Ghøfa Yf!HUi gWÅ 'VY]a 'J Z6. '? ca a h'9` 6]`U`Hci fÅ`Ui g'6Yf[Ua c3

J Z6`Ghi hh[ Ufh'd`Ubh`Y]bYb`@Y]\hfUbgZYf`ZØf`9`6]`U`Hci fÅ`j cb
5hU`UbhU`6Yf[Ua cž`XcWÅ`X]Y` : cfXYfi b[ Yb`XYf`#U`YbYf`g]bX
`cWÅ"

8Yf`J Z6`Ghi hh[Ufh`]gh`Ui ZXYf`Gi WÅY`bUWÅ`Y]bYa`bYi Yb`Ghøfa Yf
i bX`\Uh`g]WÅ`XUVY]`Ui ZXYb`A U`Y]f`9`6]`U`Hci fÅ`j cb`5hU`UbhU
6Yf[Ua c`\_cbnYbhf]Yfh`@Ui h`#Zcfa Uh]cbYb`XYf`6`#8`\Uh`XYf
J YfY]b`VYfY]hg`Y]b`@Y]\Ub[ YVch`a`]h`Y]bYf`gdÅhYfYb`?Ui Zcdh]cb`]b
<Ø\Y`j cb`Yhk U`nk Y]`A`j`]cbYb`9i fc`UV[Y[YVYb"

5`YfX]b[ g`[]Vh`Yg`Y]b`DfcV`Ya` .`5hU`UbhU`ZcfXYfh`a`Y`f`U`g`ZØbZ
A`j`]cbYb`9i fc`ZØf`XYb`&&!Å`f][ Yb`Gd]Y`Yfž`XYf`Yfgh]a`Y`hnhYb
Gca`a`Yf`ZØf`&-`ž%A`j`]cbYb`9i fc`j`cb`5`a`YfÉU`bUWÅ`6Yf[ Ua`c
[Yk`YWÅ`gY`h`k`Uf`"8]YgYf`\c\Y`DfY]g`]Y[ h`a`ca`YbhUb`Ui`»Yf\U`V
XYf`Z]bUbn]Y`Yb`A`Ø[`]WÅ`_Y]hYb`XYg`J Z6ž`k`Ug`ni`Y]bYa`]bhYbg]j`Yb
J Yf\UbX`i`b[ggd]Y`ZØ`fh"

5_hi Y`Y`J Yf\ UbX`i`b [Yb

8]Y` ; Ygd fÅWÅY`nk]gWÅYb`XYb`7`i`Vg`g]bX`nk`Uf`]b`j`c`Ya` ; Ub[Yž
`YXcWÅ`g]bX`VY]XY`DUfhY]Yb`bcWÅ`k`Y]h`j`cb`Y]bYf`9]b][ i`b[
YbhZYfbh`8]Y`J Z6!6cggY`gWÅY]bYb`b]WÅh`VYfY]h`ni`gY]bž`X]Y
[YZcfXYfhY`Gi`a`a`Y`ni`VYnU`\Ybž`k`Ug`X]Y`G]hi`Uh]cb`ZØf`Hci`fÅ
`YXcWÅ`XYbb`cWÅ`gdUbbYbX`a`UWÅh`#`XYf`j`Yf[Ub[YbYb`GU]gcb
_Ua`Yf`]b`%+`DZ]WÅ`hgd]Y`Yb`ni`a`9]bgUmž`Yfn]Y`hY`XfY]`HcfY`i`bX
VYfY]hYhY`Y]b`k`Y]hYfYg`j`cfž`k`i`fXY`UVYf`Y`hnhYbg]a`?UXYf`ZØf`XYb
I`9: 5`Gi`dYfW`d`[ Y[ Yb`F`YU`A`UXf]X`b]WÅh`VYfØW_g]WÅh][h"

8]Yg`\_ØbbhY`Y]b`<]bk`Y]g`XUfUi`ZgY]bž`XUgg`X]Y`NY]h`ZØf`Hci`fÅ`VY]

5hU`UbhU`a Ò[`]WXYfk Y]gY`UV`Ài Zhžk Ug`XYa `J Z6`Ghi hh[Ufh`bYi Y
<cZbi b[` [ ]Vhž`\\b`i bhYf`J YfhfU[`ni `bY`a Yb`"8]Y`Ghi hh[UfhYf
CZYbg]j Y`k ]fX`ZØf`X]Y`VYj c fghY`\\YbXYb`<YfUi gZcfXYfi b[Ybž`X]Y
i bhYf`UbXYfYa `A Y]ghYfgW`UZhž`7`Ua`d]cbg`@YU[ i Y`i bX`8: 6!Dc`_U`
i a`ZUggYbž`dYfgcbY`VfY]hYf`Ui Z[YghY`h"

8 Yf`K i bgW`bUW`a Y`f`H]YZY`]a `? UXYf

: Øf`XYb`J Z6`Ghi hh[ Ufh`_ÒbbhY`Hci fÅ`X]Y`[ Ygi W`hY`5`hYfbUh]j Y`]a
Ghi fa`XUfghY`Ybž`XU`Yf`bUW`XYf`Yghj YfdZ]W`hi b[`j`cb`8Yb]n
l bXUj`i bX`XYa`HfUbgZYf`j`cb`9fa`YX]b`8Ya`]fcj`]Wž`XYf`ZØf`&%
A`]]cbYb`9i`fc`Ui`g`5i`[`gVi`f[ `_Ua`ž`XYf`Xf]hhY`GhØfa`Yf`k`YfXYb
k`ØfXY`"7`cUW`i`bX`GdcfhX]fY`\_h]cb`\\UVYb`Yf`_Ubbhž`XUgg`]b`XYf
Ni`\_i`bZh`Y]bY`[`fØ»YfY`H]YZY`]a `? UXYf`bchk`YbX][`]ghž`VYgcbXYfg
]a`<]bV`]W`\_Ui`ZX]Y`8fY]ZUW`VY`Ughi`b[`]b`X]YgYf`GU]gcb"

8 Yf`8fi`W`ž`[`i`h`UVni`gW`bY]XYbž`k`ÅW`ghž`i`bX`X]Y`J`YfUbhk`cfh]W`Yb
XYg`J`Z6`g]bX`[`Y`ZcfXYfhž`X]Y`f]W`h][`Y`9b`hgW`Y]Xi`b[`]b`XYb
HfUbgZYfj`Yf`\\UbX`i`b[`Yb`ni`hfYZZYb`"Hci`fÅ`_ÒbbhY`\\]Yf`Y]bY
k`]W`h][`Y`F`c`Y`gd]Y`Ybž`gck`c`\\`U`g`Gd]Y`Yfž`XYf`HcfY`gW`]Y»Yb
_Ubbž`U`g`Ui`W`U`g`Ya`UbXž`XYf`XUg`Gd]Y`XYf`A`UbbgW`UZh`VY`YVh
i`bX`j`YfghÅf`h"

Ni`gUa`a`YbZUggYbX`ghY`\\h`XYf`J`Z6`Ghi`hh[`Ufh`a`]hh`Yfk`Y]`Y`j`cf`Y]bYf
Yb`hgW`Y]XYbXYb`D`\\UgY`]b`XYf`?`UXYfd`Ubi`b[`ž`X]Y`gck`c`\\`
Z]bUbn]Y`Y`U`g`Ui`W`gdcfh]W`Y`,`VYf`Y[`i`b[`Yb`VY]b`\\U`hYh`"9g`V`Y]Vh
UVni`k`UfhYbž`cV`g]Y`g]W`a`]h`5hU`UbhU`Ui`ZY]bYb`ZØf`VY]XY`GY]hYb
U`\_nYdhUV`Yb`DfY]g`Y]b][`Yb`_ÒbbYb`"8Yf`5i`g[`Ub[`X]YgYf
J`Yf`\\UbX`i`b[`Yb`_ÒbbhY`Ui`W`X]Y`F]W`hi`b[`XYg`GU]gcbj`Yf`Ui`Zg`ZØf
XYb`J`Z6`Ghi`hh[`Ufh`a`U»[`YV`]W`VYY]bZi`ggYbž`XU`X]Y`Ghi`hh[`UfhYf
]`fY`5a`V]h]cbYb`]b`XYf`@[`U`i`bX`]bhYfbUh]cbU`]b`XYb`\_ca`a`YbXYb
A`cbUhYb`i`bhYf`6Yk`Y]g`ghY`Yb`a`ØggYb"

