B Yi Y 'G]W\ Yf\ Y]hggW\ f]hhY 'b UW
; YZUb [YbYb!5i gVfi W\ 'b 'GhfUi V]b [

B UW\ 'XYa '5i gVfi W\ 'b 'GhfUi V]b ['_Y\ fYb '[YZUgghY 'HÄhYf
b]W\ h]b 'A U» fY [Y'j c`ni ['ni fØW_ž'gcbXYfb '_ca a Yb 'b
fY [i `ÄfY '< UZh" 'G]W\ Yf\ Y]hga U» bU\ a Yb 'k YfXYb 'j YfghÄf_h"

GhfUi V]b [' 'B UW\ 'XYa '5i gVfi W\ 'Ui g'XYa 'A U» fY [Y'j c`ni ['gcf [h
XUg 'GW\]W_gU`XYf '[YZUgghYb 'HÄhYf 'ZØf'a Ugg]j Y 'J YfÄbXYfi b [Yb 'ja
VUmYf]gW\ Yb 'ž gh]ngmghYa " '8]Y 'j]Yf 'ægUggYbž'X]Y 'j cf'Y]bYf'K cW\ Y
Ui g'XYf '9]b]W\ hi b ['b 'GhfUi V]b ['[YZØW\ hYh'k UfYbž'k YfXYb 'b]W\ h
]b ']\ fY 'j cf\ Yf] [Y 'ZcfYbg]gW\ Y '9]b]W\ hi b ['ni fØW_ [YVfUW\ h"
GhUhhXYggYb 'd`Ubh'X]Y 'ž gh]nž'g]Y 'b fY [ i `ÄfY ' ; YZÄb [b]ggY
i bhYfni Vf]b [Yb"

8]Y '9bhgW\ Y]Xi b [ž'X]Y '[YZc\ YbYb 'HÄhYf 'b 'l bhYfgi W\ i b [g\ UZh'ni
bY\ a Ybž'k i fXY 'j cb 'XYf 'GhUUhgUb k U'hgW\ UZh'VYUbhfU [h" '8]Yg
k i fXY 'j cb 'H\ca Ug 'FUi gW\ Yfž'XYa 'ni ghÄbX] [Yb 'GdfYW\ Yf'XYf
GhUUhgUb k U'hgW\ UZh'F Y [YbgVi f [ž'VYghÄh] [h" '8]Y [YbUi Y
l bhYfVf]b [i b ['XYg' [YZUgghYb '&, !Ä\ f] [Yb 'V'Y]Vh'i bhYf
J YfgW\ 'i ggž'XU'Y]b 'HfYbbi b [gVYgW\ 'i gg'VYghY\ hž'i a
g]W\ Yfni ghY`Ybž'XUgg'X]Y 'j]Yf '5i gVfYW\ Yf'gYdUfUh'ZYgh [Y\ U'hYb
k YfXYb"

G]W\ Yf\ Y]hga U» bU\ a Yb 'ja ' : c_i g

5b [Yg]W\ hg'XYg'J cfZU`g'k]fX'X]Y 'G]W\ Yf\ Y]h]b 'VUmYf]gW\ Yb
A U» fY [Y'j c`ni [gUbghU'hYb 'Ui Z'X]Y 'HU [YgcfXbi b ['[YgYhnh" '8]Y
GhUUhgYf []Yfi b ['d`Ubh'VYfY]hg'a Y\ fYfY 'A U» bU\ a Yb 'ni f
J YfVYggYfi b ['XYf 'G]W\ Yf\ Y]hggUbxUfXg" '8 Uni '[Y\ ÖfYb 'nk Y]
_ca a YbXY ' ; YgdfÄW\ Y'a]h'XYb '6Yn]f_ghU [gdfÄg]XYbhYb 'i bX'XYb
@Y]hYfb 'XYf 'VUmYf]gW\ Yb '5bghU'hYbž'i a '[Yn]Y'hY 'GhfUhY []Yb 'ni

Ybhk]W_Y`b"

9]bY`k YgYbh]WXY`J YfÅbXYfi b[`VYhf]Zh`X]Y
G]WXYf\Y]hgj cf_Y\fi b[Yb`]bbYf\U`V`XYf`9]bf]W`hi b[Yb"
? i bghgbc Zgd]Y[Y`ž`X]Y`dchYbn]Y``U`g`K UZYb`a ]ggVfUi W`h`k YfXYb
_ÒbbYbž`gc``Yb`Xi fW`ZYgh]b`XYb`K`ÅbXYb`j YfvUi hY`A YhU``d`UhhYb
YfgYhnh`k YfXYb``8]YgYf`GW`f]hh`gc``XUg`F ]g]\_c`Y]bYg`Å`b`]W`Yb
J cfZU``g`]b`XYf`Ni \_i bZh`XYi h`]W`a`]b]a]YfYb"

9]b`VYgcbXYfg`VYi bfi \][YbXYf`5gdY`_h`XYg`5i gVfi W`g`k Ufž`XUgg
XYf`ØVYfk`Å`h][ hY`A]hUfVY]hYf`XYg`A U» fY[Y`j c``ni [g`b]W`h`i]b`XYf
@U[Y`k Ufž`5`Ufa`ni`gW`U[Yb``9]b`hfU[ VUfYg`DYfgcbYbk Ufb[YfÅh
k Uf`]a`gc`gW`bY``Ybhf]ggYb`k cfXYbž`XUgg`\_Y]b`<`]ZYfi Z[YgYbXYh
k YfXYb`_cbbhY``8]Y`\_ØbZh][ Y`9]bZØ\fi b[`Y]bYf`ghfYb[Yb`Nk Y]!
DYfgcbYb!F Y[Y`gc``j Yf\]bXYfbž`XUgg`Y]bnY`bY`A]hUfVY]hYf`]b
Å`b`]W`Yb`[YZÅ`f`]W`Yb`G]hi Uh]cbYb`ØVYfj cfhY]`h`k YfXYb"

5i gk]f_i b[Yb`XYf`:`i W`h`Ui Z`XUg » gh]ngmghYa

8]Y`9fY][ b]ggY`]b`GhfUi V]b[ `g]bX`Y]b`G][bU`ZØf`X]Y`VUmYf]gW`Y
» gh]nž`XUgg`< UbX`i b[ gVYXUfZ`VYghY`h`@Ui h`cZ]n]Y``Yb`NU\`Yb
\UVYb`gY]h`&\$%*`]bg[ YgUa`h`-`DYfgcbYb`Ui`g`VUmYf]gW`Yb
9]b]W`hi b[ Yb`ZØf`A U» fY[ Y`j c``ni [ `Y Zc`Yb``8]Y`HUhgUW`Yž`XUgg
j cb`X]YgYb``-`; YZØW`hYhYb`a ]hh`Yfk Y]`Y`bi f`bcW`ZØbZ`DYfgcbYb
Ui Z`FY]Ya`:`i » `g]bXž`nY][ hž`XUgg`X]Y`» gh]n]a`:`; fc» Yb`i bX`:`; UbnYb
YfZc`[ fY]W`XUf]b`]ghž`5i gVfYW`Yf`k]YXYf`]b`UZh]YfYb``8Yb`bcW`
V`Y]Vh`X]Y`:`fU[Yž`k ]Y`Yg`XUni`_ca`a Yb`_cbbhYž`XUgg`j]Yf`» gUggYb
[`Y]W`nY]h][`Z]Y\Yb`_cbbhYb"

