

9bXY`XYf`6Ui UfVY]hYb`Ua`D]f_Yf`K Y[.
GUb]Yfi b[`_ca d`Yhh`UV[YgW\`cggYb

⊕: U`_YbVYf[`g]bX`X]Y`K UggYf!`i bX`? UbU`Y]hi b[Yb`gUb]Yfh"
6Øf[Yfa Y]ghYf`k ØbgW\h`g]W\`k Yb][Yf`F c`fVfØW\Y`ZØf`X]Y
Ni `i bZh"

8]Y`i a ZUggYbXYb`GUb]Yfi b[gUfVY]hYb`Ua`D]f_Yf`K Y[`g]bX`bi b
YfZc`[fY]W\`UV[YgW\`cggYb" B UW\`j]Yf`⊕\fYb`]bhYbg] Yf
HÅh][_Y]hYb`_ØbbYb`X]Y`5bk c`bYf`YbX`]W\`Ui ZUha Yb`i bX`g]W\
ØVYf`Y]bY`a cXYfbY`⊕ZfUghfi _hi f`ZfYi Yb"i bhYf`XYf`9fXY`k i fXYb
b]W\`hi bi f`X]Y`K UggYf!`i bX`? UbU`Y]hi b[Yb`YfbYi Yfh`gcbXYfb
Ui W\`@Yffc`fY`ZØf`X]Y`6fY]hVUbXj Yfgcf[i b[`j Yf`Y[h"8]Yg]gh`Y]b
f]W\`hi b[gk Y]gYbXYf`GW\`f]h`i]b`F]W\`hi b[`j YfVYggYfhY`X][]hU`Y
5bV]bXi b[`XYf`FY[]cb"

8 Ug`Dfc Y`_hž`XUg`ja`⊕\f`&\$&\$[YghUfhYh`k i fXYž`i a ZUgghY
_ca d`Yi Y`6Ui UfVY]hYbž`X]Y`Y]bY`dfÅn]gY`D`Ubi b[`i bX
8i fW\`ZØ\fi b[`YfZcfXYfhYb"8]Y`J YfUbhk cfh]W\`Yb`VYhcbhYb`X]Y
K]W\`h][_Y]h`X]YgYf`A U» bU\`a Y`ja`<]bV`]W\`Ui ZX]Y`ni _ØbZh][Y
J Yfgcf[i b[`i bX`X]Y`5b[`Y]W\`i b[`Ub`a cXYfbY`GhUbXUfXg"
K Å\`fYbX`XYf`6Ui nY]h[UV`Yg`VYXYi hYbXY`<YfUi gZcfXYfi b[Yb`ni
VYk Å`h][Ybž`X]Y`YXcW\`YfZc`[fY]W\`[Ya Y]ghYfh`k i fXYb"

<]bhYf[fi bX`XYf`A U» bU\`a Y

8]Y`GUb]Yfi b[`gYhnhY`g]W\`Ui g`j YfgW\]YXYbYb`9`Ya YbhYb
ni gUa`a Yb"iN]Y`k Uf`Ygž`X]Y`⊕ZfUghfi _hi f`Ui ZY]bYb`nY]h[Ya Å»Yb
GhUbX`ni `Vf]b[Ybž`i a `gck c`\`X]Y`@YVYbgei U`hÅh`XYf`6Øf[Yf`U`g
Ui W\`X]Y`i b_h]cbU`hÅh`XYf`J Yfgcf[i b[g`Y]hi b[Yb`ni `j YfVYggYfb"
A Yf_a U`Y`k]Y`X]Y`bYi Yb`K UggYf!`i bX`? UbU`Y]hi b[Yb`gc`Yb
XUZØf`gcf[Ybž`XUgg`X]Y`5bk c`bYf`Ui W\`]b`Ni `i bZh`a]h`Y]bYf

ni j Yf`Àgg][Yb`J Yfgcf[i b[`fYW`bYb`_ÒbbYb"

8]Y`?ca a i bY`gYhnhY`g]W` \c\Y`N]Y`Y`ZØf`X]YgYg`Dfc`Y`_h`"9f`_`ÀfhYg
N]Y`k Uf`b]W`h`bi f`X]Y`J Yfa`Y]Xi b[`j cb`F c`fVfØW`Yb`]b`XYf
Ni`_i bZh`gcbXYfb`Ui W`Y`]bY`bUW` \U`h][Y`i bX`Ub[Zf]gh][Y`@Øgi b[
ZØf`X]Y`Øfh]W`Y` ðZfUghfi`_hi f`"8 Ua`]h`k i fXY`Y]b`k]W`h][Yf`GW`f]hh
ni f`GhUV]`]h`Àhi bX`:` i b`_h]cbU`]h`Àh`XYf`; Ya`Y]bXY`i bhYfbca`a`Yb"

8Yf`6Øf[Yfa`Y]ghYf`XYf`GhUXh`Ài » YfhY`g]W`d`cg]hj`_ØVYf`XYb
5VgW`i`gg`XYf`5fVY]hYb`i bX`k]Yg`XUfUi Z` \]bž`k]Y`YbhgW`Y]XYbX
X]YgY`GUb]Yfi b[`ZØf`X]Y`ni`_ØbZh][Y`9bhk]W`_i b[`XYf`F`Y[]cb`]gh`
K]f`k]ggYbž`k]Y`k]W`h][`Yg`]ghž`]b`X]Y` ðZfUghfi`_hi`f`ni
]bj`Ygh]YfYbž`i bX`]W`Y`f`c`ZY`a`]fž`XUgg`k]f`gc`W`Y`[fUj]YfYbXYb
DfcV`Ya`Y`]b`Ni`_i bZh]`Yfa`Y]XYb`_ÒbbYb` žgc`XYf`6Øf[Yfa`Y]ghYf`
9f`VYhcbhY`X]Y`B`chk`YbX][_Y]h`fY[Y`a`À»][Yf`K`Ufhi b[Yb`i bX
ðj`Ygh]h]cbYb`]b`X]Y` ðZfUghfi`_hi`f`"

:]bUbn]Yfi b[`i bX`5i gV`]W_

8]Y`Z]bUbn]Y`Yb`A`]hY`ZØf`XUg`Dfc`Y`_h`U[Yb`VY]`Yhk`U`%ž)
A`]`cbYb`9i`fc`"8]Yg`]gh`Y]bY`gi`VghUbn]Y`Y`ðj`Ygh]h]cb`]b`X]Y
Ni`_i bZh`XYf`; Ya`Y]bXYž`X]Y`b]W`h`bi f`ZØf`XYb`9f`U`h`XYf
@Y]hi b[Yb`k]W`h][`]ghž`gcbXYfb`Ui W`ZØf`X]Y`5`h`fU`_h]]h`Àh`XYg
GhUbX`cfhYg`"8]YgY`5`fh]`cb`ðj`Ygh]h]cbYb`YffY]W`h`b]W`h`bi f`X]Y
[Y[Ybk`Àfh][Y`; YbYfUh]cbž`gcbXYfb`]gh`Ui W`ZØf`_ØbZh][Y
9bhk]W`_i b[Yb`i bYf`Àgg`]W`"

8]Y`b`ÀW`ghYb`GW`f]hY`]b`XYf`9bYf[]Yk`YbXY`XYf`GhUXh`g]bX
YVYbZU`g`[Yd`Ubh`"8]Y`J`Yf`Y[i b[`j cb`6fY]hVUbX`UVY`b`]gh`Y]b
k`Y]hYfYf`D`i`gdi`b`_hž`XYf`]b`X]Y`8][]hU`]g]Yfi b[`XYg`5`hU[g`XYf
6Øf[Yf`Y]bZ]Y»h`"8]YgY`hYW`b]gW`Y`l`a`ghY`i`b[`j`Yfgdf]W`hž`Y]bYb
d`cg]hj`Yb`9]bZi`gg`Ui`Z`X]Y`K`]fhgW`UZh`i`bX`X]Y`@YVYbgei`U`]h`Àh`ni
 \UVYb`"J`cf`U`Ya`]b`NY]hYb`j`cb`<ca`YcZZ]W`i`bX`C`b`]bY!@YfbYb`]gh
Y]bY`ghUV]Y` ðhYfbYhj`YfV]bXi b[`i bYf`Àgg`]W`"

5i`Z`Ub[Y`G]W`h`k]fX`X]Y` ðZfUghfi`_hi`f`XYf`GhUXh`b]W`h`bi`f
ni`j`Yf`Àgg][Yfž`gcbXYfb`Ui W`ni`_i bZh`gcf]Yb]h]YfhYf`"8`Ug`Dfc`Y`_h
nY][hž`k]Y`k]W`h][`Yg`]ghž`]b`X]Y`_ca`a`i`bU`Y` ðZfUghfi`_hi`f`ni

]bj Ygh]YfYbž'i a 'XYb'<YfUi gZcfXYfi b[Yb'Y]bYf'a cXYfbYb
; YgY`gWUZh[YfYW'hini 'k YfXYb"

Ni gUa a YbZUggYbX`Äggh'g]W'gU[Ybž'XUgg'X]Y'GUb]Yfi b['XYf
K UggYf!'i bX'?UbU`Y]hi b[Yb'Ua 'D]f_Yf'K Y['Y]b'k]W'h][Yf'GW'f]hh
]b'X]Y'Ni _i bZh']gh"8]Y'; Ya Y]bXY'\Uh'VYk]YgYbž'XUgg'g]Y['Yk]`h
]ghž']b']\fY'ǂZfUghfi _hi f'ni 'i]bj Ygh]YfYb'i bX'gca]h'ZØf'\fY'6Øf[Yf
Y]bY`YVYbgk YfhYfY'l a [YVi b['ni 'gWUZZYb"

8YhU]`g

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["XY