

DfU_h]gWk Y`HYWk b]_!9f`YVb]ggY. HYW]f`g 8 Umg`]b`GWk k Y]bZi fh

A AXWYb`YbhXYW_Yb`HYWk b]_i bX`BUhi fk]ggYbgWk UZhYb`VY]
XYb`HYW]f`g 8 Umg`Ua`&- "i bX" \$"C_hcVYf`]b`GWk k Y]bZi fh"
5ba Y`Xi b[`Yhnh'a Ò[`]Wk`

⊕`GWk k Y]bZi fh`k]fX`XYb`A AXWYb`]b`X]YgYa`⊘\f`Y]bY`gdUbbYbXY
7\UbW`[YVchYbž]g]Wk`a]h`hYWk b]gWk Yb`6Yfi ZYb`i bX
BUhi fk]ggYbgWk UZhYb`j YfhfUi h`ni`a UWk Yb`5b`XYb`VY]XYb`HU[Yb
XYf`HYW]f`g 8 Umgž`X]Y`Ua`&- "i bX" \$"C_hcVYf`ghUhhZ]bXYbž
_ÒbbYb`GWk Ø`Yf]bbYb`XYf`⊘\f[Ub[gghi ZYb`,`V]g`%&nU\`fY]Wk Y
K cf_g\cdg`VYgi Wk Ybž`X]Y`gck c\`Ub`XYf`HYWk b]gWk Yb
<cWk gWk i`Y`U`g`Ui Wk`VY]`XYf`GWk UYZZYf`HYWk bc`c[]Yg`5;
Ub[YVchYb`k YfXYb"

8]Y`⊕]h]Uh]j Yž`X]Y`ni j cf`U`g`A ⊕H!GWk bi ddYfhU[Y`VY`_Ubbh`k Ufž
\Uh]g]Wk`a]h`Yfk Y]Y`U`g`Y]bY`[fc» Ufh][Y`D`UhhZcfa`YhUV`]Yfhž`i a
A AXWYb`ZØf`hYWk b]gWk Y`Ghi X]Yb[Àb[Y`i bX`6Yfi ZY`ni`VY[Y]ghYfb"
8]Y`J YfUbghU`hYfž`X]Y`; `Y]Wk ghY`i b[gVYUi ZhfU[hYb`Ui g
GWk k Y]bZi fh`i bX`XYf`i a`]Y[YbXYb`F Y[]cbž`n]Y`Yb`XUfUi Z`UVž`XYb
<cf]ncbh`XYf`A AXWYb`VY]`XYf`6Yfi Zgk U\`ni`Yfk Y]hYfb`i bX`]bYb
Xi fWk`dfU_h]gWk Yg`5i gdfcV]YfYb`X]Y`A Ò[`]Wk`_Y]h`ni`[YVYbž`\fY
BY][i b[Yb`i bX`HU`YbhY`]a`hYWk b]gWk Yb`6YfY]Wk`ni`YbhXYW_Yb"

J]Y`ZÀ`h][Y`K cf_g\cdg`k UfhYb

8]Y`HYWk b]gWk Y`<cWk gWk i`Y`]b`GWk k Y]bZi fh`k]fX`Ua`YfghYb`HU[
&*`j YfgWk]YXYbY`K cf_g\cdg`UbV]YhYb`8]YgY`fY]Wk Yb`j cb
VY]YVhYb`H\Ya Yb`k]Y`K Ug]gh`J]fhi U`FYU`]hm3`ØVYf`gdUbbYbXY
<YfUi gZcfXYfi b[Yb`k]Y`K]Y`k YfXYb`F cVchYf`]bhY`][Ybh3`V]g
\]b`ni`dfU_h]gWk Yb`HÀh][_Y]hYb`k]Y`XYa`6Ui`Y]bYf`6`i Yhcch\!