J Z6`Ghi hh[ Ufh`i bX`X]Y`GhØfa`Yfgi`W`Y

8]Y`U`_hi`Y`Yb`6Ya`Ø`i`b[`Yb`XYg`J`Z6`Ghi`hh[`Ufhž`9`6]`U`Hci`fÅ`j`cb

5hU`UbhU`6Yf[Ua c`ni`j`YfdZ]W`hYbž`g]bX`HY]`Y]bYf`ØVYf[fY]ZYbXYb
GhfUHy[]Y`ni`f`J`Yfgh`Åf`_i`b[ `XYf`C`ZYbg]j`fY]\`Y"J`cf`XYa
<]bhYf[fi`bX`Y]bYf`\`YfUi`gZcfXYfbXYb`GU]gcb`a`]h`XYf`HY]`bU`a`Y
Ub`XYf`7`\Ua`d]cbg`@YU[ i`Y`gck`]Y`XYa`8: 6!Dc`\_U`]gh`Yg`ZØf`XYb
J`YfY]b`Yb`hgW`Y]XYbXž`X]Y`6fY]hY`i`bX`E`i`U`]h`Åh`ja`?`UXYf`ni
Yf`\`Ø`Yb"8]YgY`A`Y`\fZUW`VY`Ughi`b[ `YfZcfXYfh`Y]bY`ghfUHy[]gW`Y
D`Ubi`b[ž`i`a`J`Yf`Yhni`b[Yb`i`bX`9fa`ØXi`b[ `XYf`Gd]Y`Yf`ni
j`Yfa`Y]XYb"

8]Y`J`YfdZ]W`hi`b[]`cb`Hci`fÅ`_ØbbhY`XYa`J`Z6`Ghi`hh[ Ufh`\`Y`ZYbž
j`YfgW`]YXYbY`Gd]Y`gh]Y`ni`fYU`]g]YfYb`i`bX`hU`\_h]gW`ZYI`]V`Yf`ni
gY]b"8Yf`Gd]Y`Yf`nY][`hY`]b`XYf`j`Yf[Ub[YbYb`GU]gcb`ZØf`6Yf[ Ua`cž
XUgg`Yf`X]Y`:`Å`][`_Y]h`\`Uhž]b`Yb`hgW`Y]XYbXYb`A`ca`Yb`hYb`ni
[`ÅbnYb"5i`W`k`Ybb`gY]bY`GhU]gh]_Yb`Ui`g`XYf`YhnhYb`GU]gcb`a`]h
bi`f`XfY]`HcfYb`b]W`h`ØVYfk`Å`h][`YbX`gW`Y]bYbž`_ØbbhY`Yf`]b`Y]bYa
bYi`Yb`l`a`ZY`X`gY]b`DchYbn]U`k`Y]hYf`Ui`ggW`ØdZYb"

8Yf`HfUbgZYfa`Uf`\_h.`<`YfUi`gZcfXYfi`b[`Yb`i`bX`7`\`Ub`W`b

8Yf`HfUbgZYfa`Uf`\_h`XYg`:`i`»`VU`g`]gh`VY`_Ubbh]W`c`Zha`]h
<YfUi`gZcfXYfi`b[Yb`j`YfVi`bXYbž]bgVYgcbXYfY`k`Ybb`Yg`i`a`X]Y
6Yk`Yfhi`b[]`cb`Gd]Y`Yfb`i`bX`XYfYb`5V`ØgYgi`a`a`Yb`[`Y`h`
5hU`UbhU`ZcfXYfhY`Yhk`U`ZØbZ`A`]`cbYb`9i`fc`ZØf`Hci`fÅ`ž`k`Ug`ZØf`XYb
J`Z6`Ghi`hh[ Ufh`Ui`h]bhYfbYb`E`i`Y`Yb`ni`c`W`YfgW`Y]bh"<]Yf`nY][`h
g]W`Y]bY`j`YfVfY]hYhY`DfcV`Ya`Uh]_`]a`a`cXYfbYb`:`i`»`VU`.
K`Å`fYbX`X]Y`J`YfY]bY`j`Yfgi`W`h`g]bXž`\fY`Z]bUn]Y`Yb`A`]hY`
YZZ]n]Ybh`ni`bi`hYbž`ghY][`Yb`X]Y`5bZcfXYfi`b[Yb`Ub`X]Y`E`i`U`]h`Åh
i`bX`E`i`Ub]h`h`Åh`XYf`Gd]Y`Yf"

9]b`k`Y]hYfYf`Di`b`\_h]gh`X]Y`8mbUa`_]`VY]`XYb`J`Yf`\`UbX`i`b[`Yb`
C`Zha`U`g`g]bX`J`YfY]bY`]b`XYf`@U[`Yž`g]W`Ui`ZY]bYb`DfY]g`ni`Y]b][`Ybž
XYf`gck`c`\`ZØf`XYb`?`Åi`Zyf`U`g`Ui`W`ZØf`XYb`J`Yf`\_Åi`Zyf`U`_nYdhUVY`
]gh"8Ug`:`Y]`gW`Yb`nk`]gW`Yb`XYa`J`Z6`Ghi`hh[Ufh`i`bX`5hU`UbhU`]gh
Y]bY`hmd]gW`Y`9fgW`Y]bi`b[ ž`X]Y`j`]Y`Y`HfUbgZYf[YgW`Å`ZhY`VY[ `Y]hYh`
8]YgY`G]hi`Uh]cb`\_Ubb`gck`c`\`dcg]h]j`Y`U`g`Ui`W`bY[`Uh]j`Y
5i`gk`]f`\_i`b[Yb`Ui`Z`X]Y`HYUa`XmbUa`_]`i`bX`X]Y`GU]gcb`Y]ghi`b[
\`UVYb"

GhU]gh]_`8]Y`@Y]ghi`b[`gXUHYb`j`cb`9`6]`U`Hci`fÅ

GhU]gh]_	K`Yfh
Gd]Y`Y`]b`XYf`YhnhYb`GU]gcb	%+
9fn]Y`hY`HcfY	'

Jcf`U[Yb	%
@YmhYg`Gd]Y`fI YZU`Gi dYfW dŁ	B]W`h`ja `? UXYf

8]Y`@Y]ghi b[ gXUhYb`nY][Ybž`XUgg`Hci fÅ`]b`XYf`YmhYb`GU]gcb`Y]bY
VY[fYbnhY`Fc`Y`VY]`5hU`UbhU`gd]Y`hY"8]Y`5bnU`XYf`9]bgÅhnY`i bX
Yfn]Y`hYb`HcfY`XYi hYh`XUfUi Z`bž`XUgg`Yf`g]W`]b`XYf`?cb_i ffYbn
i a`Gd]Y`nY]h`VY`Ui dhYb`a`i gg": Øf`XYb`J Z6`Ghi hh[ Ufh`_ÖbbhY`X]Y
: fU[Y`fY`Yj Ubh`gY]bž`cV`YF`]b`Y]bYa`UbXYfYb`HYUa [YZØ[Y
VYggYfY`@Y]ghi b[ Yb`YfVf]b[Yb`_Ubb"

8YhU]`g

6Ygi W`X`Yb`G]Y`i bg`Ui Z.`b!U["XY