

6YUa hY`]b`X]Y`F YbhYb_UggY. `9]b`GhfY]h i a `; YfYWX h][_Y]h`i bX`? cghYb`°

6YUa hYbdYbg]cbYb`]a `: c_i g.`GhfY]h`ØVYf`F YbhYbfY Zcfa `XYf
bYi Yb`FY []Yfi b[``5i WX`6YUa hY`gc`Yb`]b`X]Y`[YgYhn`]WX Y
?UggY`Y]bnU\`Yb3



8Yi hgWX`UbX`!`8]Y`8YVUhhY`i a`X]Y`[YgYhn`]WX Y`F YbhYb_UggY
b]a a`h`Ub`: U\fh`Ui Z`bi f`k`Yb][Y`HU[Y`bUWX`XYa`X]Y`bYi Y
6i bXYgfY []Yfi b[]\f`5a`h`Ub[YhfYhYb`\Uh`5fVY]hga`]b]ghYf]b
6ÅfVY`6Ug`fGD8`L`\Uh`g]WX`_Uf`d`cg]h]cb]Yfhi`bX`ZcfXYfh`Y]bY
9]bVYn]Y\i b[`j`cb`6YUa`hYb`ž`5V[YcfXbYhYb`i`bX`GY`Vghgh`ÅbX][Yb
]b`X]Y`[YgYhn`]WX Y`F YbhYb_UggY``8]YgYf`GW`f]h`gc``\Y`ZYb`ž`X]Y
k`UWX`gYb`XY`:`]b`Ub`n`ØW`_Y`]b`XYf`F YbhYb_UggY`ni`g`W`X`]Y» Yb``8YfnY]h
_ca`a`Yb`YX][`]WX`%ž`9fk`YfVgh`Åh][Y`Ui`ZY]bYb`F YbhYb`f`ž`k`Ug
Y]bYb`XfUgh]gWX`Yb`F`ØW`_U`]b`[`]a`J`Yf[`Y]WX`ni`XYb`g`YWX`g
9fk`YfVgh`Åh][Yb`dfc`F YbhYb`f`ni`6Y []bb`XYg`Gmgh`Ya`g`XUfgh`Y`h`
8]YgY`9bhk`]W`_i`b[Yb`ØgYb`_cb`hfc]`YfgY`FYU`_h]cbYb`Ui`g`

?Ub`n`YfUa`hgWX`YZ`H\`c`fghYb`: fY]`f7`8I`L`Y`b`h`XYb`J`c`fgWX`U`[`j`cb

6Ug`YbhgWk]YXYb`UV`i bX`j Yfk Y]gh`XUfUi Zž`XUgg`X]YgYf`b]Wk`h]a
?cU`]h]cbgj YfhfU[`ZYgh[YgWk f]YVYb`gY]"`6YUa hYž`X]Y`_Y]bY`F YbhYž
gcbXYfb`Y]bY`j ca`GhYi YfnU\`Yf`Z]bUbn]YfhY`DYbg]cb`VYn]Y\Ybž
[Yb]Y» Yb`nU\`fY]Wk`Y`J cfhY]`Y" `8Yf`Xi fWk`gWk`b]hh`]Wk`Y
Fi` \Y[Y\U`hggUhn`Z0f`6YUa hY`i bX`F`]Wk`hYf`VYhfÄ[h`*`*`ž` `Dfc`nYb`h`

I b[`Y]Wk`Y`6YnU\`i b[`i bX DYbg]cbgUi g[UVYb

8]Y`GhUh]gh]_Yb`nY][Yb`Y]bYb`_`UfYb`i` bhYfgWk]YX`nk]gWk`Yb`XYb
Fi` \Y[Y\Ä`hYfb`j`cb`6YUa hYb`i bX`fY[i`Ä`fYb`5fVY]hbY\`a`Yfb" `a
š\`f`&\$&&`VYhfi [`XUg`Xi fWk`gWk`b]hh`]Wk`Y`Fi` \Y[Y\U`h`Z0f`6YUa hY
`" &(\$`9i fcž`k`Ä`fYb`X`fY[i`Ä`fY`5fVY]hbY\`a`Yf`ja`Gk`b]hh`bi`f
%)`(`9i fc`Yf\]Y`hYb" `9]b`k`Y]hYfYf` : U`hcf`]ghž`XUgg`6YUa hY`\`Äi`Z][
Zf0\`Yfž`VYfY]hg`a`]h`*`\$`š\`fYb`ž]b`XYb`Fi` \YghUbX`[Y\Yb`_`0bbYb"
8]Y`VYgWk`cggYbYb`DYbg]cbgUi g[UVYb`g]bX`gY]h`%-`-`)`a`Uf`_`Ubh
[Yk`UWk`gYb.`j`cb`&)`A`j`]UfXYb`9i`fc`Ui`Z`*`%`A`j`]UfXYb`9i`fc" `a
š\`f`&\$&&`VYhfi [Yb`X]Y`5i`g[UVYb`XYg`6i`bXYg`Z0f`DYbg]cbYb`%+
A`j`]UfXYb`9i`fcž`X]Y`XYf`@Ä`bXYf`gi`a`a`]YfhYb`g]Wk`Ui`Z` ,
A`j`]UfXYb`9i`fc"

A`cb]_`U`Gk`b]h`nYfž`J`c`fg]h`nYb`XY`XYf`K`]fhgWk`U`Zh`gk`Y]gYbž
VY`Z0fk`c`fhY`h`X]Y`9]b`VYn]Y\`i`b[`j`cb`6YUa hYb`j]b`X]Y`F`YbhYb`_`UggY"
G]Y`Äi` » Yfhž`XUgg`X]Yg`Y`XcWk`_`Y]bY`@0gi`b[`Z0f`XUg
I`b[`Y]Wk`[Yk`]Wk`h`nk`]gWk`Yb`0b[YfYb`i`bX`Ä`hYfYb` ; YbYfUh]cbYb
XUfghY`Yb`k`0fXY" `Hfcm`X]YgYf`]bX]j`]Xi`Y`Yb`5bg]Wk`hYb`V`Y]Vh`X]Y
: fU[Y`b`UWk`XYf`Z]bUbn]Y`Yb`6Y`Ughi`b[`Z0f`6i`bXž`@Ä`bXYf`i`bX
?ca`a`i`bYb`Y]b]j`cb`9i`dYfhYb`c`Zi[YÄi` » YfhYg`6YXYb`_`Yb"

8 YV UhhYb`0VYf`F`YZc`fa`Yb

Ni`gÄ`h`n`]Wk`k`i`fXYb`j`YfgWk]YXYbY`F`YZc`fa`cdh]cbYb`j`ca
GUWk`j`YfghÄ`bX][Yb`fUh`ni`f`6Y[i`hUWk`hi`b[`XYf
[YgUa`hk`]fhgWk`U`Zi]Wk`Yb`9b`hk`]W`_`i`b[`dfÄ`gYb`h]Yfh" `8]YgY
J`c`fgWk`Ä`[Y`VY]b`U`hYb`ž`bYi`Y]b[YghY`hY`6YUa hY`j]b`X]Y
[YgYh`n`]Wk`Y`F`YbhYb`j`Yfg]Wk`Yfi`b[`fl`F`J`Ł`Ui`Zi`bY\`a`Yb`i`bX`Y]bY
6Yhf]YVgfYbhY`Y]bni`Z0\`fYb" `8`Ug`N]Y`gc`Wk`Yf`F`YZc`fa`Yb`k`Ä`fY`Y]bY

`Ub[Zf]gh)[Y`9bhUghi b[`ZØf`XYb`GhUUhi bX`Y]bY`9]bXÅa a i b[`XYf
 JYfgcf[i b[g`Y]ghi b[Yb``8]Y` ; fØbYb`i bX`X]Y`GD8`i bhYfghØhnYb
 X]YgY`FYZcfa Ybž`k cVY]`X]Y` ; fØbYb`Y]bY`gWf]hkk Y]gY
 6Øf[Yfj Yfg]WfYfi b[`j cfgWf`U[Ybž]b`X]Y`U`Y`6Yfi Zg[fi ddYb
 Y]bnU`Yb`gc``Yb"

8i fWk Y[`g_Ydh]gWf`nY][h`g]Wf`X]Y` ; 8D`[Y[YbØVYf`XYf
 9]bVYn]Y\i b[`j cb`6YUa hYb`]b`X]Y` ; FJ`i bX`d`ÅX]Yfh`ZØf`Y]b
 _Ud]hU`[YXYW`hYg`A cXY``8]Y`I b]cb`\\b[Y[Yb`gdf]Wf`h`g]Wf`[Y[Yb
 fUX]_U`Y`FYZcfa Yb`Ui g`i bX`VYj cfnI [h`di b`hi Y``Y`5bdUggi b[Yb"
 8]Y`5Z8 ``Y\`bh`Y]bY`[YbYfY``Y`9]bVYn]Y\i b[`j cb`6YUa hYb`]b`X]Y
 [YgYhn`]Wf`Y`FYbhYbj Yfg]WfYfi b[`UVž`ZcfXYfh`YXcWf`Y]bY
 6YgWf`Åb_i b[`XYg`6YUa hYbghUhi g`Ui Z`c`Y]h`]Wf`Y`5i Z[UVYb`i bX
 X]Y`9]bVYn]Y\i b[`j cb`Dc`]h]_Yfb"

9]bY`U`_hi Y``Y`I a ZfU[Y`nY][hž`XUgg` , %ž(`DfcnYbh`XYf`6Yj Ø`_Yfi b[
 ZØf`X]Y`9]bVYn]Y\i b[`bYi`Y]b[YghY``hYf`GhUUhgVYX]YbghYhYf`]b`X]Y
 [YgYhn`]Wf`Y`FYbhYbj Yfg]WfYfi b[`g]bX``9g`]ghni`Yfk UfhYbž`XUgg
 X]Y`8]g_i gg]cb`i a`X]YgY`FYZcfa Yb`Y]bY`nYbhfU`Y`F`c``Y`]a
 K U`_Ua`dZgd]Y`Yb`k]fXž`k Ug`X]Y`U`b[Zf]gh)[Y`5i g[YghU`hi b[`XYg
 F YbhYbgmghYa g`VYhf]Zh"

: Øf`b`Å`YfY`bZcfa Uh]cbYb`ni`XYb`j YfgWf]YXYbYb`5gdY`hYb`X]YgYf
 8YVUhhY`VYgi WfYb`G]Y`V]hhY`hU[Yggd]Y[Y``XYž`gd]Y[Y``XY`i bX`
YI dYfhYb"XY"

| | |
|-----------|---|
| 8YhU]`g | |
| C fh | 8Yi hgWf`UbX |
| E i Y``Yb | <ul style="list-style-type: none"> • k k k "hU[Yggd]Y[Y``XY • k k k "gd]Y[Y``XY • k k k "YI dYfhYb"XY |

6Ygi WfYb`G]Y`i bg`Ui Z.`b!U["XY