A i g]_Vcl 'cXYf'XYf'A Ò['jW_X]hž'Y][YbY'?'YfnYb'ni '[YghU'hYb''5a
nk Y]hYb'HU[ž[YZØ\fhj cb'XYf'GW_XYZYf'HYWbc'c[]Yg'5; ž
_ca a Yb'%+'k Y]hYfY'K cf_g\cdg'XUni ž'X]Y'XUg'HYW.b]_Ub[YVch
j Yfh]YZYb"

9]b'ni gÀhn`)W_XYg'<][\`][\h]gh'XYf'_cghYb'cgY'6i ghfUbgZYfž'XYf
HY]'bY\ a Yf]bbYb'Ui g'XYb'@UbX_fY]gYb'A U]b!GdYggUfhž'<U» VYf[Y
i bX'F \Òb!; fUVZY'X'ni 'XYb'j YfgW_X]YXYbYb'j YfUbgHU'hi b[gcfhYb'j]b
GW_k Y]bZ fh'Vf]b[h''8 Ug'Dfc[fUa a 'Z]bXYh'hÀ['jW'j cb', .' \$'V]g
) .' \$'I \f'ghU'hž'i bX'X]Y'5ba Y'Xi b[Yb'ZØf'X]Y'K cf_g\cdg'g]bX
j ca '%*' "GYdhYa VYf'V]g'ni a '%' "C_hcVYf'cb`]bY'a Ò['jW'"I a 'X]Y
FY[]ghf]Yfi b['UVni gW_X]Y» Ybž'a ØggYb'a]bXYf'À\][Y
GW_Ø'Yf]bbYb'Y]b'5ba Y'XYZcfa i 'Uf'a]h'XYf'I bhYfgW_X]Z]h'\fYf
9'hYfb'Y]bfY]W_XYb"

8]YgY'j YfUbgHU'hi b[Yb'V]YhYb'Y]bY'j]bhYfYggUbhY'A Ò['jW_X]h'ZØf
A ÀXW_XYbž'\fY '@]XYbgW_X]Z]h'ZØf'HYW.b]_i bX'K]ggYbgW_X]Z]h'ni
YbhXYW_Yb'i bX'gc`hYb'U'g'GW_X]h]b'Y]bY'j]Y'j YfgdFYW_XYbXY
VYfi Z]W_X]Ni _i bZiVYhfUW_X]hY'h'k YfXYb''8]Y'K cf_g\cdg'g]bX'gc
[YghU'hYhž'XUgg'X]Y'HY]'bY\ a Yf]bbYb'b]W_X]h'bi f`YfbYbž'gcbXYfb
Ui W_X]U_h]j 'Ub'gdUbbYbXYb'Dfc'Y_hYb'a]hUfVY]hYb'_ÒbbYb''8Yf
dfU_h]gW_X]Y'5bgUhn'ZØfXYfh'X]Y'B Yi []Yf'i bX'XUg' ðhYfYggY'Ub
hYW.b]gW_X]Yb'6Yfi ZYbž'X]Y'\Ài Z]['bcW_X]U'g' i bhmd]gW_X]ZØf': fUi Yb
[Y'hYb"

K Yf'Ub'XYb'HYW]f'g 8 Umg'hY]'bY\ a Yb'a ÒW_X]hYž'k]fX
Ui Z[YZcfXYfhž'g]W_X]ZØf\ nY]h]['Ubni a Y'XYb' 'XYbb'X]Y'D'ÀhnY'g]bX
'ja]h]Yfhi bX'gW_X]bY''j Yf[YVYb''8YhU]'g'ni f'5ba Y'Xi b['g]bX'Ui Z
XYf'K YVg]hY'hYW]f'g'h\k g'XY'ni 'Z]bXYb''>hnh]gh'X]Y'; Y'Y[Yb\Y]hž
Y]b'bYi Yg' ðhYfYggYbgZY'X'ni 'Yf_i bXYb'i bX'a Ò['jW_X]Yfk Y]gY'Y]bY
6Yfi Z] b['ni 'Z]bXYb'

ðg[YgUa h'g]bX'X]Y'HYW]f'g 8 Umg'b]W_X]h'bi f'Y]bY'\Yfj cffU[YbXY
A Ò['jW_X]hž'hYW.b]gW_X]Y': À\][_Y]hYb'ni 'Yf'YfbYbž'gcbXYfb'Ui W_X]
Y]bY'k]W_X]h][Y' ð]h]Uh]j Yž'i a 'X]Y'; 'Y]W_X]ghY''i b['b'hYW.b]gW_X]Yb
6Yfi ZYb'ni 'ZØfXYfb' 'Y]b'6YfY]W_X]ž'XYf'a Y\ f'k Y]V'jW_X]Yb
B UW_X]k i W_X]g'Xf]b[YbX'VYb'Òh][h'

8YhU]g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY