

J Yf_Y\fgWk Ucg]b`A i fbUi .`l a ZU\fi b[
Vf]b[h`YbX`]Wk`9bh`Ughi b[°

5a`&\$"': YVfi Uf'&\$&) `]bZcfa`JYfYb`; Ya`Y]bXYfÅhY`ØVYf`XYb
GhUbX`XYf`A i fbUi Yf`l a ZU\fi b["Dfc`Y_hXYhU]`g`i bX
<YfUi`gZcfXYfi b[Yb`Yhnh]b`GY\Ui`gYb"

A i fbUi ž`8Yi`hgWk`UbX`!`8]Y`8]g_i`gg]cb`i a`X]Y`l a ZU\fi b[`j`cb
A i fbUi`b]a`a`h`_cb_fYhY`:`cfa`Yb`Ub"K`JY`A`Yf_i`f`VYf]Wk`hYhž`\Uh
X]Y`A i fbUi Yf`F`YgWk`ghfU»`Y`Y]bY`hÅ[`]Wk`Y`J`Yf_Y\fgnU\`j`cb`fi`bX
%-`\$\$\$`:`U\fnYi`[`Yb" `č`X]YgYa`?`cbhYl`h`Y[`h`VYfY]hg`Y]b
j`cf`Åi`Z[`Yg`J`Yf_Y\fg[`i`hUWk`hYb`ni`f`A i fbUi Yf`l a ZU\fi b[`j`cfž
k`Y`Wk`Yg`Ua`&\$"': YVfi Uf`XYb`; Ya`Y]bXYfÅhYb`j`cb`A i fbUi`i`bX
GY\Ui`gYb`j`cf[`YghY`h`k`]fX"8Yf`7GI`!@UbXhU[`gUV[`YcfXbYhY
<UfU`X`?`Ø`b`_cbbhY`XUg`;`i`hUWk`hYb`VYfY]hg`Y]bgY\Yb"N]Y`gh`Ygž
XUg`D`UbZYghghY`i`b[`gj`YfZU\fyb`ZØf`XUg`Dfc`Y_h]a``š`l`f`&\$&`,`ni
ghUfhYb"

⇒a`š`l`f`&\$&%`ØVYfdfØZhY`X]Y`5a`dY`!`FY[`]Yfi`b[`U`Y`Dfc`Y_hY`XYg
6i`bXYgj`Yf_Y\fgk`Y[`Yd`Ub`g`f&\$%*`!&\$&`Ł`8`Ug
6i`bXYgj`Yf_Y\fga`]b]ghYf]i`a`h`Uh`X]Y`G]bb`UZh[`_Y]h`U`Yf`Dfc`Y_hY
VYghÅh[`hž`k`cVY]X]Y`A i fbUi Yf`l a ZU\fi b[`]a`j`cfXf]b[`]Wk`Yb
6YXUfZV`Y]Vh"8Yb`bc`Wk`VYghY\Yb`l`b`_Uf\Y]hYb`VYnØ[`]Wk`XYg
[`YbUi`Yb`J`Yf`Ui`Zg`XYf`HfUggYž`k`Ug]`cb`A`Uf_i`g`C`ghYfa`Y]Yf
_f]h]g]Yfh`k`]fXž`XU`X]Y`HfUggY`]a`6i`bXYgj`Yf_Y\fgk`Y[`Yd`Ub`VYfY]hg
ZYgh[`Y`Y[`h`gY]"8`Ug`;`i`hUWk`hYb`j`cb`č`cj`Ud`Ub`i`bhYfgi`Wk`h`X]Y
J`Yf_Y\fgghf`Òa`Yž`l`a`k`Y`hUi`gk`]f_i`b[`Yb`i`bX`?`cghYbž`i`bX
dfc[`bcgh]n]Yfhž`XUgg`V]g`&\$`+`X]Y`?`UdUn]hÅhg[`fYbnY`Ui`Z`XYf
F`YgWk`ghfU»`Y`YffY]Wk`h`gY]b`k`]fX"

8YhU]`g`ni`a`Dfc`Y_h

8]Y'I a [Y\i b[gghfU»Y'k]fX'U`g'9bhUghi b[gghfU»Y'VYgW f]YVYb
i bX'hY]`g`]b`Hi bbY`VUi k Y]gY`Yff]W hYh"8]Y'?cghYbgW`Àhni b[`ZØf
XUg`Dfc`Y_h`VY`Ài Zh`g]W`Ui Z' \$`A]``cbYb`9i fcž`k]fX`YXcW`U`g
j YfU`hYh`Ub[YgY`Yb"8 Ug`GhUUh]W`Y`6Ui Ua hi []Vh`j cfYfgh`_Y]bY
XYhU]``]YfhYb`≠Zcfa Uh]cbYb`Ub`X]Y`2 ZYb`h]W`_Y]h`VY`_Ubb`h"9]bY
I a k Y`hj Yfhf`À[`]W`_Y]hgghi X]Y`]gh`ZØf`&\$&) #&*` [Yd`Ubh`ž`i bX`X]Y
YbX[Ø`h][Y`5Vgh]a a i b[`a]h`XYa `6i bX`_Øbb`hY`&\$&+`YfZc`[Yb"
8]Y`A Y`f`Y]h`XYf`A i fbUi Yf`DUfhY]Yb`nY][h`g]W`dcg]hj` [Y[YbØVYf
XYf`I a ZU`fi b[ž`Ui »Yf`6Øb`Xb]g`- \$`#8]Y`; fØb`Yb"≠`GYY`U`i gYb`]gh
X]Y`Gh]a a i b[g`U[Y`X]Zi g`ž`i bX`; fi bXghØW`gY][YbhØa Yf`nY][Yb
k Yb][`≠hYfYggY`Ub`Y]bYf`:`ÀW`YbUV[UVY"