8Yf`J cfZU``]b`GhfUi V]b[ `i bX`Å`b`]W`Y`:`i W`hYbž`XUfi bhYf`Ui W`
Y]b`ZfØ`YfYf`J cfZU``]b`A U]b`_cZYbž`i bhYfghfY]W`Yb`X]Y
Bchk YbX][_Y]h`Y]bYf`[fØbX`]W`Yb`:, VYfdfØZi b[ `XYf
G]WXYf\Y]hga U» bU`a Yb``8]Y`Ui ZYbXYb`:`; YgdfÅW`Y`a ]h`9i dYfhYb
Ui`g`j YfgW`]YXYbYb`6YfY]W`Ybž`Y]bgW`]Y»`]W`XYf`Dc`]nY]ž`n]Y`Yb
XUfUi Z`UVž`fYU`]gh]gW`Y`:`; YZU`fYbg]a`i`Uh]cbYb`Xi fW`ni ZØ`fYbž`i a
_ØbZh][Y`F ]g]\_Yb`ni`]XYbh]Z]n]YfYb`i bX`UVni k Y`fYb"

8]Y`FYU\_h]cbYb`Ui`g`XYb`j`YfgW`YXYbYb`dc`]hgW`Yb`i`bX
[`YgY`gW`UZh`]W`Yb`6YfY]W`Yb`g]bX`j`jY`Z`h][`"8]Y`A`YbgW`Yb`\`UVYb
Y]b`FYW`h`XUfUi`Z`g]W`g]W`Yf`ni`Z`Yb`zi`bX`X]Y`đ`gh]n`ghY`h`]b`XYf
J`YfUb`hk`cfhi`b[`ž`ni`nY][`Yb`ž`XUgg`g]Y`Ui`Z`gc`W`Y`J`cfZ`Y`fYU[`]Yfh
i`bX`X]Y`b`chk`YbX][`Yb`G`W`f]hY`ni`f`J`YfVYggYfi`b[`XYf`G]W`Yf`Y]h
i`bhYfb]a`a`h`9]bY`J`YfVYggYfi`b[`XYf`5V`Ài`ZY`i`bX`XYf
G]W`Yf`Y]hgj`cf`_`Y`fi`b[`Yb`]gh`U`gc`i`bj`Yfa`Y]X`]W`"

9]bV`]W`_]b`X]Y`G]W`Yf`Y]hgghfU`hY`[`]Yb`

đ`XYb`_`ca`a`YbXYb`K`c`W`Yb`ghY`Yb`Yb`hgW`Y]XYbXY`G`W`f]hY`Ub`ž
i`a`X]Y`G]W`Yf`Y]h`]bbYf`\`U`V`XYg`A`U`»`fY[`]Y`j`c`ni`[`g`ni`Yf`\`Ò`Yb`"
8]Y`[`Yd`Ub`hYb`F`jg]_`c`Ub`U`mgYb`i`bX`;`Y`ZU`\`fYbg]a`i`U]cbYb`g]bX
bi`f`XYf`YfghY`HY`]Y]bYg`i`a`ZUggYbXYb`D`Ub`g`ni`f`G]W`YfghY`i`b[
XYg`G`W`i`h`nYg`g`ck`c`\`Z`f`X`Ug`DYf`g`cb`U`U`g`Ui`W`Z`f`X]Y`đ`gUggYb`"
8`Ug`N]Y`]gh`_`Uf.`9`g`gc`Yb`gc`W`Y`J`cfZ`Y`]b`Ni`_`i`b`Zh
Ui`g[`]YgW`c`ggYb`k`YfXYb`"

Dc`]h]gW`Y`i`bX`[`]YgY`gW`UZh`]W`Y`?`c`b`hYI`hY`

8]Y`8]g`_i`gg]cb`i`a`XYb`A`U`»`fY[`]Y`j`c`ni`[`]i`bX`X]Y`G]W`Yf`Y]h`]b
ZcfYbg]gW`Yb`9]bf]W`hi`b[`Yb`]b`8Yi`hgW`UbX`]gh`b]W`h`bYi`"
6YgcbXYfg`]b`6UmYfb`k`]fX`gY]h`đ`Yb`ØVYf`X]Y`cd]a`U`Y
<UbX`UVi`b[`]j`cb`:`cfYbg]gW`Yb`9]bf]W`hi`b[`Yb`XYVUhh]Yfh`"đ`XYb
`Y`h`hYb`đ`Yb`[`]UV`Yg]a`a`Yf`k`]YXYf`J`cfZ`Y`ž`X]Y`_`f]h]gW`Y`:`fU[`]Yb
ni`f`G]W`Yf`Y]h`]Ui`Zk`UfZYb`"8`Ug`ÒZZYb`h]W`Y`đ`hYfYggY`Ub`X]YgYb
H`Y`a`Yb`\`Uh`ni`[`]Yb`ca`a`Yb`ž`]bgVYgcbXYfY`bUW`XYa`]b`XYb
A`YX]Yb`DUbbYb`i`bX`G]W`Yf`Y]h]ga`Àb[`]Y`]b`XYb`9]bf]W`hi`b[`]Yb
g`UbXU`]g]Yfh`k`i`fXYb`"

8]Y`VYghY`YbXYb`[`]YgY`h`]W`Yb`F`U`a`YbVYX]b[`]i`b[`]Yb
Yfa`Ò[`]W`Yb`Ygž`XUgg`dgmW`]gW`_`f`Ub`\_`Y`GhfUZh`hYf`]b`ZcfYbg]gW`Yb
9]bf]W`hi`b[`]Yb`i`bhYf[`]YVfUW`h`k`YfXYb`"8]Y`HfYbbi`b[`]j`cb
H`Y`f`Ud]Y`i`bX`<UZh]gh`c`Zhi`a`ghf]hYb`ž`XU`j`]Y`Y`5b[`]Y`\`Öf][`]Y`i`bX
9i`dYfhYb`XYf`A`Y]bi`b[`]g]bX`ž`XUgg`X]Y`h`YfUdYi`h]gW`Yb
A`U`»`bU`a`Yb`Z`f`X]Y`F`Ygc`n]U`]g]Yfi`b[`]Yb`hgW`Y]XYbX`g]bX`"8]Y
U`\_hi`Y`Yb`9b`hk`]W`\_i`b[`]Yb`ž`X]Y`bi`b`Y]bY`ghfYb[`]Y`F`Yj`g]c`bgdc`]h]\_`
]a`:`U`Y`j`cb`:`i`W`hZ`Yb`VY`Z`f`k`cfhYb`ž`fY`ZY`\_`h]YfYb`X]Y`

[YgY`gWkUZh]WkYb`Yb[ghY`i bX`XUg`GhfYVYb`bUWk`a Y\ f
G]WkYf\Y]h"

A U» bU\ a Yb`i bX`F YZcfa Yb

I a`X]Y`G]WkYf\Y]h]b`XYb`9]bf]Wkhi b[Yb`ni`Yf\`O\Ybž`k YfXYb`Y]bY
FY]\Y`j`cb`A U» bU\ a Yb`X]g_i h]Yfh`i bX`hY]`k Y]gY`VYfY]hg
i a [YgYmh`"8Uni`nA`\Yb`i bhYf`UbXYfYa`X]Y`9]bZØ\fi b[ `j`cb
; YZU\ fYbg]a i`Uh]cbYb`]b`Ni`gUa`a YbUfVY]h`a`]h`XYf`Dc`nY]`i bX
GcbXYfY]bgUhn`\_ca`a UbXcg`"8]YgY`dfAj`Ybh]j`Yb`\_ Vi b[ Yb`gc`Yb
Ui ZX]Y`5b[ f]Zga`i ghYf`j`cb`ϕgUggYb`Y]b[Y\Yb`i bX`X]Y
FYU_h]cbgZÅ\][`\_Y]h`XYg`DYfgcbU`g`j`YfVYggYfb"

