ub`X`hU[Ygž`gW`]`XYfhY`Y]b`Xfi`W`_gj`c`X`Ug
; YZØ`XYf`I`b[Yk]gg\Y]h`8]Y`A`YbgW`Yb`k`UfhY`hYb`Ub[Ygd`Ubb`h
Ui`Z`NY]hi`b[gb`UW`f]W`hYb`i`bX`A]]h`h`fVY`ZY`\`Y"; Yfa`Ubb`V`Ya`Yf`_hY`ž
XUgg`X]Y`U`[Ya`Y]bY`Gh]a`a`i`b[]j`cb`Y]bYa`Xfc`\Yb`XYb`I`b`\Y]
[Ydf`A[h`k`Uf" `9g`Y[h`Y`hk`Ug]b`XYf`@`Zh`ž`k`Uf`gY]b`Y]b`Xf]b[]W`Yg
; YZØ`\`8]YgYf`6Yf]W`h`i`ghf]Yf`hž`k]Y`h]YZ`X]Y`5bgd`Ubbi`b[]b`XYf
F Y[]cb`j`Yfk`i`fnY`h`k`Uf`i`bX`k]Y`gY`\`f`X]Y`A`YbgW`Yb`j`cb
DfcdU[UbXU`V`YY]bZi`ggh`k`i`fXYbž`X]Y`]\bYb`Y]b`gW`bY`Yg`9bXY
XYg`?cbZ]_hg]b`5i`gg]W`h`ghY`hY"

DfcdU[UbXU`i`bX`?`f]Y[gYi`d`\cf]Y

8]Y`J c fghY`i b[žXYf? f]Y[`k ØfXY`gWk bY``j c fVY]`gY]bžk i fXY
Xi fWk`ghUUh]WkY`DfcdU[UbXU[YZØfXYfh"8]Y`A YbgWkYb[`Ui VhYb
Ub`Y]bY`VU`X][Y<Y]a _Y\`f`i bX`k i fXYb`ni f`FY`_fi h]Yfi b[
Ub]a]Yfh"@ Xk][`≡žXYf?`Øb][`j cb`6UmYfbžf]YZ` ni `XYb`K UZZYb
Ui Zi bX`dfcdU[]YfhY`XYb`YfghYb`A cV]`a UWk i b[ghU[žk Ug`X]Y
9fk Ufhi b[Yb`]b`XYf`N]j]`VYj Ø`_Yfi b[`bcWk`j YfghÅf`hY""8]YgY
`6Yfi \][i b[gd]`Y ` \]bXYfhY`j]Y`Y`XUfUbžX]Y`FYU]hÅh`XYg`? f]Y[Yg
ni `Yf`_YbbYb`i bX`_f]h]gWkY`Gh]a a Yb`ni `Åi » YfbžcV[`Y]Wk`X]Y
NYbgi f`i bX`X]Y`5b[ghj c f`FYd fYggU`Yb`@Y\`fYf`i bX`6Øf[Yf`]b
]\fYf`A Y]bi b[gÅi » Yfi b[`ghUf`_VYY]bZi gghYb"

8]Y`9fbØWk hYfi b[`Ub`XYf`: fcbh

8]Y`FYU`]hÅh`Ub`XYf`: fcbh`k Uf`YXcWk`Y]bY`UbXYfY""6f]YZY`j cb
Gc`XUhYbžX]Y`]b`XYb`YfghYb`? f]Y[ga`cbUhYb`Ub`] \fY`5b[Y\`Øf][Yb
[YgWk]W`h`k i fXYbž`nY][Yb`Y]bY`gWk`cW`_YfYbXY`8]g`fYdUbn
nk]gWkYb`XYb`9fk Ufhi b[Yb`i bX`XYf`Vfi hU`ghYb`FYU`]hÅh`XYg
? f]Y[Yg""9]b`gc`WkYf`6f]Y`Z`XUh]Yfh]a `Bcj Ya`VYf`%-`%(žVYgWk fY]Vh
X]Y`GWk fYW`_Yb`XYg`? Ua dZYg.` ð`Y]bYa`a`ØfXYf]gWkYb`?i [Y`fY[Yb
a i » hY`]Wk``]Y[Yb` `X]Y`Ufa Yb`J Yfk i bXYhYb`ni fØW`_ni`gWk UZZYb"
8]YgY`6Yf]Wk hYž`cZhi bj YfZ`gWk h`Ui Z[fi bX`ZY`YbXYf`NYbgi fž
Ybh`Ø`hYb`X]Y`k UWk gYbXY`9fbØWk hYfi b[`XYf`Gc`XUhYb""J]Y`Y
\UhYb[Y\`cZž`V]g`K Y]\bUWk hYb`ni fØW`_ni`_Y\`fYb` `Y]bY`≡`i g]cbž
X]Y`YXcWk`VU`X`]b`XYb`<]bhYf[fi bX`hfUh"