: Øf`XUg`VYgU[hY`Dfc`Y_h`g]bX`X]Y`U`hi Y`Yb`D`Ubi b[ggh`ÀbXY
j]Y`j Yfgd`fYW`YbX"8]Y`Dfc`Y`hbi a a Yf`Ui hYh`6\$\$&!; '\$`\$!6Mž`i bX
Yg`UbXY`h`g]W`i a `Y]bYb`%ž+`?`]`ca YhYf`Ub[Ybž`&!ghfY]Z][Yb
BYi VUi "GdYn]Y`ZØf`XUg`»Y`f`&\$` \$`k]fX`a]h`Y]bYf
J Yf`_Y`fgVY`Ughi b[`j cb`V]g`ni `%("\$\$\$`? Zn`dfc`&(`Ghi bXYb
[YfYW`bYh"8]Y`8f]b[`]W`_Y]h`XYg`Dfc`Y`hg`]gh`U`g`j cfXf]b[`]W`Yf
6YXUfZ`Y]b[Yghi Zh`ž`i bX`X]Y`; YgUa h`dfc`Y`h`cghYb`c`bY
D`Ubi b[g`cghYb`]Y[Yb`VY]`W]fWU`&- ž(`A]``cbYb`9i fc"8]Y
A U»bU`a Yb`n]Y`Yb`XUfUi ZUVž`X]Y`@Y]ghi b[gZ`À][`Y]h`Ui Z`XYf
BcfX!GØX!5W`gY`GhUfbVYf[`K Y]`Y]a `A i fbUi `; Ufa]gW`!
DUfhYb`_fW`Yb`ni`j YfVYggYfb`i bX`X]Y`cW`VY`UghYhY
CfhgXi fW`ZU`fh`ni`Ybh`UghYb"

Ni g`Àh`]W`k]fX`X]Y`I a ZU`fi b[`A i fbUi `U`g`i a k Y`hžFYi bX`]W`Y
@Øgi b[`VYhfUW`hYhž`XU`g]Y`dchYbn]Y`X]Y`a a]gg]cbgVY`Ughi b[
fYXi n]YfYb`_Øbb`hY"8]Y`HfUggYbZØ`fi b[`j Yf`Ài Zh`hY]`k Y]gY`ja
CfhgVYfY]W`j cb`A i fbUi `i bX`nk]gW`Yb`XYb`6YVUi i b[g[fYbnYb
j cb`A i fbUi `i bX`GYY`U`i gYb"8]Y`Yd`Ubh`g]bX`Ui W`E`i Yfi b[g`]ZYb
gck]Y`Y]bY`hY]`k Y]gY`H]YZU[Y`]b`Hi bbY`VUi k Y]gYž`k Ug`XYb
9]b[f]ZZ`b`X]Y`I a k Y`h`a]b]a]YfYb`k ØfXY"8]Yf`Bi hnYb`XYf
A U»bU`a Y`k]fX`Ui Z`À`f`]W`&ž%) &`A]``cbYb`9i fc`[YgW`Àhnhž
k`À`fYbX`XYf`6Ufk Yfh`XYf`≠j Ygh]h]cbg`cghYb`a]h`&(ž`A]``cbYb
9i fc`ni`6i W`Y`gW`À[h"

8]Y`:`cfhgW`f]hhY`VY]`XYf`I a ZU`fi b[`A i fbUi `g]bX`Y]b`k]W`h][Yf
GW`f]hh`ni`f`j YfVYggYfi b[`XYf`j Yf`_Y`fgg]hi Uh]cb`]b`XYf`F`Y[]cbž

k]Y`YVYbZU`g`Ui Z`Vj k d!dfc^Y_hY"XY`Ui g[YZØ\ fh`k]fX"9g`V`Y]Vh
 UVni k UfhYbž`k]Y`g]W`X]Y`D`Ubi b[Yb`]b`XYb`_ca a YbXYb`A cbUhYb
 Ybhk]W_Y`b`i bX`k Y`W`Y`k Y]hYfYb`FYU_h]cbYb`j cb`XYf
 ² ZZbh]W_Y]hi bX`XYb`VYhfcZZYbYb`; Ya Y]bXYb`_ca a Yb`k YfXYb"

8YhU]`g	
J c fZU``	F Y[]cbU`Yg
C fh	A i fbUi ž8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "a Yf_i f"XY • k k k "Vj k d!dfc^Y_hY"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY