

5GJ 'BYbX]b[Yb. 'A]h'HU`YbhYb 'Ui Z'XYf A UhhY 'ni a '? `UggYbYf\U`h

5GJ 'BYbX]b[Yb 'gYmh'Ui Z'↑ b[Y'HU`YbhY'ZØf'XYb
?'UggYbYf\U`h]b 'XYf'bYi Yb 'GU]gcb""8]Y 'B UWk i W'gf]b[Yf
gc``Yb 'XUg'HYUa 'ghÅf_Yb"

8Yf'5GJ 'BYbX]b[Yb '\Uh'ZØf'X]Y '_ca a YbXY'GU]gcb'Y\ f[Y]n][Y
N]Y'Y"A]h'Y]bYa ' _UfYb': c_i g'Ui Z'XYb '9f\U`h]b 'XYf'@[U'gYmh'XYf
J YfY]b 'Ui Z'Y]bY' [Y'i b[YbY'A]gW'i b['Ui g'YfZU\ fYbYb 'F]b [Yfb'i bX
j]Y'j YfgdFYWYbXYb 'HU`YbhYb""8]Y '< YfUi gZcfXYfi b[ž'X]Y'j cf
]\bYb''Y[hž'k]fX'gck c\`Xi fW'ghUf_Y'; Y[bYf'U`g'Ui W'Xi fW'X]Y
Y][YbYb '5a V]h]cbYb' [YdfÅ[hž']bgVYgcbXYfY'XUg'9b[U[Ya Ybh'XYf
↑ [YbX'WYb 'B UW fØW_Yfž'X]Y 'Zf]gWYb 'K]bX']bg'HYUa 'Vf]b[Yb
gc``Yb"

⊕ 'XYf'@[U'\UVYb 'g]W'Y]b][Y'HYUa g'Zcfa]XUVY''Ui Z[YghY`h"
6YgcbXYfg'\Yfj cfni \YVYb'g]bX'X]Y 'VY]XYb 'F YgYfj YhYUa g'XYf
6i bXYg`][]ghYbž'X]Y 'FYX'8Yj]'g'< Y'Vfcbb'i bX'XYf'5i ZghY][Yf'?;
6U]YbZ' fh# Uj YbgVi f[""8]YgY'HYUa g'nY]W'bYb'g]W'Xi fW'\ fY
6fY]hY'ja '?UXYf'Ui gž'k Ug'g]Y 'Äi » Yfgh'ZYI]VY'a UW'h"8YbbcW']gh
XYf'5GJ 'BYbX]b[Yb 'YbhgW'cgYbž'a]h'XYb 'BYi ni [Åb[Ybž
]bgVYgcbXYfY'XYb'↑ b[Yb 'HU`YbhYbž'_cb_i ffYbnZÅ\]['ni 'V'Y]VYb"

8]Y '? cb_i ffYbn'i bX'< YfUi gZcfXYfi b[Yb

8]Y'@[U'k]fX'ni XYa 'Xi fW'XYb'nk Y]hYb'5i ZghY][Yfž'HGJ
A Y]a g\Y]a ž'i bX'X]Y 'BYW_Ufi b]cb'A ØbghYf# Ya gYW_Yf[Åbnh"
5i W'X]Y'F; 'GWk ÅV]gW!< U`# ØghYbfch'gck]Y'X]Y 'FYgYfj Y'XYf
G; 'K Y]ja XcfZ'k YfXYb '\ÅfhYghY'; Y[bYf'gY]b"5GJ!HYUa gdfYWYf
GhYZUb'Fi hgW'a Ubb']gh'g]W'XYf'ghUf_Yb'?cb_i ffYbn'VYk i ggh'i bX
VYgW'fY]Vh'X]Y'?GJ '5U`Yb'\$) 'U`g'_UfYb': Uj cf]hYbž'VYgcbXYfg

bUWXYa`g]Y`]b`XYf`YhnhYb`GU]gcb`_bUdd`XYb`5i`Zgh]Y[`j`YfdUggh
`UVYb`"Hfchn`XYg`5V[`Ub[`g`]\fYg`@Y]ghi`b[`ghfÀ[`Yfg`F`cV]b`Bi`X]b[
V`Y]Vh`X]Y`?GJ`5U`Yb`Y]bY`ghUf`_Y`A`UW`hž`X]Y`]b`X]YgYf`GU]gcb`XYb
A`Y]ghYfh]hY`UbghfYVh"

8]Y`fYgh]WXYb`A`UbbgW`UZhYb`g]bX`Y`bUW`5i`ZghY`i`b[`i`bX
HU[`YgZcfa`bU`VY]Y]bUbXYfž`k`Ug`X]Y`?Àa`dZY`i`bVYfYWXYbVUf
a`UW`hi`bX`gdUbbYbXY`K`Yh`_Àa`dZY`j`Yfgdf]W`h`ž`gc`F`i`hgW`a`Ubb
k`Y]hYf`"8]YgY`9]bgW`Àhni`b[`_`Àggh`Ui`ZY]bY`XmbUa`]gW`Y`GU]gcb
gW`]Y»`Ybž`]b`XYf`YXYg`A`UW`Y`b`hgW`Y]XYbX`gY]b`_`Òb`bhY"

đ b[`Y`HU`YbhY`]a`i`c`_`i`g

9]b`gdUbbYbXYg`<][`\\][`h`ZØf`XYb`5GJ`BYbX]b[`Yb`g]bX`X]Y`ZØbZ
bYi`Yb`đ`[`YbXf]b[`Yfž`X]Y`bi`b`Yfgha`U`g`]a`5_h]j`YbVYfY]W
UbhfYhYb`k`YfXYb`"8]Y`9]b[`]YXYfi`b[`]cb`HU`YbhYb`k`]Y`F`UZUY`
DUj`cj`i`bX`A`U]c`F`ch`ZY`XYf`k`]fX`VYgcbXYfg`d`cg]h]j
`Yfj`cf[`Y`cVYb`"G]Y`k`i`fXYb`]b`X]Y`A`UbbgW`UZh]bhY[`f]Yfhž`i`a`X]Y
Øb[`YfYb`F]b[`Yf`@`WUg`GW`Un`i`bX`DUj`c`Hg`cdi`_`\\]b`XYb`i`bhYfYb
;`Yk`]W`hg`_`UggYb`ni`i`bhYfghØhnyb`"8]Yg`nY][`h`XUg`9b[`U[`Ya`Ybh
XYg`J`YfY]bg`ZØf`X]Y`9bhk`]W`_`i`b[`_`f`b[`Yf`HU`YbhY`i`bX`X]Y
BUW`\\U`h][`_Y]h]a`i`@Y]ghi`b[`ggdcfh"

8UfØVYf`\\]bUi`g`k`]fX`8]cb`6Yf]g`\\U`]b`XYb`a`]h`YfYb
;`Yk`]W`hg`_`UggYb`Yb`hgW`Y]XYbXY`9]bg`Àhny`\\UVYb`ž`k`À`fYbX
8ca`]b[_`GY]X`i`bX`@ci`]g`K`Y]gg`\\Uuf`j`cfbY`\\a`]W`]b`XYf
đ`[`YbXa`UbbgW`UZh`Y]b[`YgYhnh`k`YfXYb`"K`]f`\\UVYb`j`]Y`]b`X]Y
hYW`b]gW`Y`5i`gV]`Xi`b[`]b]`Ygh]Yfhž`i`bX`]W`V]b`c`d`h]a`]gh]gW`ž`XUgg
g]W`X]Y`\\UfhY`5fVY]h`Ui`gnU`\\Yb`k`]fX`ž`V`]W`_`h`Fi`hgW`a`Ubb`Ui`Z`X]Y
J`cfVYfY]hi`b[`Yb`ni`fØW`"

Ni`f`i`bhYfghØhni`b[`]XYg`HYUa`g`k`i`fXY`XUg`HFU]bYfhYUa`i`a`XYb
fi`a`Àb]gW`Yb`HFU]bYf`6c[`XUb`NU`\\Uf]U`j`Yfgh`Àf`_`hž`XYf`b]W`h`bi`f`]a
đ`[`YbXVYfY]W`gcbXYfb`Ui`W`]a`5_h]j`YbVYfY]W`ni`f`J`YfZØ[`i`b[
ghY`\\hž`ZU`g`gY]bY`<`]ZY`VYbØh][`h`k`]fX`"8]YgY`ghfUH`Y[`]gW`Yb
9bhgW`Y]Xi`b[`Yb`nYi`[`Yb`j`cb`XYf`N]Y`ghfYV][`_Y]h`XYg`5GJ
BYbX]b[`Yb`ž`gck`c`\\`_`i`fnZf]gh][`]b`XYf`@[`U`_`cb`_`ffYbnZÀ`\\][`ni
gY]b`U`g`Ui`W`_`Ub[`Zf]gh][`]X]Y`đ`[`YbX`ni`ZØfXYfb`i`bX`ni

]bhY [f]YfYb"

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY