

Ni [Ui gZU``nk]gWYb`A i fbUi `i bX C VYfUa a Yf[Ui .`A Ugg]j Y` ; `Y]gUfVY]hYb ghUfhYb

Ni [Ui gZU``nk]gWYb`A i fbUi `i bX`C VYfUa a Yf[Ui `V]g`9bXY
Bcj Ya VYf. ; `Y]gUfVY]hYb`ghUfhYb`]a `FU`a Yb`i a ZUggYbXYf
GUb]Yfi b["

5_hi Y``V`Y]Vh`X]Y`Ni [j Yfv]bXi b[`nk]gWYb`A i fbUi `i bX
C VYfUa a Yf[Ui `V]g`9bXY`Bcj Ya VYf`i bhYfVfcWYb``B UWX
j cf\Yf][Yb`5i gZ`Yb`Ui Z[fi bX`j cb`<]hnYgW`AXYb`Ub`XYb` ; `Y]gYb
\UVYb`X]Y`5fVY]hYb`Ub`XYf`6U`bghfYW`Y`bi b`cZ]n]Y``VY[cbbYb"
8]Y`GUb]Yfi b[ga U»bU`a Yb`g]bX`HY]`Y]bYg`i a ZUggYbXYb
Dfc[fUa a gZ`XUg`X]Y`8Yi hgWY`6U`b`]a `K YfXYbZY`gYf`@UbX`gck]Y
]a `C VYf`UbX`]b]h]Yfh`\Uh" <]YfVY]`Z]Y» Yb`a Y`f`U`g`%\$`\$`A]``cbYb
9i fc`]b`X]Y`bghUbXgYhni b[`XYf` ; `Y]gYZ`i a `gck c`\`X]Y`G]WYf`Y]h
U`g`Ui W`X]Y`Ni j Yf`Agg][_Y]h`XYg`Ni [j Yf`_Y`f`g`ni `[Yk `A`f`Y]ghYb"

8]YgY`5hfhU`_hj] h`hgghY][Yfi b[`Z0f`X]Y`F`Y[]cb`]gh`Yb`cfa`k]W`h]["
: 0f`DYbX`Yf`i bX`F`Y]gYbXY`VYXYi hYh`X]Yg`]b`XYb`_ca a YbXYb
A cbUhYb`YXcW`Z`XUgg`g]Y`Ui Z`6i ggY`i a ghY][Yb`a 0ggYbZ`XU
k `A`f`YbX`XYf` ; `Y]gUfVY]hYb`_Y]b`Ni [j Yf`_Y`f`a 0[`]W`X`]gh`"8]YgY
l a ghY``i b[`]gh`b]W`h`bi f`Y]bY``c[]gh]gWY`< YfUi gZ`c`f`XYfi b[ž
gcbXYfb`Ui W`X]Y]bY : fU[Y`XYf` ; YXi `X`Z0f`j]Y`Y`Z`X]Y`fY[Y`a `A»][
Ui ZX]Y`6U`b`Ub[Yk]YgYb`g]bX"

; Yd`Ub`hY` ; `Y]gUfVY]hYb`]a `8Y`hU]`

A]h`XYa `6Y[]bb`XYf` ; `Y]gUfVY]hYb`k]fX`Y]b`i a ZUggYbXYg
GUb]Yfi b[gdfc[fUa a `j cfUb[Yhf]YVYbZ`XUg`Ub[Zf]gh][`Z0f
j YfVYggYfhY : U`f`VYX]b[i b[Yb`i bX`Y]b`g]WYfYg`F`Y]gYf`Y`Vb]g
gcf[Yb`gc`""8]Y` ; `Y]gYZ`X]Y`j YfgW]YXYbY`_Y]bY`C`fhY`a]hY]bUbXYf

j YfV]bXYbž'g]bX' b]W\h'bi f'J Yf_Y\fgk Y[Yž'gcbXYfb'Ui W\ k]fhgW\UZh]W\Y '@VYbGUXYfb'ZØf'X]Y'F Y[]cb"

8Yf''YhnhY'5i gZU''XYg'Ni [j Yf_Y\fgž'XYf'Xi fW\ 'YI hfYa Y <]hnYgW\ÅXYb'j Yfi fgUW\h'k i fXYž'\Uhj]Y'Y'6Øf[Yf'U'Ufa]Yfh' Gc`W\Y'YI hfYa Yb'HYa dYfUhi fgW\k Ub_i b[Yb'_ØbbYb'; `Y]gY j YfZcfa Ybž'k Ug'ni '[YZÅ\`f`]W\Yb'G]hi Uh]cbYb'ZØ\fyb'_Ubb"'8]Y bi b' bchk YbX][Yb'5fVY]hYb'Ub'XYb'; `Y]gUb'U[Yb'g]bX'XUfUi Z Ui g[Y'Y[hž'cdh]a U'Y'6YX]b[i b[Yb'ni 'gW\UZYbž'i a 'ni _ØbZh][Y DfcV`Ya Y'ni 'j Yfa Y]XYb'i bX'X]Y'BUW\U'h][_Y]h'XYg GW\]YbYbj Yf_Y\fg'ni 'j YfVYggYfb"

≠bj Ygh]h]cbYb']b' X]Y'Ni _i bZh'XYg
GW\]YbYbj Yf_Y\fg

8]Y' ≠bj Ygh]h]cbYb']b' < Ø\Y'j cb'ØVYf'%'\$ \$'A]``]cbYb'9i fc'g]bX' b]W\h bi f'Y]b'NY]W\Yb'XYg'9b[U[Ya Ybhg'XYf'8Yi hgW\Yb'6U\ bž'gcbXYfb Ui W\ 'Y]bY'5bhk cfh'Ui Z'X]Y'ghY][YbXYb'5bZcfXYfi b[Yb'Ub'X]Y ≠ZfUghfi _hi f"'8]YgY'GUb]Yfi b[]gh'Y]b'HY]'XYg'[fØ» YfYb'D'Ubgž'X]Y GW\]YbYbj YfV]bXi b[Yb']b'XYf'F Y[]cb'ni 'a cXYfb]g]YfYb'i bX gca]h'XYb'?ca Zcfh'ZØf'X]Y'F Y]gYbXYb'ni 'Yf\Ø\Yb"

8]Y'9bhgW\Y]Xi b[ž'6i ggY'U'g'9fgUhnj Yf_Y\f'Ubni V]YhYbž']gh \]bg]W\h]W\ 'XYf'i a ghÅbXY'g]bbj c``ž'VYhcbh'YXcW\ 'X]Y K]W\h][_Y]hž'XUgg'F Y]gYbXY'g]W\ 'fYW\hnY]h]['ØVYf'X]Y'U_hi Y''Yb : U\fd`ÅbY'i bX'<U'hYghY''Yb']bZcfa]YfYb"'J cf'U''Ya 'ZØf'Hci f]ghYbž k Y'W\Y'X]Y'UhYa VYfUi VYbXYb'@UbXgW\UZhYb'[Yb]Y» Yb'a ØW\hYbž]gh'X]Y'I a ghY''i b['Ui Z'6i ggY'Y]bY'I a ghY''i b[ž'X]Y'g]Y'[i h'd`UbYb gc``hYb"

8]Y'i a Zub[fY]W\Yb'A U» bU\ a Yb'XYf'8Yi hgW\Yb'6U\ b'nY][Yb'XUg 6YghfYVYbž'b]W\h'bi f'GW\ÅXYb'ni 'fYdUf]YfYbž'gcbXYfb'[`Y]W\ nY]h][ni _i bZhgc f]Ybh]YfhY '@Øgi b[Yb'ZØf'XYb'J Yf_Y\f']a 'C VYf'UbX'ni gW\UZYb"' ≠'XYf'F Y[]cb'k]fX'bUW\ 'XYb'5fVY]hYb'Y]bY'j Yf'Ågg`]W\Y i bX'g]W\YfY'6U\ bj YfV]bXi b['Yfk UfhYhž'X]Y'XYb'6Ygi W\Yfb'i bX 9]b\Y]a]gW\Yb'[`Y]W\Yfa U» Yb'ni [i hY_ca a Yb'gc``hY"

B UW\ U`h][_Y]h`i bX`J Yf_Y\ fg]bZfUghfi _hi f

⊖g[YgUa h`gd]Y[Y`h`g]W\`j b`X]YgYb`GUb]Yfi b[gUfVY]hYb`XYf`HfYbX
k]XYfž`XUgg`gck c\`X]Y`ÖZZYb`h]W\Y`< UbX`U`g`Ui W\`d`f]j UhY
l bhYfbY\`a`Yb`j Yfa Y\`fh]b`X]Y`⊖ZfUghfi _hi f`]bj Ygh]YfYb``8]Y
6YXYi hi b[`Y]bYg`[i h`Zi b_h]cb]YfYbXYb`GW]YbYbbYhnYg`_Ubb
b]W\h`\cW`[Ybi [`Y]b[YgW\`Änh`k YfXYb` `Yg`]gh`Y]b`nYbhfU`Yf
6Ui ghY]b`ZØf`Y]bY`bUW\ U`h][Y`A`cV`]h`Äh`

8]Y`<YfUi gZcfXYfi b[Ybž`X]Y`a`]h`XYf`l`a`ghY``i b[`Ui Z`6i ggY`i bX
XYb`XUa`]h`j YfVi bXYbYb`K`UfhYnY]hYb`Y]b`Yf[Y\`Ybž`g]bX`YXcW
b]W\h`ni`i`bhYfgW\`ÄhnYb``FY]gYbXY`a`ØggYb`g]W\`Ui Z`X]Y
ni g`Äh`]W\Yb`NY]hYb`Y]b`ghY``Yb`i bX`U`hYfbUh]j Y`K`Y[Y`ni f`5fVY]h
cXYf`ni`j`\fYb`N]Y`Yb`d`UbYb``8]Y`8Yj]gY``Ui hYh`Y`nh` ; YXi`X
\UVYb`i bX`X]Y`bYi Yb` ; Y[YVYb\`Y]hYb`UbbY\`a`Yb`

8]Y`GdYffi b[`nk`]gW\Yb`A`i`fbUi`i`bX`C`VYfUa`a`Yf[Ui`j]gh`HY`]`Y]bYg
i`a`ZUggYbXYb`GUb]Yfi b[gd`Ubgž`XYf`b]W\h`bi f`X]Y
; `Y]g]bZfUghfi _hi f`VYhf]Zhž`gcbXYfb`Ui W\`X]Y`U``[Ya`Y]bYb
Ni [j`YfV]bXi b[Yb`]b`XYf`FY[]cb``8]Y`6U\`b`\Uh]b`XYb``Y`hnhYb
⊖\`fYb`ZYgh[YghY``hž`XUgg`j]Y`Yfc`fhg`X]Y` ; `Y]gUb`U[Yb`b]W\h`a`Y\`f
XYb`G]W\Yf\`Y]hgghUbXUfXg`Yb`hgd`fYW\Yb`cXYf`b]W\h`a`Y\`f`YZZ]n]Ybh
VYhf]YVYb`k`YfXYb`_ÖbbYb``8]Yg`\Uh`ni`Y]bYf`j`Yfgh`Äf`_hYb
: c`_i`gg]Yfi b[`Ui Z`⊖ghUbX\`U`hi b[ga`U`»`bU\`a`Yb`[YZØ\`fh``DfcXi`_hY
j`cb`BUhi`f`k`]Y`Yi`hfYa`Y`K`Y`hYfYfY][b]ggY`i bX`\`Äi`Z][Y
HYa`dYfUhi`fgW\k`Ub`_i b[Yb`ZØ\`fhYb`ni`Y]bYf`Yf\`Ö\`hYb`5Vbi`hni b[
XYf`GW]YbYb`i bX`GWk`Y``Yb`

Ni g`Äh`]W\`ni`XYb`VYfY]hg`Yfk`Ä`\bhYb`[fÖ`»`YfYb
⊖ghUbX\`U`hi b[gUfVY]hYbž`ZØ\`fh`X]Y`8Yi`hgW\Y`6U\`b`Ui`W
fY[Y`a`Ä`][Y`⊖gdY`_h]cbYb`i bX`K`Ufhi b[Yb`Xi`fW``8]YgY`6YhfÄ[Y
k`YfXYb`b]W\h`bi`f`]b`XYf`FY[]cb`K`YfXYbZY`gYf`@UbX`VYb`Öh][hž
gcbXYfb`Ui`W`j`b`UbXYfYb`HY]Yb`8Yi`hgW\`UbXgž`k`c`Ä`\b`]W\Y
DfcV`Ya`Y`Ui`ZhYhYb``8]Y`⊖j`Ygh]h]cbYb`gc``Yb`_Ub[Zf]gh][`X]Y
6Yhf]YVgZÄ\][_Y]h`i bX`Ni [g]W\Yf\`Y]h`Yf\`Ö\`Yb`gck]Y`X]Y
: U\`fnY]hYb`c`dh]a`]YfYb`

2 ZZYb`h`]W\Y`F`YU`_h]cbYb`i bX

? cbgi a YbhYbZYYXVUW_

8]Y'FYU_h]cb'XYf'2 ZYbh]W_X]h'Ui Z'X]Y'U_hi Y''Y'GdYffi b['i bX'X]Y
XUa]h'j YfVi bXYbY'9]bgWfÅb_i b['XYg'Ni [j Yf_Y\fg']gh'[Ya]gW'h"
9]b][Y'FY]gYbXY'Åi » Yfb'J YfghÅbXb]g'ZØf'X]Y'bc'hk YbX][Yb
5fVY]hYb'i bX'X]Y'XUa]h'j YfVi bXYbYb'i bUbbY\ a `]W_X]hYbž
k Å\fybX'UbXYfY'X]Y'a Ub[Y'bXY'ZfØ\ nY]h][Y'?ca a i b]_Uh]cb
gY]hYbg'XYf'6U\b' _f]h]g]YfYb"@Ui h'Y]bYf'i a ZfU[Y'XYg
J YfVfUi W_X]fj YfVUbXg'_ÖbbYb'*) i 'XYf'FY]gYbXYb'X]Y
Bchk YbX][_Y]h'j cb' ðghUbX\U'hi b[gUfVY]hYb'bUW_X]c`n]Y\YbžUVYf
bU\Yni '+) i 'k ØbgW_X]b'g]W_X]Y]bY'VYggYfY' ðZcfa Uh]cb'ØVYf
I a `Y]hi b[Yb'i bX'9fgUhnj Yf_Y\fy"

9]b'k Y]hYfYf'Di b_h'XYf'7cbhfcj YfgY']gh'X]Y'E i U']hÅh'XYg
9fgUhnj Yf_Y\fgž]b'X]YgYa ': U''j cb'6i ggYb"9g'[]Vh'6Yf]W_X]hY'ØVYf
J YfgdÅhi b[Yb'i bX', VYfZØ'i b['VY]'XYb'9fgUhnVi ggYbž'k Ug'X]Y
FY]gYbXYb'ni gÅh'W_X]VY'UghYh'I a 'X]YgY'<YfUi gZcfXYfi b[Yb'ni
UXfYgg]YfYbž'\Uh'X]Y'6U\b'j Yf_ØbXYhž'XUgg'g]Y'ni gÅh'W_X]Y'6i ggY
Y]bgYhnYb'i bX'X]Y': U\fd'ÅbY'UbdUggYb'k]fXž'i a 'X]Y'K UfhYnY]hYb
ni 'a]b]a]YfYb"

K]fhgW_X]UZh]W_X]Y'5i gk]f_i b[Yb'XYf =bZfUghfi _hi f]bj Ygh]h]cbYb

8]Y' ðj Ygh]h]cbYb'j b'X]Y'J Yf_Y\fg]bZfUghfi _hi f'g]bX'b]W_X]h'bi f'ZØf
X]Y'FY]gYbXYb'j cb'6YXYi hi b[ž'gcbXYfb'\UVYb'Ui W_X]
k Y]hfY]W_X]YbXY'k]fhgW_X]UZh]W_X]Y'?cbgYei YbnYb"', VYf'%\$\$'A]''cbYb
9i fcž'X]Y'j b'X]Y'GhfYW_Yb'ja 'K YfXYbZY'gYf'@UbX'i bX'CVYf'UbX
Z]Y» Ybž'gc`Yb'a cXYfbYfYb'i bX'YZZ]n]YbhYfYb'Ni [j Yf_Y\fg
Yfa Ö[`]W_X]Ybž'k Ug'ni f'6Y'YVi b['XYg'fY[]cbU'Yb'Hci f]ga i g'i bX
<UbXY'g'VY]hfU[Yb'_Ubb"8]Y'5bV]bXi b['X]YgYf'; YV]YhY'Ub'[fc»Y
GhÅXhY'k]fX'U'g'YbhgW_X]Y]XYbXYf'6YghUbXhY]'XYf'k]fhgW_X]UZh]W_X]Yb
9fbYi Yfi b['Ub[YgY\Yb"

8UfØVYf'\]bUi g'_ÖbbhY'X]Y'J YfVYggYfi b['XYg'GW_X]YbYbj Yf_Y\fg
'Ub[Zf]gh]['Ui W_X]ni 'Y]bYa 'I a k Y'hj cfhY]'ZØ\fyb"<cW_X]k Yfh][Y
'Y]gUb'U[Yb'_ÖbbhYb'a Y\f'A YbgW_X]Yb'XUni 'Yfa i h][Ybž'Ui Z'XYb

Ni ['i a ni ghY][Ybž'UbghUhh'XUg'5i hc'ni 'bi hnYbž'k Ug''Yhnh']W\ 'XYb
7C &!5i gghe» 'fYXi n]YfYb'i bX'ni f'9ffY]W\i b['XYf'?'`]a Un]Y`Y
VY]hfU[Yb' _ÖbbhY"

8 Ug'VYj c fghY\YbXY'6Ui dfc'Y_h]gh'XUVY]'b]W\h'bi f'Y]bY
<YfUi gZcfXYfi b[ž'gcbXYfb'V]f[h'Ui W\ 'X]Y'7\UbWž'X]Y'A cV']]hÅh
i bX'@YVYbgei U`]hÅh]b'XYf'FY[]cb'bUW\U'h]['ni 'j YfVYggYfb"

8YhU]`g

6Ygi W\ Yb'G]Y'i bg'Ui Z.'b!U["XY