8]Y`5i gk]f`_i b[Yb`]a`5``hU[

8]Y`5i gk]f`_i b[Yb`XYg`? f]Y[Yg`k UfYb`b]Wk h`bi f`Ub`XYf`: fcbh`ni
gdØfYbž`gcbXYfb`Ui Wk`]a`5``hU[`XYf`N]j]`VYj Ø`_Yfi b["
Hfi ddYbhfUbgdc fhY`ØVYfZi hYhYb`X]Y`9]gYbVU`bYb`i bX`XYf
fY[i`ÅfY`DYfgcbYbj Yf`_Y\`f`_Ua`VY]bU`Y`ni a`9f`]Y[Yb`"? Uf`
; Yfa`Ubb`Yf]bbYfhY`g]Wk ž`XUgg`XYf[Yk`Ø\b`]WkY`: U\`fd`Ub`b]Wk h
a`Y\`f`Y]b[Y\`U`hYb`k YfXYb`_cbbhYž`i bX`X]Y`@Yi hY`g]Wk`a`]h`XYf
ZfU[]Yb` ðZcfa`Uh]cbg`U[Y`Ui Z`XYb`6U`b`b`ØZYb`VY`Y`ZYb`a i gghYb"
8]YgY`J YfÅbXYfi b[Yb`VYY]bZi gghYb`XYb`5``hU[`XYf`A YbgWkYb
ghUf`_i bX`ZØ`fhYb`ni`Y]bYa`j YfÅbXYfhYb[YgY``gWk UZh]WkYb
?`]a`Už`XUg`j cb`5b[gh`i bX`l`bg]WkYf\`Y]h[YdfÅ[h`k Uf"

? i `hi fY`Y`F YZ`YI]cb

8 Yf`9fghY`K Y`h_f]Y[`ghY`h`Y]bY`NÀgi f`]b`XYf`; YgWk]Wk hY`XUfž`X]Y
b]Wk h`bi f`a`]h`f]gWk ž`gcbXYfb`Ui Wk`_i`hi fY`VYhfUWk hY`h`k YfXYb
a`i`gg`J]Y`Y`K`]ggYbgWk UZh`Yf`i bX`<]ghc f]_Yfž`]bgVYgcbXYfY`gY]h
XYa`i`bXYfh`f]`[Yb`; YXYb_Yb`&\$%(ž`VYgWk`Zh][Yb`g]Wk`a`]h`XYb
l fgUWk Ybž`XYa`J Yf`Ui Z`i bX`XYb`HfU[ÒX]Yb`XYg`?f]Y[Yg`8]Y
Ub`U`h`YbXYb`GdUbbi b[Yb`]b`XYf`Yi h][Yb`NY]hž`gck c`b`9i fcdU
U`g`Ui Wk`ja`B`U`Yb`C ghYbž`UggYb`j]Y`Y`DUfU`Y`Yb`ni`ZfØ`YfYb
?cbZ]_hYb`XYf`; YgWk]Wk hY`Yf_YbbYb"

8]Y`[Y`YVhY`9f]bbYfi b[`Ub`XYb`9fghYb`K Y`h_f]Y[`i bX`gY]bY`j]Y`Yb
: UW`hYb`V`Y]Vh`k]Wk h][ž`i a`X]Y`@Y`fYb`Ui g`XYf`; YgWk]Wk hY`]b
Y]bYf`NY]h]bhYfbUh]cbU`Yf`GdUbbi b[Yb`ni`fYZY_h]YfYb"

8YhU]`g

6Ygi Wk Yb`G]Y`i bg`Ui Z.`b!U["XY