9]b`k`Y]hYfYf`Yf\`YV`]WkYf`GWk]h]gh`X]Y`I a`ghY`i b[`XYf
j`Yfk`YbXYhYb`A`UhYf]U`]Yb`]bbYf\`U`V`XYf`9]bf]Wkhi b[Yb`"8Yf
J`Yfn]Wkhi`Ui`Z`?`i bghghc`ZZgd]Y[Y`i bX`X]Y`9]bZØ\fi b[ `j`cb`ZYgh
]bghU`]YfhYb`A`YhU`d`UhhYb`gc`X]Y`Y;`YZU\`f`fYXi`n]YfYbž`XUgg`Ui`g
5`hU[`g[Y[YbghÅbXYb`K`UZZYb`[ YZYfh][`h`k`YfXYb`"8]YgY
YbXYfi b[Yb`gc`Yb`b]Wkhi`bi`f`X]Y`d`mg]gWkYb`6YX]b[i b[Yb
j`YfVYggYfbž`gc`bXYfb`Ui`Wk`XUg`G]WkYf\Y]hg[ YZØ\`XYf`A`]hUfVY]hYf
i bX`XYf`2`ZYbh]Wk`_Y]h`Yf\`O\Yb"

GhUh]gh]gWkY`8 UhYb`ni`f`:`i`Wk`h`Ui`g : cfYbg]gWkYb`9]bf]Wkhi b[Yb

8]Y`:`i`Wk`h`j`cb`' -`DYfgcbYb`gY]h`&\$%*`Ui`g`j`YfgWk]YXYbghYb
ZcfYbg]gWkYb`9]bf]Wkhi b[ Yb`]b`6UmYfb`k`]fZh`fU[Yb`ØVYf`X]Y
i a`ZUggYbXY`G]WkYf\Y]hgd`fU]`g`Ui`Z`"8]Y`F`ØW\_ZØ\fi b[`gfUHy`]gh
YXcWk`VYa`Yf`\_Ybgk`Yfh`J`cb`X]YgYb`' -`5i`gVfYWkYfb`\_c`bbhYb`V]g
Ymh`' ( `k`]YXYf`[YZUggh`k`YfXYbž`k`Ug`Y]bYf`F`ØW\_ZØ\fi b[`gei`chY
j`cb`Yhk`U`_ +i`Ybhgd]Wk`h`"8]Yg`nY][`hž`XUgg`hfc`h`XYf`:`i`Wk`hZÅ`Y
X]Y`G]WkYf\Y]hgVY\`ØfXYb`]b`XYf`@U[ Y`g]bXž`X]Y`a`Y]ghYb`:`ØWk]h[Yb
gWk`bY`ni`c`_U`]g]YfYb`i bX`ni`j`Yf\`UZhYb"

8]Y`5bnU\`XYf`:`i`Wk`hZÅ`Y`gck`]Y`XYfYb`9]bhk`]W`i b[ Yb`_ØbbYb
Ui ZX]Y`\_ca`d`YI`Yb`<`YfUi`gZcfXYfi b[ Yb`\]bk`Y]gYbž`X]Y`a`]h`XYf
6Y\`UbX`i b[`i bX`XYa`A`UbU[Ya`Ybh]j`cb`GhfUZh`AhYfb`a`]h

dgmWk]gWkYb'9f_fUb_i b[Yb'j YfVi bXYb'g]bX"8Yf'U_hi Y`Y'J cfZU`
]b'GhfUi V]b['_ObbhY'XU\Yf'U`g'K YbXYdi b_h'ZØf'Y]bY
i a ZUggYbXYfY'F YZcfa 'XYf'ZcfYbg]gWkYb'9]bf]Wkhi b[Yb']b'6UmYfb
X]YbYbž']bXYa 'gck c\`X]Y'G]WkYf\Y]h'U`g'Ui Wk'X]Y
H\YfUd]YUb[YVchY'_f]h]gWk'ØVYfdfØZh'k YfXYb"

8YhU]`g

6Ygi WkYb'G]Y'i bg'Ui Z.'b!U["XY